

July 1986

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,963

Wednesday June 25 1986

D 8523 B

French telecom
battle
hots up, Page 4

America	Stk. 20	Indonesia	Rp 2500	Portugal	Esc 90
Belgium	DM 950	Italy	L 1500	S. Africa	R\$ 60
Canada	Stk. 100	Japan	Yen 1550	Spain	Esc 410
Cape Verde	CSY 100	Japan	Yen 1550	Spain	Esc 175
Denmark	Dkr 100	Lebanon	Lev 500	Sri Lanka	Rp 30
Spain	Esc 100	Lebanon	Lev 500	Sweden	Sk 700
United Kingdom	FT 5-50	Malta	Esc 150	Switzerland	Sw 120
Finland	FT 5-50	Mexico	Pes 300	Spain	Esc 600
Germany	DM 2-20	Morocco	Dir 50	Turkey	L 1500
Greece	Dr 100	Montenegro	Dir 75	Turkey	L 1500
Hong Kong	HKS 12	Norway	Nkr 700	U.A.E.	Dir 650
Ireland	Dir 15	Philippines	Pes 70	U.S.A.	Dir 650
					51.00

World news

Soviets' new offer on space weapons

Beghin Say issue to back sugar bid

BEGHIN SAY, French sugar and paper company controlled by Ferruzzi of Italy, launched FF 502m (570m) non-voting share issue designed in part to back Ferruzzi's efforts to take over British Sugar. Page 18

The latest Soviet initiative on space weapons, introduced earlier this month, represents a withdrawal from its previous position that called for a halt to the development of all space strike weapons.

The new proposals also suggest that strategic weapons should be limited to 8,000 nuclear charges on each side as a first step. Page 18

Troops repelled

Thai marines dislodged intruding Vietnamese troops after a two-hour clash near the Kampuchean border in south-eastern Thailand. The Vietnamese were supported by artillery fire from inside Kampuchea.

Envoy to be absent

The US ambassador to Austria plans to be on holiday when Austria's newly elected President Kurt Waldheim is inaugurated. He said he had planned his trip long ago and would be represented by his deputy, but Austria's ambassador to Washington said it would be "an affair."

Walesa questioned

Solidarity leader Lech Walesa was questioned by police in Gdansk about his links with the underground opposition and to a US diplomat accused by Poland of spying. Poland also accused US and Western intelligence centres of training guerrillas and attempting to supply the opposition with arms, explosives and paralysing gas.

Shipyard strike

Seven thousand French shipyard workers staged a one day strike at the start of a bitter struggle to save their jobs in the face of Government reductions.

Greek rebuff

Greece said it was not prepared to hold a dialogue with Turkey and accused Turkey's Prime Minister Turgut Ozal of using inaccuracies and groundless arguments in reply to a strong attack made on the Athens Government by him in Ankara.

Casino for Sydney

An American casino operator and an Australian construction company will build and run what they say will be the world's largest casino by Sydney Harbour. The New South Wales Government accepted a \$450m tender to build the state's first legal casino. Page 4.

Trade war talks

Talks started between the US Agriculture Secretary and senior European Community officials in a last-ditch effort to avoid an all-out trade conflict over Community enlargement. The US threatens restrictive tariffs filing agreement before July 1. Page 4.

Reagan aid lobby

President Reagan lobbied legislators on television and in person in a bid for congressional passage of \$100m in aid for Nicaraguan rebels, after his request to address the House was refused.

Police impostors

Leftist guerrillas disguised as policemen raided the studios and transmitters of two stations to broadcast a statement supporting a general strike against Chile's military Government.

Rebel successes

Right-wing rebels of the Mozambican National Resistance said they had killed 212 Government troops and militia in attacks in the Northern provinces on June 16 and 17 in which they derailed a train and occupied three towns.

CONTENTS

Europe	2	Editorial comment	16
Companies	19, 20, 23	Eurobonds	22
America	4	Euro-options	34
Companies	19, 20	Financial Futures	31
Overseas	2, 3	Gold	20
Companies	21	Ind. Capital Markets	22
World Trade	4	Letters	17
Britain	9, 11, 12	Lex	18
Companies	24-26	Lombard	17
Agriculture	30	Management	18
Appointments	14	Market Monitors	20
Arts - Reviews	15	Men and Matters	16
World Guide	15	Money Markets	21
Commercial Law	14	Raw Materials	21
Commodities	20	Stock markets - Bourses	25-28
Crossword	27	Wall Street	25-28
Currencies	31	London	23-25, 28
		Technology	5
		Unit Trusts	27-29
		Weather	18

PHILIPS, SIEMENS AND THOMSON IN TALKS

European groups consider joint chips research

BY GUY DE JONQUIERES IN LONDON

WESTERN EUROPE'S three largest semiconductor manufacturers, Philips of the Netherlands, Siemens of West Germany and Thomson of France, are discussing plans for a joint research programme to develop the advanced technologies needed to design and make microchips in the late 1990s.

The initiative, known variously as Joint European Silicon Substrates or Joint European Facilities, envisages the creation of a common research institute which would work closely with participating European companies and national research laboratories.

Some estimates put the likely cost at about \$1.5bn over several years. But companies and governments say that talks are still at an exploratory stage and that firm decisions on the project's scope and funding are unlikely before the end of the year.

The West German Government, which has already been asked to provide support for the project, is expected to report on it next Monday when ministers from 18 European countries meet in London to formalise arrangements for Eureka, the programme of high-technology

collaboration launched last year.

So far, talks on the semiconductor research scheme have been confined to companies from France, West Germany and the Netherlands and their respective governments. However, they plan to seek to involve other European countries and the EEC Commission once the shape of the project is more clearly defined.

Philips, Siemens and Thomson are all seeking to assemble consortia, including smaller semiconductor makers, in their own countries.

The eventual intention is to establish a network of co-operation between companies and universities across Europe.

The project grew out of talks between the French and German governments on industrial co-operation last year. Its broad aim is to identify and develop the key design and production technologies which Western Europe's semiconductor makers will need to be competitive with the US and Japanese industry leaders in 1995.

By then, the companies involved believe, technology will have advanced to the point where it will be

Bombs in S. Africa as ANC meets UK minister

By Jim Jones in Johannesburg and Peter Riddell in London

TWO BOMBS exploded yesterday in central Johannesburg, injuring more than 20 people.

About 15 white customers and passers-by were injured when a bomb destroyed a hamburger restaurant and sent shards of glass flying into the crowded street, just before 2pm. Half an hour later another bomb exploded outside a large hotel, injuring several pedestrians. Ambulances and police cars with sirens wailing rushed to the scene.

Emergency details are restricted by press censorship, and only official photographs of the explosions may be published.

In London, officials of the African National Congress were last night awaiting reports on the blasts from ANC headquarters in Lusaka, the Zambian capital, from which any claim for responsibility would be issued.

Philips' view is understood to be broadly similar. However, Thomson believes that the new project should be more free-ranging, with the emphasis on long-term basic research rather than on the development of specific types of component.

Siemens, on the other hand, appears less certain about its commitment to the initiative. It said yesterday that it was "not so deeply involved" as the other companies but was following the development of the talks with interest.

West German pledges to Eureka project, Page 2; US semiconductor talks, Page 4

Mexico 'unable' to pay debt on current terms

BY DAVID GARDNER IN MEXICO CITY

MEXICO can no longer meet its full foreign debt obligations on the terms agreed with its creditors and will not waste its foreign exchange reserves in what would be a "useless effort" trying, according to Mr Gustavo Petricoli, the country's new Finance Minister.

Mr Petricoli, who was speaking in Mexico City on Monday in his first public statement since his surprise takeover of the Treasury from Mr Jesus Silva Herzog last week, also ruled out a unilateral moratorium on the country's \$97bn foreign debt. He said this option was as unviable as "the other extreme of strict and punctual compliance with Mexico's debt service obligations."

He hinted strongly that Mexico would now seek to pay debt service on a sliding scale tied to its earnings from exports, and oil revenue in particular.

Following this year's oil price collapse, payment under current terms was unacceptable, Mr Petricoli, who was accompanied at the press conference by Mr Carlos Salinas, the Planning Minister, said the Government would not accept the imposition of a "recession" which would be cause a depression."

The IMF has been insisting on a sharp reduction in Mexico's budget deficit, which is this year expected to exceed 13 per cent of GDP, more than double the original target.

Mr Petricoli and Mr Salinas outlined

Continued on Page 18

Voucher warning to debtor nations, Page 4

Mr Petricoli's statement appears

Lagos plans two-tier foreign exchange

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

NIGERIA is expected to introduce a two-tier foreign exchange system from October, a move which could lead to an agreement with the International Monetary Fund (IMF) and in turn open the way for rescheduling of the country's external debt.

Despite these import cuts, short-term trade arrears amount to at least \$4.5bn and medium and long-term debt stands at \$13bn.

In April this year Nigeria negotiated a 90-day freeze on repayments of principal due on the country's \$7bn medium and long-term commercial bank debt, extended for three months at a meeting with the banks in New York earlier this month.

But both the banks and Nigerian Government officials view the impending announcement as a land-

Continued on Page 18

Editorial comment, Page 16

Cogema to advise on spent uranium

By David Marsh in Paris

COGEMA, the French nuclear fuel company which services about 49 per cent of the West's nuclear power stations, is about to offer electricity utilities advice on long-term storage of spent nuclear fuel as an alternative to immediate reprocessing.

The move follows recognition by Cogema that reprocessing of spent uranium to produce plutonium is becoming a less attractive proposition for some utilities because of the stimp in the uranium price.

Mr Francois de Wissocq, the chairman of Cogema which is owned by France's Atomic Energy Commission (CEA), yesterday said that the world nuclear industry was facing "difficult circumstances" after the Chernobyl accident.

He also voiced concern over the possible effect on Cogema's uranium sales in the US following a court injunction granted in Denver, Colorado, on Friday supporting an attempt by US miners to block imports from other countries.

Although the US Department of Energy has said it will not block the move, the court action could, Cogema believe, block imports of uranium by big utilities such as the Tennessee Valley Authority.

Mr de Wissocq said that the legal step, if implemented, could herald a two-tier market for uranium, with American utilities effectively having to pay a higher price than those abroad. This was a move away from fair competition, he said.

Mr de Wissocq said Cogema, which made a group profit of FF 921m (£123m) on total sales of FF 21.2bn last year, needed to be "extremely flexible" in its management of fluctuating demand for nuclear services caused by the fall in nuclear capacity compared with levels forecast a decade ago.

Cogema is the only company in the world which offers utilities fully integrated services ranging from uranium mining and enrichment to fuel fabrication, storage and reprocessing.

Cogema runs the world's biggest reprocessing plant for fuel from light water reactors at La Hague in the Normandy coast.

Soviet drive against drink makes headway

By Patrick Cockburn in Moscow
THE SOVIET campaign against drunkenness launched a year ago appears to be making some headway, according to an opinion poll carried out by the Institute of Sociological Research of the Soviet Academy of Sciences.

The survey showed that 3 per cent of people said they had given up alcohol completely and 38 per cent said they had cut down on the amount they drank. Some 15 per cent, however, said that the amount they drank had not changed at all.

The poll, carried out across the country according to a report in the daily *Izvestia*, revealed that 49 per cent of people questioned said they agreed with the anti-alcohol measures, 26 per cent said the measures should be stricter, 14 per cent said they were too strict and only 1 per cent disagreed.

The most effective measures against alcohol seem to be punishment of people drunk at work, in public places or when driving.

Some 78 per cent of people in cities still drink on holidays and the same number said they continue to drink to celebrate family occasions, holidays, paydays, weekends,

Opec divided on scope for higher output

BY RICHARD JOHNS IN BRONI, YUGOSLAVIA

THE organisation of Petroleum Exporting Countries' top economic experts are divided about the scope for increasing the output of crude oil in the non-Communist world, saying that it will not exceed 46m b/d over the last quarter of the year.

The majority view, expressed in the confidential report of the economic commission board to be submitted to the ministerial conference beginning here today, is that demand for Opec crude and stocks in the period will not exceed 18.4m barrels day.

Such a rate should, on the face of it, allow the limit to be raised from the 16m b/d set in 1984 to 18m b/d—generally regarded as the minimum sufficient to allow any new accord on quotas and to give it a chance

of being observed.

The minority, in effect the triple alliance of Algeria, Libya and Iran—are understood to take a more pessimistic view about consumption in the non-Communist world, saying that it will not exceed 46m b/d over the full year.

The majority of the board—made up of representatives of the 13 member states—estimate it at 46.3m b/d, very much in line with the International Energy Agency's latest projections of 46.4m b/d. It also foresees demand for Opec crude and stocks at 18.7m b/d, depending on the stocks' movements.

The two camps' experts also disagree about non-Opec supplies, with the minority putting them 400,000 b/d more than the

26.6m b/d calculated by the majority.

The differences revealed in the report reflect the basic split in Opec between the triple alliance, seeking to reduce the group's output as a means of forcing up prices, and the rest seeking to increase market share.

It is generally accepted that there is a chance of a compromise here and little prospect of one at a subsequent meeting in the late summer.

On their arrival here yesterday, Mr Balkizem Nabi, Algerian Minister of Energy, and Mr Fawzi Shakhshik, Libyan chief delegate, made it clear that there had been no shift in their governments' positions

and their priority remained restoration of prices to \$28 per barrel as soon as possible.

Actual demand for Opec crude will depend in part on how far non-Opec producers and in particular the five prepared in principle to collaborate.

Mexico, Egypt, Oman, Malaysia and Brunei—will be required by Opec as compensation for the volume of production closed down by this year's price collapse.

The five Opec chief delegates—those of Saudi Arabia, Kuwait, Indonesia, Venezuela and Nigeria—who were asked at the last meeting in Geneva to make contacts with non-members, have held two meetings here since their arrival.

Asked about their talks, Dr Subroto of Indonesia said: "We have brought no new proposals. He referred to Malaysia's willingness to cut exports by 10 per cent, saying that such support would only be forthcoming if Opec came up with production management. Yet in a chicken and egg situation the achievement of that tends to be rewarded by Opec as compensation.

The conference presidency of Mr Arturo Hernandez Grizanti, the Venezuelan Minister of Energy, which comes up for renewal, looks as if it will be an issue. He was widely criticised by delegates for his handling of the two marathon meetings in March and April.

W. Germany pledges DM500m to Eureka

BY RUPERT CORNWELL IN BONN

THE Bonn Government is pledging almost DM 500m (£145m) of public funds to help finance projects covered by the Eureka programme for west European high technology co-operation and which involve West German interests. Their number is expected to jump from the present total of four to 19 following the third international ministerial conference of Eureka, which begins in London next week.

Although the financing will be spread over a full decade until 1995, the promise made by Mr Heinz Riesenhuber, the Technology Minister, nonetheless

less significantly widens Bonn's commitment to the scheme, which took its first shape at the previous conference in Bonn last November.

On that occasion the four existing projects with West German participation were among 10 endorsed by the ministers. But after much wrangling within the expert right condition, only DM 50m of budgetary funds were formally earmarked, leaving considerable doubt about just how far a Government dedicated to fiscal belt-tightening was in fact prepared to relax its principles in favour of Eureka, whose con-

tours are still somewhat hazy. The 19 projects, according to Mr Riesenhuber, are worth DM 1.6bn, of which the share falling to West German companies and other organisations is DM 625m. Of this, the Government will be providing DM 250m, the rest to come from three multinational ventures in the field of the environment.

The 16 new projects among 50-odd which are ready for launch in London, include the development of ceramic materials for use in diesel engines, a scheme to investigate the ecological balance of the North Sea and work towards

a "thinking car," a venture which is likely to embrace all major European motor manufacturers.

The minister also confirmed that London is due to decide on the site—Brussels and Strasbourg are the two candidates—but that he will not act as a clearing house for Eureka. Its staff is likely to be around 12 and its main job to operate a data bank and information system to enable small companies and other interested parties in the 18 countries to keep abreast of projects in which they might wish to take part.

Bonn to reorganise state funding system

BY JONATHAN CARR IN FRANKFURT

WEST GERMANY'S finance-gleich system—under which the financially stronger regional states transfer funds annually to help out weaker ones—faces upheaval following a decision yesterday by the federal constitutional court.

The court, the highest in the country, declared key parts of the system to be unconstitutional and demanded that changes be made in time for the 1988 fiscal year at the latest. This means that the Federal Government and the 16 states are heading for highly

tricky negotiations—not unlike the EEC's budget talks—or how the burdens and benefits will be divided up in future.

Officials in the states were yesterday ploughing through the court's complex judgment, but initial reactions—both from donors and recipients—indicated satisfaction with the results.

The Federal Government, however, said it favoured "intensifying" the finanzpolitisches system but stressed it had no extra funds to offer of its own.

Under the system the state revenue of each state is compared with the average for all states. Broadly speaking, those

clearly above the average have to pay into a common pool while those below it are recipients.

The system initially worked quite well but in recent years has been under almost intolerable strain. The constitutional court finally faced complaints from six states (out of 10) who either thought they were paying too much or not receiving enough.

For example, the southern state of Baden-Württemberg, which has a high economic growth rate and relatively little unemployment, now alone puts up roughly 70 per cent of the

funds available for transfer (a total DM 2.5bn (£741.8m) last year).

The state of North Rhine-Westphalia neither contributes to nor receives from the pool. But it demands funds on the grounds that it has a high concentration of relatively declining sectors like iron and steel on its territory.

The court has now made clear that the system is not fulfilling the aim expressed in the constitution of achieving a broad economic and social balance among the different regions. It is now up to Bonn and the states to find a better one.

Strike ends at Olympic Airways

BY ANDRIANA KERDIAKONOU IN ATHENS

WEST GREEK AIRWAYS pilots and engineers returned to work yesterday after a unanimous union vote to end an 18-day strike which severely disrupted flights and caused the dismissal and imprisonment of a number of strikers. The strike had been called in support of demands for higher wages and lower taxes.

An announcement issued by the pilots' union said the strikers had decided to return to work "out of a sense of responsibility towards passengers. Olympic Airways employees and all economic sectors involved in tourism."

In effect, the strike was broken by the severe government crackdown against participating members of the pilots' and engineers' unions.

What remained unclear yesterday was the fate of 68 strikers fired for taking part in the action, another 10 remained in custody and a further 40 whose properties were impounded.

The statement was made by Mr Jacques Dolios, the company chairman, to a meeting of the national committee of the International Transport Organisation yesterday which unanimously passed an international convention sharply restricting the use of asbestos, a mineral which can cause fatal lung diseases.

A MAJOR effort is to begin in Vienna next month to find ways of including military nuclear facilities in a legally-binding, global agreement which will dictate how governments have to behave in the event of a serious nuclear accident on their territory.

A three-week conference of government experts, including officials from the Soviet Union, is due to start in the Austrian capital on July 21, under the aegis of the International Atomic Energy Agency (IAEA).

The conference will have instructions from IAEA member governments to put together agreements on an internationally-applicable early warning system and on rules

concerning emergency assistance to an affected country.

The IAEA arranged the conference at the request initially of the West German Government and later with the support of the Soviet authorities following the disaster at the Chernobyl nuclear power plant near Kiev.

The conference is likely to concentrate on civil nuclear facilities and to be held in Vienna next month.

Under the system the aim is to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

crecy involved in the production and deployment of weapons-grade nuclear material. But he insisted: "I do not think we should let the best be the enemy of the good."

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

The results of the conference are due to be put before a gathering of cabinet ministers from IAEA member countries, provisionally scheduled to start on September 24.

This meeting, the short-term culmination of efforts by Bonn to generate international political activity on nuclear safety following the Chernobyl accident, will be empowered to adopt the experts' draft agreements.

It will also hear a full report on the accident due to be made available to the IAEA in August.

OVERSEAS NEWS

Asean calls for nuclear arms-free zone treaty

By Chris Sherwell in Manila

FOREIGN Ministers of six non-Communist South East Asian nations ended their annual meeting in Manila yesterday with calls for a draft treaty creating a nuclear-weapons-free zone and sharp attacks on Japan, their biggest trading partner.

The two-day meeting, which was notable for its criticism of the grouping's lack of progress in co-operation, produced an 83-paragaph communiqué which looked to a heads of government summit meeting next year to set new directions in co-operation and relations with third countries.

The Association of South East Asian Nations (Asean) — embracing Indonesia, Malaysia, Thailand, the Philippines, Singapore and Brunet — also signed an agreement on energy co-operation and a petroleum companies pact under which Asean members will share crude oil and petroleum products in times of shortage and glut.

Although the proposal for a nuclear-weapons-free zone is not new it has recently received added impetus from the Tlatelolco agreement among Latin American countries and the South Pacific Nuclear Free Zone Treaty, signed at Rarotonga last August.

In their communiqué the ministers demanded that an official working group draft a treaty for South East Asia "as soon as possible." But little progress is likely before a settlement of the vexed Kampuchean problem which is seen as an obstacle to Asean's ultimate goal of a zone of "peace, freedom and neutrality" in South East Asia.

An accord which seems impossible without a clear indication of what will happen after the Philippines' military bases agreement with the US ends in 1991. Some Asean members worry that a change in existing arrangements will upset the regional balance of power.

Among Asean's leading trading partners, with whom talks begin tomorrow, the communiqué singles out Japan for the sharpest criticism. The six expressed "grave concern" at the declining trend of Japanese investments in Asean, the continued structural imbalance in Asean-Japan trade and the lack of access for Asean manufacturers in the Japanese market.

Thai refinery fire raises fears about foreign investment

By a Special Correspondent in Bangkok

THE Thai Government yesterday promised to track down the people behind Monday's burning down of a tantalum processing factory on the southern island of Phuket, amid growing concern about the effect on foreign investment.

The demonstration took place at a time of political tension with a general election due in month's time and the military still uncertain about recent changes in the control of the army. Although there was no concrete evidence at this stage there is speculation that there might have been a political motive behind the violence in an attempt to discredit the government and search and arrest.

Government Ministers and businessmen are worried that the incident will discourage foreign investment and damage the island's tourist industry.

The demonstrations, said to have involved between 40,000 and 100,000 people, were among the biggest protests against the authorities seen in this country since a military government was overthrown in 1973.

The authorities are still assessing the damage and it is not clear how protests that were planned to be peaceful could have ended up causing so much

damage. About 40 suspects were arrested and some of them are said to have admitted that they were bribed to create a riot and "kill people."

A state of emergency was still in force yesterday in Phuket where security forces were given widespread powers of search and arrest.

The reaction of foreign investors is being watched closely. The World Bank has a stake in the project. Its International Finance Corporation has lent the project \$55.5m and invested \$3.5m in equity representing a 12 per cent interest.

Reporters who were on the scene say that some protesters — many of them drunk — were angry that they were not believed the destruction was the work of Phuket people.

Thai newspapers have linked the events in Phuket with other protests, hinting that there could be a conspiracy to cause chaos at a politically sensitive time. In early May the Government was defeated on a relatively unimportant piece of legislation and Gen Prem

dissolved Parliament calling a general election on July 27 one year ahead of schedule.

Soon afterwards he dismissed his political rival Gen Arthit Kamlangkak as Commander-in-Chief of the Army in a controversial move which caused some resentment.

Rivalry between two coalition partners now contesting the election has played a part in the campaign against the factory if not in the violence itself.

The chairman of the Thailand Tantalum Industry Corporation is Mr Phong Sarasin, a leading member of the Social Action Party. Members of the rival Democrat Party were campaigning with conservationists against the project.

The reaction of foreign investors is being watched closely. The World Bank has a stake in the project. Its International Finance Corporation has lent the project \$55.5m and invested \$3.5m in equity representing a 12 per cent interest.

Reporters who were on the scene say that some protesters — many of them drunk — were angry that they were not believed the destruction was the work of Phuket people.

Thai newspapers have linked the events in Phuket with other protests, hinting that there could be a conspiracy to cause chaos at a politically sensitive time. In early May the Government was defeated on a relatively unimportant piece of legislation and Gen Prem

dissolved Parliament calling a general election on July 27 one year ahead of schedule.

Soon afterwards he dismissed his political rival Gen Arthit Kamlangkak as Commander-in-Chief of the Army in a controversial move which caused some resentment.

Rivalry between two coalition partners now contesting the election has played a part in the campaign against the factory if not in the violence itself.

The chairman of the Thailand Tantalum Industry Corporation is Mr Phong Sarasin, a leading member of the Social Action Party. Members of the rival Democrat Party were campaigning with conservationists against the project.



Smoke billows from the tantalum plant on Monday

Malaysia holds to tough line on drugs trade

By Wong Sulong in Kuala Lumpur

THE DEATH sentence on two Australian drug traffickers, Mr Kevin Barlow and Mr Geoffrey Chambers, expected to be carried out shortly since the pardons board has rejected their appeal for clemency — highlights the tough narcotics laws in Malaysia.

Their case is sensational news in Australia and to a lesser extent in Britain. They will be the first Westerners to be hanged in Malaysia. (Barlow, 28, was born in Stoke-on-Trent, migrated to Australia 13 years ago, and still holds a British passport.)

Another controversial law, passed by parliament last year, and which is being applied with telling effect, giving power to police officers to detain anyone suspected of trafficking, and to hold them almost indefinitely without trial.

Penang Island in northern Malaysia — where Mr Barlow and Mr Chambers were arrested in November with 180 grammes of heroin — is an ideal entrepot for the deadly product of the Golden Triangle to Europe, Malaysia and Australia. It is a holiday resort that attracts budget travellers; it is close to the Thai border; it is easily accessible by road, rail and sea and has an international airport.

In the first three months of this year Malaysian authorities seized more than 133 kilos of heroin and opium and over 400 kilos of cannabis.

Dr Mahathir Mohamad, the Prime Minister, who has taken a strong national interest in the fight against trafficking, reckons that more than 200,000 Malaysians are on drugs. The local drug addiction problem is racially and politically sensitive because most of the traffickers are Chinese, while the addicts are mainly Malays.

Unlike Western countries which regard drugs as a social issue, the Malaysian Government has declared the problem as the country's top security threat, ahead of Islamic religious extremism and Communist subversion.

"We do not want our youths to be zombies. It's war against traffickers as far as we are concerned," says a senior Malaysian narcotics official.

Since 1975, Malaysian laws have provided the death penalty for trafficking — meaning possession of more than 100 grammes of heroin. This law

Tamil leaders boycott peace conference

By Mervyn de Silva in Colombo

THE SRI LANKA Government's latest effort to seek a negotiated settlement to the island's long-running ethnic conflict seems to be doomed even before it has got off the ground, with the news that the main Tamil parliamentary party will not attend a conference on the issue starting today.

Mr Neelam Tiruchelvam, the only representative of the Tamil United Liberation Front (Tul) still remaining in the country said that the continued killings and arbitrary arrests of Tamils in the north of the island was not producing climate conducive to peace talks.

The best contribution that the conference can therefore make is to Sinhalese-Tamil reconciliation to develop a Sinhalese consensus on what could be offered to the Tamils in reply to their demand for a separate state.

Lack of a consensus has bedevilled all past efforts at a political settlement. A more provincial autonomy plan proposed by the Government of President Junius Jayewardene was sent last week to

Nadu itself populated by nearly 500 Tamils. They have demanded a "merger" of the Tamil north and the racially-mixed Eastern province, which they regard as their "traditional homelands," the basis for the Tamils' claim.

The Tamils argue that the ethnic composition of the east

has been gradually changed through the land settlement policies of Sinhalese governments, under which farmers from the densely populated Sinhalese south have been moved to lands opened up for agriculture by high-cost irrigation projects.

With the billion-dollar Mahaweli irrigation and power project nearing completion, the problem has a new urgency. Mr Gamini Dissanayake, the Lands and Irrigation Minister, was able to satisfy the Indian mediator that he would keep Tamil fears of demographic change at bay and that there would be a fair sharing of the fruits of the Mahaweli project.

Mr Gandhi, who has recently appointed two special commissioners on Sri Lanka, one of which for himself heads, is ready to persuade Tamil leaders to drop the merger demand and that the diplomatic-political exercise is that the Tamil leaders who regard the new offer as being progressive and genuine realize that the violence has hardened Tamil opinion, giving the militants the edge in the community debate.

Hope for a peaceful, local solution has also been diminished by the stand taken by Mrs Sirimavo Bandaranaike, former Premier and leader of the main opposition Freedom Party. A committee is to study the proposed devolution scheme before the party will decide its next move, she said yesterday.

The latter's relationship with the Chief Minister has not, however, been made clear. One does not perceive his cause on the negotiating table, especially with people who

keep asking for more," said Mr Abulaththudali.

A growing number of Tamils feel that the Government's preferred option is a military one and that the diplomatic-political exercise is that the Tamil leaders who regard the new offer as being progressive and genuine realize that the violence has hardened Tamil opinion, giving the militants the edge in the community debate.

Mr Lalith Abulaththudali, National Security Minister, proposed a two-tier police force, zonal and national. The zonal police would take orders from the Chief Minister and be locally recruited up to Assistant Superintendents with a Deputy Inspector General in charge of each province.

Hope for a peaceful, local solution has also been diminished by the stand taken by Mrs Sirimavo Bandaranaike, former Premier and leader of the main opposition Freedom Party. A committee is to study the proposed devolution scheme before the party will decide its next move, she said yesterday.

As the country's National Security Minister left for the US and Colombo admitted that Indian accusations about arms supplies from Israel and Pakistan were true, a peaceful solution to Sri Lanka's troubles seemed as far away as it has ever been.

Espírito Santo Financial Holding, S.A. and Caisse Nationale de Crédit Agricole

are pleased to inform
they have inaugurated in Portugal

**Banco Internacional de Crédito, S.A.R.L.**

Lisbon
Av. Fontes Pereira de Melo, 27
Tel.: 52 71 35, 52 71 71, 57 00 93
Telex: 62353 BANICR P

Oporto
Avenida da Boavista, 1200
Tel.: 66 62 88, 69 22 50
Telex: 28608 BANICR P

Taking advantage of the existent opportunities in the countries where private initiative prevails as a process to foment social welfare and economic progress, Espírito Santo Financial Holding S.A. has, for the past eleven years, developed worldwide banking and financial activities, namely:

Europe
• Compagnie Financière Espírito Santo S.A., Lausanne**• Société Bancaire de Paris, Paris****• Banco Internacional de Crédito S.A.R.L., Lisbon and Oporto****United States of America and Cayman Islands****• Biscayne Bank, Miami
• Bank Espírito Santo International Ltd., Cayman Islands****Brazil**
• Inter-Atlântico Banking Group, associated to Morgan Guaranty Trust Company of New York and Monteiro Aranha Group, Rio de Janeiro and S. Paulo**• Companhia de Seguros Inter-Atlântico, Rio de Janeiro and S. Paulo**

37 - Rue Notre Dame — Luxembourg

AMERICAN NEWS

Volcker warns emerging nations against stalling debt repayments

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, chairman of the Federal Reserve Board, issued a blunt warning yesterday to developing countries. They would not be able to work their way out of their current debt problems by writing down the value of their obligations or not servicing them fully, he said.

"The case for maintaining continuity (of payments) is overwhelming," Mr Volcker said, adding that the idea of resolving the debt crisis by writing down outstanding loans was "a dead end."

Mr Volcker's comments will be read as a signal to Mexico in particular—that the US is determined to resist any moves by the Mexican Government to limit its debt repayments.

In the past few days since the resignation of Mr Jesus

"What we have to do is find

Silva Herzog as Mexico's Finance Minister, senior Mexican officials have been hinting strongly that they are looking for ways to reduce the burden of servicing the country's foreign debt fully.

Mr Volcker went out of his way yesterday to oppose this option, saying that it was "demonstrable" that with only rare exceptions, perhaps in "deepest Africa" outstanding debt could be serviced by borrowing countries.

But the Fed chairman made it clear that as far as Mexico is concerned the aim must be to revive economic growth by 1987 and 1988 and that this could be achieved only by what he termed "forceful financial support" for Mexico from the rest of the world.

"What we have to do is find

Regan still optimistic on summit prospects

By Stewart Fleming in Washington

MR DONALD REGAN, the White House Chief of Staff, said yesterday that the United States is still optimistic about the prospects for a summit meeting this year.

In a television interview which followed Mr Gorbachev's delivery of a letter from Mr Mikhail Gorbachev, the Soviet leader, to President Ronald Reagan, Mr Regan said: "We are still optimistic about having a summit this year. The General Secretary did agree in Geneva to come this year to the United States and we still think he will come."

The letter was delivered to the White House by the newly-appointed Soviet Ambassador to Washington, Mr Yuri Dubinin, who was presenting his credentials to the President. Mr Dubinin had about 40 minutes' wide-ranging discussion at the White House.

Although the letter is understood not to set a date for a preparatory meeting between the President and the new ambassador.

The White House has been trying to improve the atmosphere surrounding US-Soviet relations following the administration's decision to abandon the unratified SALT 2 strategic limitation agreement.

The controversy and uncertainty about the SALT 2 decision have been intensified by an interview the President gave this week to the Los Angeles Times. Asked if the treaty was dead, he responded: "I'm reluctant to come out with some of the declarations that many of you want to hear either way because in a way you commit yourself in advance to things that may become issues in a negotiation."

Earlier in the year the White House came close to imposing the patriotism of its critics on Central America, but Mr Reagan struck a more conciliatory tone yesterday.

Tim Coone reports on the economic clouds over Buenos Aires IMF challenges Argentina's dream

ARGENTINA'S IMF TARGETS FOR 1986

- Inflation rate averaged over the year of no more than 2 per cent per month.
- Fiscal deficit of no more than australes 1.06bn for the second half of 1986, equivalent to 3 per cent of GDP.
- Money supply growth rate limited to 3 per cent per month in the second half of 1986, reduced from the present rate of 6 per cent.
- Maintenance of positive real interest rates.
- Dismantling of price controls.
- Freeing of foreign exchange for payments of services and capital transfers.

Most unions are organised under the banner of the CGT, a federation of over 2m trade union members, which has called a successful one-day general strike since President Raúl Alfonsín came to power.

The lack of public enthusiasm for this international show of support is not so surprising, however, for most of the funds will have to be used to make internal payments on the country's external debt.

Little will filter through into new factories, roads, ports or pipeline harvesters.

The IMF waiver has averaged the possibility of the Argentine Government being lured closer towards a debt moratorium but the conditions attached to it leave the Government practically no room for manoeuvre. An Economy Ministry official admitted that keeping salaries in line with spending targets was going to be very difficult.

Living standards have fallen by an estimated 30 per cent since the introduction of the austro plan. Public sector tariffs are expected to rise soon and the public holds inflationary expectations of around 4 per cent per month. Trade union leaders are now coming under heavy pressure to act.

Internal elections within the CGT are due however before the end of the year, and differences over strategy should be resolved, resulting in more concerted action against the Government's economic policy.

Any significant Government concession is likely to violate the IMF waiver agreement.

The Education Minister is shortly to be replaced amid rumours that he is resigning in protest at an inadequate budget for the education sector.

No fewer than 11 major unions are planning industrial action on a nationwide level in the coming month over salary-related issues. In this light, Government economic targets for the year, as presented to the IMF, appear optimistic.

The powerful metal workers are already engaged in skirmishes with management of the principal steel and car-part



Sir Alfonsín... a new

Argentina

The Government has begun to hint that it may have to introduce limitations on the right to strike if the labour situation worsens. If it is more than bluff, such a move could prove politically suicidal for President Alfonsín.

The austerity of the Austral plan has so far been accepted as a fundamental economic necessity to achieve that dream, but which requires as its counterpart a major new inflow of foreign funds for investment. Without that the Government displays little confidence it can hold the unions at bay. It would be ironic indeed if President Alfonsín felt obliged to turn to the police and the military to deal with the unions, as the only way to salvage an economic programme which fails to deliver the dream.

Peru and France agree on

cut in fighter plane order

PERU HAS reached agreement with the French Government to cut its order for 26 Mirage 2000 fighter planes to 12, meant reports from Lima.

The accord, signed in Paris last week, will save Peru at least \$500m (\$383.2m), now to be earmarked for development projects.

Peru originally ordered the planes in December 1982 under a contract for about \$700m. The Government has paid at least \$140m toward their purchase, President Alan García said.

At his inauguration last July, he pledged to scale down the

fighter plane order in favour of

spending on social development

and to inspire other Latin American countries to reduce weapons purchases.

The new agreement, signed by Mr Alan Wagner, Peru's Foreign Minister, and French Foreign Minister, Mr Jean-Bernard Raimond, will save Peru about \$368m on the original contract price.

The arrangement also relieves Peru from paying at least another \$124m in interest charges, thus saving the Government a total of at least \$500m.

WORLD TRADE NEWS

US and EEC in last ditch bid to end trade row

BY TIM DICKSON IN LUXEMBOURG

A LAST ditch effort to avert a trade row between the US and the EEC was being made in Brussels last night.

Mr Daniel Amstutz, US Under Secretary for Agriculture and Mr Alan Woods, deputy US trade representative, were due to meet Commission officials in an 11th hour bid to find a solution to the dispute, which has been caused by the entry this year into the EEC of Spain and Portugal.

Angered by the effective loss of sizable markets for its corn and sorghum exports because of a variable EEC levy on grain sales to Spain, the US is seeking direct compensation from the Commission. It says it will raise tariffs on a range of European agricultural products if progress is not made.

The seriousness of this threat was yesterday emphasised in Luxembourg by Mr Richard Lyng, the US Agriculture Secretary, who said that the President had made his intentions clear as far back as the end of March.

European Agriculture Ministers in Luxembourg for their regular monthly meeting, were also pinning their hopes on the negotiations in Brussels.

Officials and Ministers refused to be drawn on the substance of the problem being considered in Brussels or of

Australian and US groups win casino deal

By Emma Tagg in Canberra

HARRAH'S of the US, the Las Vegas-based gaming group, and Hooker Corporation, the Australian property company have been awarded the contract to build and exclusively operate for 10 years, the world's largest casino at Sydney's Darling Harbour.

The contract includes construction of a 700-room hotel in the complex.

The joint venture tendered a bid of A\$750m (\$245m) and the highest revenue, share of 35 per cent to the New South Wales (NSW) state government.

The other bidders were Genting of Malaysia and its Australian construction partners Civic and Civil, and the Sabemo and Westin Federal Hotel consortium.

They are seen as the first of a series which could lead to a settlement, although that settlement from the Community point of view should fit into the general pattern of compromise arrangements for EEC engagement and not be seen as an exclusive Community deal.

It was also suggested in Luxembourg that by agreeing to hold talks specifically on the Spain and Portugal issue the EEC may be modifying its position.

Paul Cheshire in Brussels adds: Commission officials are approaching the talks with Mr Woods and Mr Amstutz in a mood of tempered optimism. It was noted yesterday that, in contrast to the continued discussions in Geneva, the new talks have a more overtly political character.

They are seen as the first of a series which could lead to a settlement, although that settlement from the Community point of view should fit into the general pattern of compromise arrangements for EEC engagement and not be seen as an exclusive Community deal.

It was also suggested in Luxembourg that by agreeing to hold talks specifically on the Spain and Portugal issue the EEC may be modifying its position.

Paul Cheshire in Brussels adds: Commission officials are approaching the talks with Mr Woods and Mr Amstutz in a mood of tempered optimism. It was noted yesterday that, in contrast to the continued discussions in Geneva, the new talks have a more overtly political character.

Compromise likely in US-Japan semiconductor talks

BY LOUISE KHOE IN SAN FRANCISCO

US AND Japanese semiconductor negotiations are expected to end Friday with a compromise agreement that is far less comprehensive than US chipmakers had hoped.

The "global" price and production cost monitoring system that US semiconductor manufacturers had thought would prevent future Japanese "dumping" is now expected to be restricted to the US and Japanese markets and to apply only to certain types of "commodity" chip products.

Shipments to Europe might also be included in the monitoring system, US industry officials believe.

Significantly, the growing Asian market is excluded from

the US-Japan price monitoring system. Countries including South Korea, Singapore and Malaysia have been the main offshore manufacturing site for US electronics manufacturers, who seek the advantages of low labour costs.

Japanese and US chipmakers will agree to provide details of their production costs and prices on chips sold to customers in the US or Japan and possibly Europe.

The semiconductor manufacturers must price their products at least 8 per cent above cost to comply with US trade laws.

Exactly how the cost of the design, manufacture and assembly of integrated circuits is determined is, however, a matter

of considerable debate.

"That is what they are working on in Washington," said a senior US industry executive, referring to ongoing trade negotiations taking place in Washington this week.

US industry executives fear that if Asia is excluded from the monitoring system it "will become the dumping ground for chips." US industry executives fear the unregulated Asian markets will attract an increasing number of US electronics and computer companies, which will effectively shrink US demand for semiconductors, the US chipmakers say.

US semiconductor companies hold about a 9 per cent share of the Japanese market and say they are being promised a 20 per cent share.

The US companies are not, however, optimistic that any agreement will lead to an immediate significant increase

in sales to Japan. "They (the Japanese) will come up with all sorts of excuses as to why they cannot buy from us," predicts a senior executive of one of the leading US manufacturers.

The US Japanese trade accord "is politically motivated" and may not necessarily be in the best interests of the US chipmakers, the companies fear. They expect to gain only minor relief from intense Japanese competition.

The net result will be to warn the Japanese to be more careful as they continue their efforts to dominate not just the \$20bn world semiconductor market but the entire electronics and computer markets, say US chipmakers.

Progress in CGE and ITT talks

By Paul Betts in Paris

COMPAGNIE Générale d'Électricité (CGE), the nationalised French group which controls Alcatel telecommunications company, is in advanced talks with ITT to merge the US group's European telecommunications assets with those of its Alcatel subsidiary.

A deal between Alcatel and ITT-Telecommunications Europe, the subsidiary of US conglomerate ITT, is expected to be finalised in the next few weeks.

Mr Doudoune disclosed yesterday that the DGT was now seeking a strong second supplier to Alcatel to provide switching equipment. Before the merger between Alcatel and the French Thomson group's telecommunications activities, the DGT had two domestic suppliers—Alcatel and Thomson—with CGE manufacturing Thomson switches on licence.

Mr Doudoune explained yesterday that the DGT was now seeking a strong second supplier to Alcatel to provide switching equipment. "The real question is the equipment we will be buying in the mid 1980s," he added, emphasising the need to have a supplier at the leading edge of telecommunication technology.

Moreover, he suggested that the second supplier's share of the French market would not necessarily be limited to 16 per cent, since in an increasingly competitive environment the market share between Alcatel and the second supplier could fluctuate.

The DGT is especially worried of being eventually outmaneuvered by these big groups over the price they will pay for the basic communications infrastructure services provided by the French telecommunications authority. "It really all boils down to a question of prices," remarked Mr Doudoune.

But he indicated that it was also important for Alcatel and a strong international ally.

Coupled with the search for a second supplier of public switching equipment, the DGT is also gearing itself up for deregulation in the emerging sector of high value-added telecommunications assets.

For its part, CGE has long been seeking to develop

its international dimension by associations with other foreign telecommunications groups.

The talks with ITT coincide with CGE's parallel efforts to forge a major alliance with AT and T.

Consolidated tries to raise prices of newsprint in US

BY ROBERT GIBBINS

CONSOLIDATED-BATHURST is making a new attempt to raise prices for standard newsprint in US markets, from US\$635 (\$356.5) per tonne to \$570 from next October 1.

Consolidated, the main newsprint producer in Canada and Britain, has tried in the past to lead the way to higher prices but other producers did not follow suit. The last increase was in July 1984 when prices moved from \$500 to \$535.

The latest increase would be about just more than 6 per cent which, Consolidated said is

required to cover cost increases over the past two years.

The newsprint industry is running at about 92 per cent of capacity in Canada while in North America demand is rising at an annual rate of about 2 per cent. No new machines are due on stream this year in North America. US publisher inventories were at about 44 days at end April, down 7.6 per cent from a year earlier.

Many observers expect Consolidated-Bathurst to get broad support from other producers in Canada and US.

Krupp, in co-operation with Dynamit Nobel AG, will supply know-how, basic and detailed engineering, essential equipment and supervise construction work

This share of the French market would be acquired through an association between AT & T and CGC, the US group's competitor which could stand a chance of winning the deal if AT & T and the French authorities fail to reach a compromise on the price of AT & T equipment. Senior DGT officials make no secret



Mr Madelin... receiving

strong partner to ensure its industrial survival.

Mr Jacques Doudoune, the head of the Direction Générale des Télécommunications (DGT), the French telecommunications authority, acknowledged that the authority found AT & T an attractive partner for CGC. But he said that AT & T was asking too much for its equipment. "Their prices are about 30 per cent too high," he said.

The price problem with

AT & T has revived the hopes of

the US group's competitors

which could stand a chance of

winning the deal if AT & T and

the French authorities fail to

reach a compromise on the price

The first, the biggest, the smallest, the thinnest, the lightest... glass in the world.



TECHNOLOGY

Thumb-size device to route voice, video and data optically debuts at Ericsson. Jane Rippeteau, recently in Stockholm, on how market demands are accelerating efforts to simplify telephone switching

Making connections at the speed of light

EXECUTIVES at LM Ericsson, the Swedish telecommunications and information systems company, are discussing with several possible partners the sale of test quantities of a first-in-the-world, thumb-sized device that could speed and simplify telecommunications systems worldwide.

The device, an optical switch, is one of a number in development at major telecommunications equipment companies, including AT&T and T Bell Laboratories, in the US, and Fujitsu and NEC in Japan. The advent of such devices "is happening much more rapidly than anybody had expected," says Rod Alferness, head of photonic circuit research at Bell Labs. "Everybody wants to be first."

The interest is propelled by technical improvements in telephone transmission that call for faster switching, and by fast-changing demands on telephone systems for advanced voice, data and video services. This is especially true in newly deregulated markets, such as the US and UK, where the ability of system operators to provide such features affects their competitiveness success against alternative suppliers.

Although the Ericsson device is a laboratory prototype and is not expected to go into commercial use for five years, it has spurred a "number of indications that people are quite interested in buying it," to be used in experimental applications, says Lars Thylen, head of the project in the Fibre Optics group of Ericsson's

Public Telecommunications division.

Ericsson has built fewer than ten of the devices, and has not even settled on a price to charge for them. "We could, in principle, manufacture an extremely small quantity," he adds. "It is not yet clear exactly how the devices would be engineered into today's telecommunications networks."

"It is only in the last six months that there have been any companies to announce products," says Alferness of Bell Labs, which holds patents on the process technology involved. To date, no one has demonstrated a device with as many switching elements as

and 6s of computer language down a line at once.

But in today's advanced networks, even if transmission is carried on optical fibre, the switching function is done electronically. This means that incoming light signals must be converted into electricity for switching, and converted back again into light before being propagated down the design optical fibre.

Optical switches would eliminate the need for this conversion. They would also overcome data rate limitations of electronic switching, experts say. With the latest advance, called single-mode fibre, used for some 90 per cent of new lines built, transmission capacity has ballooned.

For instance, a 417 bits-per-second line offered by AT&T (handling 6,000 telephone calls at once) must be broken down into slower channels (in a process called demultiplexing) in order to move them at the electronic rate that functions at only 50m bits a second, the state of the art, according to Alferness of Bell Labs.

And transmission rates are on the rise. AT&T plans in 1988 to offer a 1.7 Gigabit (1,700m bits a second) service.

"Fibre optics is limited by what the electronics can do, not by what the optics can do," notes Thylen of Ericsson.

In a telecommunications system, the Ericsson device can handle 64 output channels and connect them to any of eight output channels, a feat requiring 64 possible switch

connections on a single chip.

The chip, about the size of a fingernail, is about an "8 x 8" switch. Similar "4 x 4" switches, handling 16 switch points, have been demonstrated by a few others, including Bell Labs.

Size—the device is many times that of electronic counterparts—is a drawback to this technology. "To put it in a telephone exchange today (is not practical) because it would take up a lot more space," says Bennington of Plessey.

Too, the designers of telecommunications systems usually come from electronics backgrounds and feel "it is not obvious that the optical switch

has advantages over electronic ones," says Stewart Person, a vice president for network technology at BELLCORE, the research arm of the seven US regional telephone holding companies.

The interest expressed in the Ericsson chip, then, is coming from a handful of systems designers and others interested in identifying just what the appropriate applications are for the hefty switches.

Alferness of Bell Labs says such switches may be most useful in situations coping with a very high data rate—such as video conferencing or high-definition television sent over

telephone lines—but not necessarily requiring a high switch rate.

"Everyone is looking to see how far this technology can go, and working to see what the correct applications are," says Ian Bennington of Plessey. He feels that the importance of the Ericsson switch is that it demonstrates "how far they can push the technology" rather than what specific switching problems can be solved.

A device developed by Plessey uses a 1 x 16 configuration—but for a different application—but for a different application, he says. The design is tailored for applications in which a single stream carrying a vast amount of data needs to be routed to a number of different processing points. Uses would be data coming in from a sensor or a military radar, for instance.

The fast-moving interest in applications for optics has also inspired an American group, including BELLCORE and the Institute of Electrical and Electronic Engineers, to host the first international conference on the subject.

The intent is to bring together both the people developing the devices and designers of systems into which they might fit. It will be held in Reno, Nevada, next March.

"The world has changed," says Bennington. "Given the wide-area broadband systems now being contemplated, systems people have become very interested in these devices."

Rather like a giant garden strimmer, it uses radial whips (made from rayon to avoid sparks), rotated by an air motor at 1,800 rpm. It dislodges accumulations of material as it is lowered down the bin through a mesh-like cover.

EGG TESTING by computer is being carried out in the UK at York University, which hopes the system will be adopted by the poultry cover.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Thylen of Ericsson. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Thylen of Ericsson. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

QUICK-CHANGING POINTS FOR TELECOMMUNICATIONS EXPRESS

THE preferred medium today for taking a telephone call from one place to another is optical fibre. Using pulses of light to represent calls, the fibre can carry more at once than older technologies.

But just as trains are switched from track to track along a line, calls must be switched to reach their right destinations. And despite the growing presence of optical transmission, that switching function is done electronically.

This can slow or complicate the trip. Optical pulses must be converted into electrical signals and back again. And the electronic processor cannot act on the data at the same dizzying rates at which

single-mode fibre can carry

far more data at once than can its predecessor, multiple-mode fibre, by a factor of about 10, according to Alferness. This is because the core of single-mode fibre is so narrow that it creates a single pathway for light to travel along rather than multiple pathways.

With several pathways, different beams of light can ricochet around, and hence arrive at the end of the fibre at different moments. "It's like a lot of waves on water, creating interference," says Lars Thylen, head of optical switch development at LM Ericsson in Stockholm. The resulting beam is more spread out.

That limits capacity. Infor-

mation carried on the beam is in the form of on-off signals, which create a binary language of the computer. The closer the signals can be placed together, the more can be sent at once.

These data-packed, focused signals can be received by optical switches, which consist of channels for the light to travel through and controls to change its direction. The channels are created by diffusing titanium into a base of lithium niobate. The different refractive properties of the two materials keeps the light in line.

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Thylen of Ericsson. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

Motor Cars

N O T H I N G O N E A R T H C O M E S C L O S E

WE'D LIKE TO THANK THE CHANCELLOR FOR BRINGING ALL THE SAAB FLEET INTO A LOWER TAX BRACKET.

WE'D LIKE TO THANK THE CHANCELLOR FOR BRINGING ALL THE SAAB FLEET INTO A LOWER TAX BRACKET.

(WELL + NEARLY ALL).

We've always claimed a Saab is one of the least taxing cars you could buy. Fortunately the Chancellor agrees. From the 87/88 tax year the whole Saab range is within the new middle, 1400-2000cc tax bracket. And the beauty of choosing a Saab is that 2000cc doesn't limit you in terms of performance or luxury. Rather than go for more cylinders to achieve power, we've constantly developed and refined our trusty 2 litre engine. You can choose from turbo, injection or carburetor models, all with those distinctive aircraft engineering influences. There's the '86 Car of the Year - the 9000 turbo 16. Or the '85 Directors Car of the Year - the 900 16s. Or a well-equipped 2-door 900 for just £7,195* that tops 100 mph. In fact you'll enjoy all the performance, comfort and prestige you'd find in larger engined cars (BMW's, Mercedes, Audi for example). You'll also enjoy paying a lot less tax.

For further details send the completed coupon to Saab Great Britain Ltd, Finsbury Lane, Middle Brook SL7 1WY or simply phone Charles George, Corporate Sales Manager, Hartlepool (0628) 63272.

Name _____

Company _____

Address _____

Post Code _____

For further details send the completed coupon to Saab Great Britain Ltd, Finsbury Lane, Middle Brook SL7 1WY or simply phone Charles George, Corporate Sales Manager, Hartlepool (0628) 63272.

SAAB

connections on a single chip. The chip, about the size of a fingernail, is about an "8 x 8" switch. Similar "4 x 4" switches, handling 16 switch points, have been demonstrated by a few others, including Bell Labs.

Size—the device is many times that of electronic counterparts—is a drawback to this technology. "To put it in a telephone exchange today (is not practical) because it would take up a lot more space," says Ian Bennington of Plessey. He feels that the importance of the Ericsson switch is that it demonstrates "how far they can push the technology" rather than what specific switching problems can be solved.

A device developed by Plessey uses a 1 x 16 configuration—but for a different application—but for a different application, he says. The design is tailored for applications in which a single stream carrying a vast amount of data needs to be routed to a number of different processing points. Uses would be data coming in from a sensor or a military radar, for instance.

The fast-moving interest in applications for optics has also inspired an American group, including BELLCORE and the Institute of Electrical and Electronic Engineers, to host the first international conference on the subject.

The intent is to bring together both the people developing the devices and designers of systems into which they might fit. It will be held in Reno, Nevada, next March.

"The world has changed," says Ian Bennington of Plessey. "Given the wide-area broadband systems now being contemplated, systems people have become very interested in these devices."

Rather like a giant garden strimmer, it uses radial whips (made from rayon to avoid sparks), rotated by an air motor at 1,800 rpm. It dislodges accumulations of material as it is lowered down the bin through a mesh-like cover.

EGG TESTING by computer is being carried out in the UK at York University, which hopes the system will be adopted by the poultry cover.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the

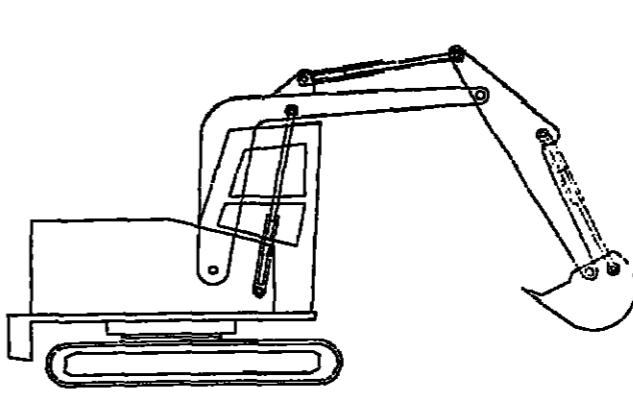
course of the light beam. In this way, the light beam can be switched to the desired output port.

It is not so easy as it sounds, of course. The process is fraught with such nasties as "forbidden connections," "cross states" and "low attenuation," the last having to do with the amount of light lost as it travels through its gauntlet.

But now, says the experts involved, there is real market pull for completing development.

"The transmission pipe is capable of carrying so much now," says Ian Bennington of Plessey. "If you want a switch device capable of handling more."

At the desired switch point, an electrical control signal is applied to alter the refractive properties and change the



White Horse
Calm Cover.
— THE BEST WAY
TO SILENCE YOUR
COMPUTER PRINTER
03 0845 24040 EX

LEFT: Applicon's CAD software for mechanisms checks automatically that designs such as this can be assembled and operated

Motion on mechanical design

COMPUTER AIDED analysis of mechanisms can be carried out on-screen with new software from Applicon, the computer-aided design (CAD) company of Stockport, UK (061 423 7227).

For use with Applicon's Bravo CAD system, the software allows engineers to verify automatically that a proposed mechanism can be assembled and operated. It will also measure velocities, accelerations and displacements of any areas of the design.

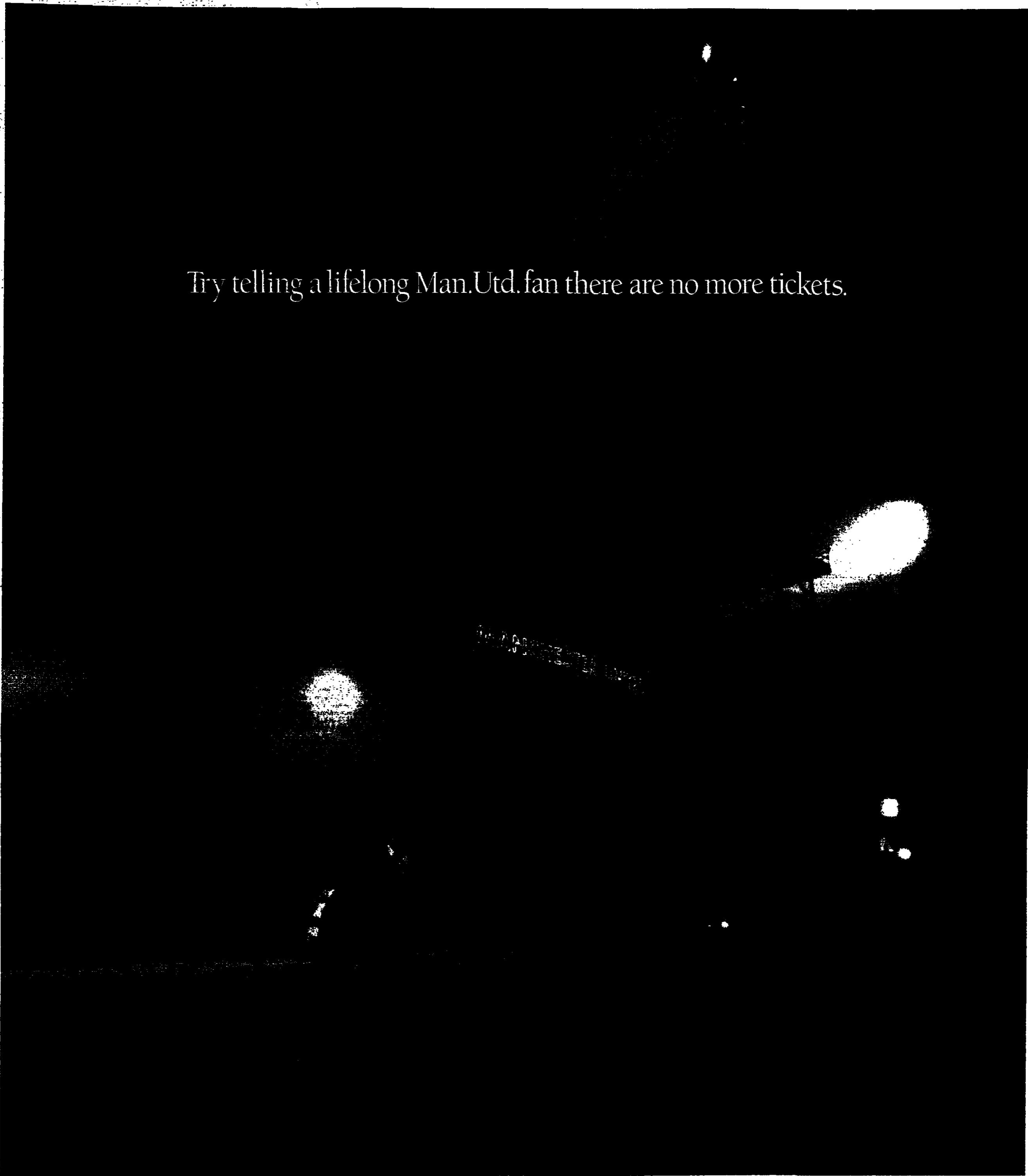
Engineers may analyse assembly, kinematic, dynamic and static problems. The dynamic program will allow for springs, dampers, and inertia effects. The kinetic software allows the engineer to apply a motion to one part of the mechanism and watch the motions of the other parts on screen.

OPTICAL CHARACTER recognition equipment for production line work where reliability and accuracy are of prime importance has been put on the market by Vision Intelligence of Bordon, UK.

Engineers may analyse assembly, kinematic, dynamic and static problems. The dynamic program will allow for springs, dampers, and inertia effects. The kinetic software allows the engineer to apply a motion to one part of the mechanism and watch the motions of the other parts on screen.

WORTH
WATCHING
EDITED BY GEOFF CHARLISH

Hampshire, UK (04203 5058). Solid state camera, image processor, keyboard



Try telling a lifelong Man.Utd. fan there are no more tickets.

Or even worse, try telling his son. If you are running one of the world's best supported clubs, you cannot afford to let your fans be locked out by digital gremlins when there are tickets still available. That will never happen at Man. United.

When the club approached Price Waterhouse for advice on what kind of computerised ticket system to install, we understood their need for absolute reliability. So we recommended a system, specially designed for football grounds, with a fail safe mechanism.

As part of the policy of implementation we call "getting our hands dirty," we supervised the specifications for and selection of tenders from the different computer firms.

But we also suggested that the club should look to the full range of potential uses for its system - the bars, the restaurants, the pools and lotteries and all of the

management information needs. (Regrettfully we still know of no computer that can play midfield.) The new system at Man. United is capable of all these functions - solely through the addition of software.

This kind of computer strategy work comprises up to 50% of our consultancy time at Price Waterhouse - for businesses which vary in turnover between the value of a few apprentices and five hundred Bryan Robsons.

To those who think Price Waterhouse consultants are just resprayed accountants, this may come as a surprise.

To Man. United, on the other hand, we are computer experts who help make sure their club is run as efficiently as possible. Ticky boo, you might say.

Price Waterhouse



MANAGEMENT

THE Harold Geneen school of "macho-management" still has plenty of admirers. Far too many chief executives rely on the basically negative motivational approach of "express criticism, withhold praise, and instil job insecurity."

Yet the "management by terror" principle by which Geneen ruled his conglomerate empire, ITT, was the precise antithesis of the way large companies can revitalise themselves to cope with all today's uncertainty and rapid change, according to Rosabeth Moss Kanter, one of America's leading authorities on corporate entrepreneurship and innovation.

Moss Kanter travels the world armed with a devastating list of "Rules for Stifling Innovation" (see panel), and is in high demand as a consultant to US multinationals desperate to instil some change and entrepreneurship into themselves. She has been a professor at Yale for the past eight years, and is the best-selling author of "The Change Masters." She has just been appointed to a new professorship of innovation and entrepreneurship at the Harvard Business School.

Speaking at a conference on the subject in Brussels organised by Management Centre Europe, Moss Kanter claimed that the underlying problem for their structures and practices were based on the old, outworn notion that the future will be an extension of the past. Yet never before had it been more true that "the future is not what it used to be."

There are five keys to the encouragement of enterprise in large corporations, according to Moss Kanter:

- Jobs. People should be given broad assignments, with more emphasis on results than on procedures. This is the reverse of the conventional wisdom, which calls for narrowly-defined job descriptions, with general management handling things only on a "by exception" basis. That way of working "is fine so long as there's not change all around you, or you don't want to do anything about it."

General Motors, for instance, discovered that it had 11 times as many job classifications in its factories as Toyota: 33 as against 3. It is now busily reducing demarcation barriers. Procter & Gamble, the consumer products giant, has gone even further in some of its plants, cutting the classifications to the single one of "technician." People are now paid according to their mastery of a wide variety of skills, reports Moss Kanter. Management levels have been slashed, production costs have been more than halved, quality has risen,



Why 'terror' is outmoded

Christopher Lorenz on an enterprising thesis

"and the organisation has become much better able to cope with change—there's greater flexibility and enterprise."

- Structure. Local autonomy must be considerable, with a full array of specialist functions available at local level.
- Culture. Companies must encourage employees to be proud of their work: "it fosters an environment of mutual respect and self-help." Highly innovative companies spend more on the development of their people than do others, and have an abundance of praise and recognition mechanisms. Or in other words, such schemes be kept secret.
- Rewards. These should be investment geared, instead of "pay-off orientated." In other words, they should no longer

be geared to inappropriate short-term financial performance. Moss Kanter cites Raytheon, the US electronics group, as one company which rewards success or effort by giving staff a budget "to do the special project they have always wanted to do."

"The chance to 'do it' is the great untapped source of motivation," says Moss Kanter. This "pinball syndrome," as it has been dubbed in the US (the chance to have a "free game") is more practised by multinationals such as Eastman Kodak and AT & T, as well as everyone's traditional model of innovative management, 3M, where research and development staff can spend 15 per cent of their time on projects of their choice.

- Empowerment (the force to

Stifling innovation

1. Regard any new idea from below with suspicion.
2. Insist that people who need your approval first go through several other levels of management.
3. Get departments/individuals to challenge each other's proposals.
4. Express criticism freely, withhold praise, instil job insecurity.
5. Treat identification of

problems as signs of failure.

- 6. Control everything carefully. Count everything in sight—frequently.
- 7. Make decisions in secret, and spring them on people.
- 8. Do not hand out information to managers freely.
- 9. Get lower-level managers to implement your threatening decisions.
- 10. Above all, never forget that you, the higher-ups, already know everything important about the business.

Condensed from "The Change Masters," by Rosabeth Moss Kanter.

Published in paperback by Unwin, price £2.95

get things done). This broad concept covers: open communication and the wide availability of information; management support of all kinds (including job security and mobility, cross-functional access, and a broad-based team-work); and decentralised control over financial resources (which need not however, involve large amounts of money at any one time).

For the would-be "change master" (or mistress) who must lead the company towards a new, and very different, tomorrow, Moss Kanter also has a check-list of more personal "dos" and "don'ts":

1—Tune into the company's external environment much more effectively. Only then will you be able to identify new needs.

2—Use "kaleidoscopic thinking" to create new approaches, by combining known facts and fragments to form different patterns. (This is one of the various definitions of creativity).

This way of thinking can be stimulated throughout an organisation by encouraging playfulness and irreverence.

3—Develop the ability to create and communicate a clear vision. The importance of this is underlined by the fact that venture capitalists place more weight on the person behind a project than on the project itself.

4—Build coalitions, and don't spring new things on people. Moss Kanter uses colourful jargon to describe four phases of coalition-building: planting seeds; "tin-cupping" around the organisation (getting other people to contribute to the new idea); horse-trading; and "sanity checking" (final checking of possible problems).

5—Work through highly-motivated teams. "Successful change efforts are associated with heightened teamwork."

6—Persevere and persist. "Everything looks like a failure half-way through, which is when the political problems arise."

7—Share credit and recognition—"make everyone a hero."

Having handed out all this positive and optimistic advice, Moss Kanter earned her MCE audience of senior European managers against the dreary old cycle which has bedevilled so many past attempts at innovation within large companies: initial euphoria, followed by disenchantment; chaos; search for the guilty; punishment of the innocent; and finally, promotion of the uninvolved over the heads of the innovators.

Yet her advice to anyone wanting to innovate was expressed through the old Jesuit proverb: "it is easier to beg forgiveness than ask permission." In other words—go right ahead, as long as you do it sensibly.

Condensed from "The Change Masters," by Rosabeth Moss Kanter.

Published in paperback by Unwin, price £2.95

Contract furniture

Resurrection of a modern classic

Feona McEwan explains how Hille's reputation has been revitalised

THE NAME on the label may be unfamiliar but the chances are you've seen or sat on the product. Hille seating is ubiquitous. Its polypropylene chairs furnish schools, hospitals, stadiums, auditoriums and shopping centres at home and abroad. Its concourse seating fills Britain's airports, including the new Terminal Four building. From Airtree to Giancesco in England to Giancesco in Oman to the Sultan Qaboos sports centre in Oman to the Olympic Stadium in Mexico, the name on the seat is Hille.

Now Hille, a specialist in contract furniture and supplier to the public sector, is poised to go public. Just two years ago, though, such a move would have been risible. Despite its reputation as one of Britain's leading furniture companies, Hille was in the doldrums, having lost its market share. Management problems, worries over succession and weak financial controls plus an overambitious diversification programme had contributed to the family firm losing its way.

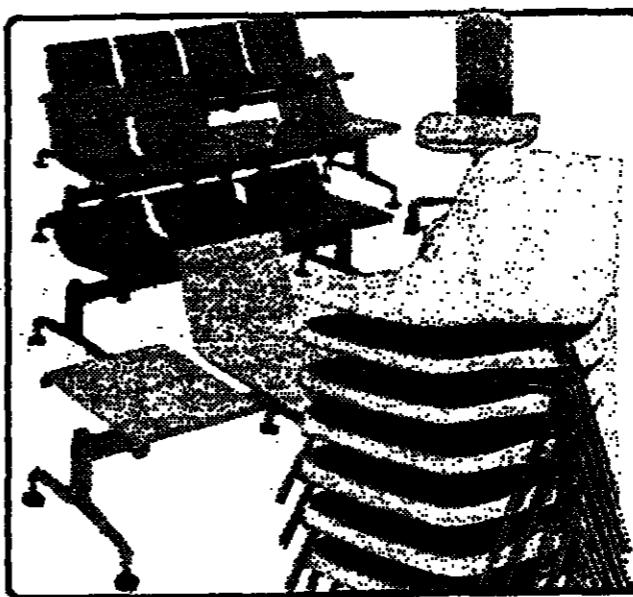
Rescue came in 1983 when a company called Ergonom, an importer of office systems furniture, took it over. After two years, once Hille was returned to profit, the joint Hille Ergonom was born. Turnover for the combined group that year was £10.5m and 1986 looks like being substantially higher.

White notes that was a milestone in furniture history. It is regarded by the design world as a modern furniture classic, and was described as such in a Hille retrospective exhibition held at London's Victoria and Albert Museum in 1981. More than 12m chairs have been sold so far, including the substantial number made overseas under licensing agreements.

In recent years, White notes, there has been a significant change in the role of the designer. "Almost every purchase decision is now made by a designer," he observes. "Ten years ago decisions tended to be taken by the purchaser and made on price."

Determined to build on the Hille name for innovation, the company puts considerable effort on research and development. "It's a black art in Britain," comments Cherrill Scheer, the only remaining Hille family member in the company (she is the founder's granddaughter).

A recent robotics installation means production methods can be switched from one product to another, cheaply and quickly, at the touch of a few buttons. In a highly competitive market White is anxious to avoid the trap of inflexible production methods. The merger gives the company four clear marketplaces. The Ergonom office systems furniture division supplies banks, chairs, shelving, office stations (mostly imported from Italy



Hille seating: the ubiquitous Robin Day-designed polypropylene chair (right); Metropolis seating for parks, playgrounds, etc (left); and Fred Scott designed chair (back)

and West Germany) across the board, from choosy senior executives to typists' chairs and reception desks. Major clients include IBM, Shell, BOC Group, Wiggins Teape, and Rank Xerox (for which it has just landed the new headquarters in Marlow).

The Hille seating division, which accounts for 32 per cent of the company's turnover, majors on the public seating sector. National Health Service, local authorities, Heathrow's Terminal 4 seating (Gatwick and Aberdeen airports too) and nationalised industries, for instance. One of the more unusual projects has been the three-year £3m contract from the Department of Environment to refurbish Crown courts, including jury, press, dock and baronet benches. Manchester and Guildford are just finished. In schools chairs, the company claims to be market leader, with its graduated range for growing children.

The international division handles exports (about 10 per cent of turnover) and handles licensing operations. Hille's polypropylene chairs are licensed in 18 countries, for instance.

Market niches to explore

Finally, the HE projects division (5 per cent of turnover) offers a complete contract design service (space planning, designing, fitting, decorating) for executive suites, conference centres, office complexes and more.

For the future, White sees a number of market niches to explore. "We're not in hotels at all, nor in fast food much. And we're not strong in theatre auditoriums," he says. With sports and leisure facilities ballooning, there is scope too for furnishing stadiums—the company has just landed contracts for Watford and Brentford football clubs.

One thing looks certain, the acquisitions will continue. For the moment, however, going public is the next chapter. We think we are probably the first of our kind on the United Securities Market," says White. "Anyway the City can't seem to find a slot for us ... we're delighted."

Not even X-rays could detect the dangers in these hairline cracks, but special BASF dyes picked them out.

Progress and safety should always go hand in hand. For this reason, components used in hair travel, space exploration, space stations and aircraft, must comply with strict safety standards.

At the example of the aircraft industry, BASF has developed a special colour for aircraft interiors. It is called "Metropolis".

For example, to test

aircraft interiors, a special

process is used. This involves

subjecting the interior to

heat, the fluorescent magnetic

makes any flaw on the surface

immediately visible.

In another process, particularly useful for testing steel, the component is placed in a powerful magnetic field, and then sprayed with a solution of iron oxide in suspension.

That has been dyed with UV

special pigments. Cracks or slag inclusions in the component will immediately deflect the iron oxide particles from their true magnetic line.

Again under an ultraviolet light, the fluorescent pigments make any flaw instantly detectable.

Today, chemical dyes and pigments are making a vital contribution to greater safety and protection in materials testing, transportation and even in medical diagnostics they have become indispensable.

Its foundation in 1865, BASF has been actively involved in developing new dyes and pigments.

The result has been a series of engineering achievements.

This is why industry throughout the world recognises BASF as a useful and effective partner.

Testing with BASF colours and pigments: safety through chemistry.

BASF



NOBODY'S

IN BETTER

SHAPE THAN

NATWEST

INVESTMENT

BANK

As investment banks race to reorganise, a major new force emerges.

The NatWest Investment Bank Group.

Making the connection between the massive strength and commitment of the NatWest Group, and the skills and the flair of County Bank, Fieldings and County Bisgood.

Offering you a new, clear, logical structure, which puts together a full range of investment banking operations in a way which takes full account of the need for close working relationships.

Bringing you hand-picked teams of some of the ablest people in the industry.

And yet continuing to maintain the Group's traditional

commitment to excellence, to innovation and to service. If you've done business with any part of the Group before now, you'll find we're better placed than ever to help you.

And if you haven't?

It seems there could hardly be a better time to start.

THE NATWEST INVESTMENT BANK GROUP

UK NEWS

Building society cash-card link with US, Japan

BY WILLIAM HALL IN NEW YORK

CUSTOMERS of the Abbey National and Nationwide, two of Britain's three biggest building societies, will shortly be able to join an estimated 60m other customers of financial institutions around the world who can use plastic cards to withdraw cash at more than 10,000 automated teller machines (ATMs) in North America and Japan.

The Denver-based Plus System, the biggest shared network of ATMs in the US, yesterday announced that several financial institutions in the UK and Japan had joined its system. Mr Dale Brown, President of Plus said that the new members meant that Plus was the first network to offer ATM cash withdrawals on three continents.

The Abbey National and Nationwide have been joined by Funds Transfer Sharing (FTS), a consortium owned by 20 British financial institutions. They will link their 950 ATMs in the UK to the Plus system which is owned by 34 major North American financial institutions.

An additional 1,000 ATMs in Britain, are scheduled to be linked to the Plus system in the second year of operation and Plus is in discussions with a British clearing bank and other UK financial institutions.

JCB, the largest credit card issuer in Japan and the fourth largest card issuer after Visa, Mastercard and American Express, has also joined the Plus system. It is owned by several Japanese financial insti-

tutions which control nearly 6,000 ATMs and issue over 17 debit and credit cards.

Although JCB will initially be able to offer overseas travellers access to only about 100 ATMs in Japan, it hopes that member banks will increase the participation by bringing their own ATM networks into the Plus system.

Plus also announced yesterday that it has extended its system to Puerto Rico, where seven financial institutions with 150 teller machines have joined. Plus expects to sign up banks in several other Caribbean countries as well as in Europe and south-east Asia.

Mr Brown, who was speaking in New York, said that his aim is to create an international network of ATMs which would allow customers from all over the world to access their own bank accounts via ATMs in foreign countries. It would eliminate the need for travellers' cheques and large amounts of cash.

He estimated that if a customer of Abbey National for example was on holiday in San Francisco, it would take less than 14 seconds for an ATM cash withdrawal to be processed through the Californian ATM.

Mr Bill Murphy, vice president of FTS of Britain, estimated that a UK customer withdrawing \$100 from a Californian ATM would be charged a fee of not more than \$1 a transaction.

Privatisation of energy urged by 'think-tank'

BY MAURICE SAMUELSON

NUCLEAR power is still potentially the safest, as well as the cheapest, source of Britain's energy, says a report which urges privatisation of all the country's fuel and power industries, including the nuclear sector.

The document, issued by the London-based Institute of Directors, is the most radical and far-reaching of a recent series of right-wing "think-tank" proposals for ending govern-

ment influence over the supply and distribution of energy.

As well as urging privatisation of coal mines, power stations and the national electricity grid, it proposes the abolition of the Department of Energy and says that the Government does not even have a role in promoting energy conservation.

Why Make Fuel Dear? An Energy Policy for Consumers, Policy Unit, Institute of Directors, 110 Pall Mall, London SW1Y 5ED; £2.95.

Ship was deliberately set ablaze says judge

By Andrew Fisher,
Shipping Correspondent

AN INSURANCE claim for \$2m (£8m) over a ship which sank in the Red Sea in 1982 has been dismissed by a High Court judge on the grounds that she was scuttled the first time an English court had made such a finding since 1960.

Mr Justice Evans decided after a 40-day hearing that the mv Captain Pangaea, a bulk carrier of 29,000 deadweight tons, had been deliberately grounded and set ablaze.

The ship grounded on Farazan Island in the Red Sea in November 1982 and caught fire. Her owner, Xenon Maritime SA of Panama, and her mortgagee, Continental Illinois Bank and Trust, of Chicago, claimed \$1m plus interest for the loss from the insurer, Alliance Assurance, part of Sun Alliance.

The judge said he was satisfied there had been a preconceived plan to scuttle the ship. The owners and the bank claimed there had been an accident, for which no-one could be blamed.

Xenon argued that Xenon's main shareholder and managing director, Captain Diamantis Pangaea Pataras, was facing financial problems and succumbed to the temptation to scuttle his ship and recover the sum assured.

Mr Justice Evans said it was impossible to say whether the ship's master, Captain Lambrus, had conceived the scuttling plan. But he was sure he "received a sufficient indication of assent and authority from Captain Pataras to cause him to proceed as he did."

Captain Pataras died three months after the accident, at the age of 46, and had not had a chance to defend himself, said the judge. The mortgagees were innocent parties.

Welcoming the judgment, Mr Alan Birch, Sun Alliance's marine claims manager, said: "The case is a clear demonstration of the determination of underwriters to defend fraudulent claims."

The last ship found by an English court to have been scuttled was the Trepassey, a cargo ship.

Hugh Carnegy on the suspicions raised among nationalists over a stalled inquiry into the RUC Ulster police face a question of mistrust

JUST WHEN the British and Irish Governments seemed to have cleared the decks for the summer after six months of tricky but more or less mutually satisfactory operation of the Anglo-Irish Agreement, an issue has blown up in their faces.

It is the controversy surrounding an investigation into the Royal Ulster Constabulary (RUC) by Mr John Stalker, Deputy Chief Constable of Greater Manchester, and his suspension from duty and replacement on the RUC case at the end of May just as he was about to embark on further inquiries in Belfast.

Mr Stalker's solicitors are due to give a press conference today to comment on his suspension pending an inquiry into unspecified allegations of misconduct in Manchester. Regardless of what Mr Stalker may say and what may subsequently emerge, the consequences of the episode as far as Northern Ireland is concerned have already been considerable.

At issue is the deep suspicion that runs through the Roman Catholic minority in Northern Ireland of the predominantly Protestant RUC and the operation of the security forces and system of justice. It is

a crucial part of the Anglo-Irish Agreement, which was signed last November and gives Dublin a say in the affairs of the province, to reduce this suspicion and build confidence among nationalists and so cut off support for the Irish Republican Army (IRA) and its political wing, Sinn Fein, which feeds off such alienation.

Mr Seamus Mallon, deputy leader of Northern Ireland's Social Democratic and Labour Party and MP for Newry and Armagh, put it this way. "Mr Stalker's removal from duty has been a body-blow to people's hopes in that - as one person said to me - it now seems that it is impossible to get justice in Northern Ireland. There is great despair and great anger."

It was in Mr Stalker's constituency that the events at the centre of Mr Stalker's investigation took place.

In the space of just over a month in November and December 1982, the RUC shot dead six people, including three members of the IRA and two from the INLA (Irish National Liberation Army), in three incidents near Lurgan in County Armagh.

Five of the victims were unarmed and the sixth, apparently uncon-

nected to any paramilitary group, had only an antique rifle with no ammunition.

There was an immediate outcry from the nationalist community that RUC special units, exasperated by a spate of violence in which 47 people had died in three months, were operating a "shoot-to-kill" policy.

The outcry was fuelled by the subsequent trials in which RUC officers accused of murder were acquitted. It emerged during the trials that junior officers had given false statements about the incidents on the direction of unnamed senior officers to protect policing methods and that RUC Special Branch men had, at least one occasion, operated across the border in the Republic.

In May 1984, Mr Stalker was appointed to investigate the whole issue and from then on "the Stalker report" was regarded by nationalists as an acid test of the system.

Last September, Mr Stalker, who quickly won nationalist respect for the thoroughness of his inquiry, handed over what now turns out to be an interim report to Sir John Hermon, the RUC Chief Constable, who passed it on five months later to the Northern Ireland Director of

Public Prosecutions, Sir Barry Shaw.

By then it had become common knowledge in Belfast that senior RUC men were unhappy about Mr Stalker's approach, believing that he did not fully appreciate the specific circumstances under which the police have to work in Northern Ireland.

Mr Stalker wanted further information, apparently concerning an MI5 (intelligence service) surveillance tape from the scene of one of the incidents. He was due to return to Belfast to pursue this with Sir John when he was replaced by Mr Colin Sampson, Chief Constable of West Yorkshire, the man who is also to investigate Mr Stalker's alleged misconduct and who has yet to visit Northern Ireland.

Nationalists are convinced that Mr Stalker's findings would have led to the indictment of a number of senior RUC officers and would have voiced concern about some of the security forces' operational methods.

If Mr Mallon believes, such findings will not be allowed to emerge, then nationalist suspicions of a cover-up involving the findings of Mr Stalker will be confirmed. The irony is that this is happening

as the RUC was beginning to win credit from Catholics for containing loyalist violence.

"If there is an attempt at a cover-up, then whatever little bit of confidence there may be in relation to the police will disappear," Mr Mallon said.

Recognising this, the Irish Government has made its deep concern about the issue clear to London. Apart from the "shoot-to-kill" allegations, Dublin is also anxious to get to the bottom of the question of British forces crossing into the Republic, an issue of great sensitivity politically to the Fine Gael-Labour coalition.

Hackles were needlessly raised last week when London first told Dublin that Mr Stalker's report was complete, then, after some public confusion and embarrassment, had to apologise and confirm that it was not.

A testy Dr Garret Fitzgerald, the Irish Prime Minister, said on Irish radio at the weekend that it was vital that the whole matter be cleared up quickly. He may raise it at a bilateral meeting with Mrs Margaret Thatcher during the European Community heads of government meeting in The Hague tomorrow.

US fiscal deficit major distortion, says Lawson

BY GEORGE GRAHAM

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday attacked the US for failing to use the increased revenues that are expected to result from its tax reform programme to reduce its Federal budget deficit.

The Chancellor rejected criticism of the UK for failing to follow the US in reforming its tax structure, and said that there was little to admire or emulate in US fiscal policy. "The size of the US fiscal deficit is one of the major economic distortions in the world today," Mr Lawson said, in a speech to the Midland Industrialists' Advisory Council in London yesterday.

"It must, therefore, be a matter of some regret that the intention is to use not a penny of the vast increase in revenues expected to accrue from the removal of distortions and closure of loopholes to reducing the deficit, but rather to devote it entirely to a massive reduction in income tax from what is already an

enviably modest level."

The US tax reforms, which aim to sweep away a range of tax allowances and special concessions while reducing the level of income taxes, were first proposed nearly two years ago, Mr Lawson said, but still none of them have reached the statute book. In the UK, in contrast company taxation has been reformed and four other taxes abolished.

"With the exception of the taxation of dual resident companies, I cannot think of a single loophole or distortion in the UK tax system which the current United States tax reform package proposes to close or remove in the US," Mr Lawson said.

The British Government had also had the courage to take the measures necessary to reduce its budget deficit to an acceptable size before embarking on the path of tax reductions it was now pursuing, Mr Lawson said.

Who wants to advertise to 500 million, anyway?

Surprisingly, quite a number of people. Among them, many of today's leading international companies.

For instance Bata, Budweiser, Camel, Canon, Cinzano, Coca-Cola, Fuji Film, Gillette, JVC, Opel, Philips and Seiko are all sponsoring soccer's World Cup in Mexico.

And they'll reach such an audience on June 29th, during the Final.

ISL Marketing AG, Haldenstrasse 28, CH-6006 Lucerne, Switzerland. Telephone: 041-31 57 31. Telex: 862761 ISL CH. Telefax: 041-31 55 86.

MUNICH · NEW YORK · PARIS · SEOUL · TOKYO

The World Cup delivers more viewers worldwide than any other single event.

There are 154 countries in the world with a television network. A cumulative audience of 12 billion will watch the 52 matches.

As an advertising opportunity, this event is formidable. And stadium perimeter advertising boards are just

one part of our improved soccer sponsorship programme.

It's called 'Intersoccer 90' and starts in July, featuring top televised international tournaments up to the 1990 World Cup.

Your consumers will be watching and we'll help you reach them, next time.

Intersoccer 90. Think ahead.

ISL
MARKETING

Now, buying more computer doesn't mean buying too much.

If you want to buy a small addition to your conventional mainframe, you may have a big problem.

You may have to buy more computer than you actually use, because most companies don't manufacture small slices of computer power.

And you end up spending more money than you need to.

Well, NCR just built a remarkable new computer that's changing that.

The NCR 9800.

A 9800 can be upgraded in smaller slices than a conventional mainframe, so you never have to buy more computer than you need.

The secret is its architecture.

You add to it at the module level, instead of the system level.

Usually, you don't even have to add boxes; the new modules can plug into your existing boxes.

It makes the 9800 very efficient.

And very small.

For more information, contact your local NCR representative.

**NCR 9800. The evolution
of the mainframe.**

NCR





H. J. Joel Gold Mining Company Limited
(Registration No. 85/01995/06)
(Incorporated in the Republic of South Africa)
("Joel")

Rights offer of linked units in Joel to members of The Randfontein Estates Gold Mining Company, Witwatersrand, Limited ("Randfontein")

Further to the announcement on 3 June 1986 Joel announces that the Johannesburg Stock Exchange ("the JSE") has granted a listing for the renounceable (nil paid) letters of allocation ("letters") pursuant to the rights offer to members of Randfontein (other than those members whose addresses are recorded in Randfontein's share register, are within the United States of America or Canada) of 6,112,553 linked units in Joel of 1 unit for each share held in Randfontein. These letters will be listed from Monday 30 June 1986 to Wednesday 23 July 1986. Listings have also been granted by the JSE with effect from 24 June 1986 for 70,928,367 shares of one cent each in Joel, as well as 13,585,672 Class A (1987) options and 13,585,672 Class B (1988) options on Joel.

An application to list the shares (nil paid), the shares (fully paid) of one cent each, the Class A (1987) options and the Class B (1988) options is being made to the Council of The Stock Exchange, London ("the SEL").

Sale date

Record date for the rights offer—last day for the relevant members of Randfontein to register for the Joel rights offer—close of business on
Listing of the renounceable (nil paid) letters of allocation commences on the JSE
Listing of the Joel shares (nil paid) commences on the SEL in Johannesburg and London at 09:30
Last day for dealing in letters of allocation on the JSE
Last day for splitting letters of allocation—in London by 1500 (Shares nil paid)
—in Johannesburg by 1430
Listing of the shares of Joel commences on the SEL in Johannesburg and London
Listing of the Joel Class A (1987) and Class B (1988) options commences on the JSE
Last day of listing of the Joel shares (nil paid) on the SEL
Rights offer closes—last day for acceptances and payment to be made by 1430 in Johannesburg and 1500 in London
Listing of the Joel Class A (1987) and Class B (1988) options commences on the SEL
Last day for late postal acceptances, in Johannesburg only, by 1430
Joel share certificates posted on or before Wednesday, 30 July
Wednesday, 6 August

All times given are local times in the Republic of South Africa and the United Kingdom, as appropriate.
Subject to the above, the Joel offer circular, which will include the renounceable (nil paid) letter of allocation and the Joel pre-listing statement will be posted to members of Randfontein by Friday 4 July 1986.

Holders of Randfontein share warrants to bearer may receive letters of allocation by lodging coupon No. 102 with the London Registrars, Hill Samuel Registrars Limited, 6 Greenocar Place, London SW1P 1PL at any time up to the close of the rights offer.

Johannesburg
24th June, 1986

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or otherwise acquire any shares in H. J. Joel Gold Mining Company Limited.

**H. J. JOEL GOLD MINING COMPANY LIMITED
("JOEL")**
(Incorporated in the Republic of South Africa)
Registration No. 85/01995/06

INTRODUCTION TO THE STOCK EXCHANGE
ARRANGED BY
WILLIAMS DE BROE HILL CHAPLIN & COMPANY LIMITED
RIGHTS ISSUE OF

13,585,672 Units

each unit consisting of 5 shares of R.01,
1 class A option (exercisable in 1987),
and 1 class B option (exercisable in 1988)

The rights issue opens in London and Johannesburg on 4th July 1986 and has been underwritten by Johannesburg Consolidated Investments Company Limited and Anglo American Corporation of South Africa Limited.

The share capital of Joel immediately following the rights issue will be:

Authorised 200,000,000 in ordinary shares of R.01 each 70,928,367
Class A options 13,585,672
Class B options 13,585,672

Application has been made to the Council of The Stock Exchange for the issuance share capital, the Class A options and the Class B options to be admitted to the Official List. Listing particulars relating to Joel are available from the Extra statistical services and copies of such particulars are also available during normal business hours on any weekday (excluding Saturdays and public holidays) for a period of 14 days from the date of this notice from:

Williams de Broe Hill Chaplin Barnato Brothers Limited & Company Limited 99 Bishopsgate London EC2M 3AE
Austin Friars London EC2P 2BS
and for 2 days from the date of this notice from the Company Announcements Office, The Stock Exchange, London EC2. 25th June 1986

Company Notices

**ANNOUNCEMENT
AND
NOTICE OF REDEMPTION**
ASIA NAVIGATION INTERNATIONAL LIMITED

US\$50,000,000 6 1/2 per cent.

Convertible Guaranteed Bonds 1989 ("the Bonds")

IT IS ANNOUNCED that the Supreme Court of Hong Kong has sanctioned the Scheme of Arrangement for Asia Navigation International Limited ("EAN") and the minority shareholders of EAN and a copy of the Court Order, together with a minute containing the particulars required by Section 61 of the Companies Ordinance of Hong Kong, have been registered by the Registrar of Companies. Accordingly, the last condition attaching to the proposal to redeem the Bonds, as approved at an Extraordinary General Meeting of Bondholders held on 4th June, 1986, has been satisfied.

THESE NOTICE IS HEREBY GIVEN that, pursuant to Condition 7(C) of the Bonds and pursuant to an Extraordinary Resolution of Bondholders passed on 4th June, 1986, Asia Navigation International Limited has elected to redeem, on 8th July, 1986 ("the redemption date") all of the Bonds outstanding at their principal amount together with accrued interest up to the redemption date. The Bonds will cease to bear interest from the redemption date. Payment will be made in cash in amounts of Bonds together with all unmatured Coupons at any of the offices of the Payment Agents as shown on the Bonds. In the event that not all unmatured Coupons are presented and the amounts of any missing unmatured Coupons will be deducted from the sum due for payment. Bonds and Coupons will become void unless presented within a period of twelve years from the redemption date.

ASIA NAVIGATION INTERNATIONAL LIMITED
Hong Kong
24th June, 1986

FT LAW REPORTS

**Creditor of struck-off company
cannot restore name to register**

RE AGA ESTATE
AGENCIES LTD
Chancery Division: Mr Justice
Harman: May 23 1986

WHERE A person lends money to redeem charged property held in the name of a company which has been struck off, he cannot later petition for the company to be restored to the register to enable him to claim in a winding-up if he was neither a creditor nor a member of the company at the date of its dissolution.

Mr Justice Harman so held when dismissing a petition for restoration of the name of AGA Estate Agencies Ltd ("the company") to the register of companies, and for its compulsory winding up. The petition was addressed to the company, which did not exist at time of presentation. The Registrar of Companies was joined to the petition.

On that test the petitioner in the present case could not succeed since he was not a creditor or the company which the company was dissolved in 1971.

Mr Mummery submitted that a judge must approach authorities of long standing with respect and great care. He said that counsel who argued *New Timbiqui* analysed the terms of section 333 fully to the judge.

He submitted that the opening terms of the subsection showed that the company or member or creditor must have "agreed" at the date of the striking off because the words could not sensibly be read otherwise.

As a matter of logic, he said, it could not be asserted that the petitioner in the present case had the company money to that date to which the money could have been advanced.

Accordingly, said Mr Mummery, the reasoning in *New Timbiqui* was entirely sound and correct.

Mr Mummery's arguments were correct. His contentions that the decision in *New Timbiqui* was fully argued and was the correct construction of the statute, and that the criticism in *Buckley* was sound and unsupported by authority, were accepted.

In practice the court usually required that an existent person, whether member or creditor, should join in the application to restore a company's name to the register, and that for a court to hear from it must require a very strong conviction that the decision was plainly wrong.

Mr Hoser submitted that the petitioner pointed out the oddity of section 333(6). It expressly provided that a company which *hypothec* did not exist, might be aggrieved and make an application to the court.

The petitioner alleged that the company owed him £5,416 which he had paid to National Westminster Bank in August 1974 to redeem a charge held by the bank on the company's freehold property.

The petitioner alleged that the company had paid him £5,416 which the court held was party to the proceedings.

Mr Hoser submitted that the whole effect of the section was to create an "as you were" position.

That was correct since if a petition was properly presented and if the court exercised its discretion in favour of restoring a company's name to the register, the company was deemed to have continued in existence as if its name had not been struck off.

But, as Mr Mummery observed, that "as you were" position arose only after the petition had succeeded.

None of the facts alleged was in doubt. The company had

owned the property formerly charged to the bank. There was a freehold property held in the name of the company.

The petitioner had on the evidence a genuine claim for money which would be repaid by a sale of the property.

The petitioner had presented a petition in 1976 for the same relief as was now sought, but had been persuaded to withdraw it by the promises of the fraudster who controlled the company at the date of its dissolution.

In *New Timbiqui Gold Mines Ltd* [1981] Ch 319 it was held

that in order to qualify as a member or creditor within section 333(6) of the Companies Act 1948 the petitioner must show that he was a member or creditor at the date when the company was dissolved.

Mr Mummery submitted that a judge must approach authorities of long standing with respect and great care. He said that counsel who argued *New Timbiqui* analysed the terms of section 333 fully to the judge.

He submitted that the opening terms of the subsection showed that the company or member or creditor must have "agreed" at the date of the striking off because the words could not sensibly be read otherwise.

As a matter of logic, he said, it could not be asserted that the petitioner in the present case had the company money to that date to which the money could have been advanced.

Accordingly, said Mr Mummery, the reasoning in *New Timbiqui* was entirely sound and correct.

Mr Mummery's arguments were correct. His contentions that the decision in *New Timbiqui* was fully argued and was the correct construction of the statute, and that the criticism in *Buckley* was sound and unsupported by authority, were accepted.

In practice the court usually required that an existent person, whether member or creditor, should join in the application to restore a company's name to the register, and that for a court to hear from it must require a very strong conviction that the decision was plainly wrong.

Mr Hoser submitted that the petitioner pointed out the oddity of section 333(6). It expressly provided that a company which *hypothec* did not exist, might be aggrieved and make an application to the court.

The petitioner alleged that the company owed him £5,416 which he had paid to National Westminster Bank in August 1974 to redeem a charge held by the bank on the company's freehold property.

The petitioner alleged that the company had paid him £5,416 which the court held was party to the proceedings.

Mr Hoser submitted that the whole effect of the section was to create an "as you were" position.

That was correct since if a petition was properly presented and if the court exercised its discretion in favour of restoring a company's name to the register, the company was deemed to have continued in existence as if its name had not been struck off.

But, as Mr Mummery observed, that "as you were" position arose only after the petition had succeeded.

None of the facts alleged was in doubt. The company had

APPOINTMENTS

Top posts at Cadbury UK

CADBURY SCHWEPPES has appointed Mr David Wellings as managing director of Cadbury UK and of Shell Chemicals UK.

THE WILLOW GROUP has appointed Mr John Durant as managing director.

LEP GROUP has set up a company to improve control over the group's international interests. The board of LEP International Management comprises the group chairman, Mr John Read; group finance director, Mr John Leach; Brian Lester, a main board director; Mr Keith Stuber, a managing director of Cadbury UK.

NEWGATE CONSTRUCTION Aylesbury, has promoted Mr Geoffrey Lane to marketing and sales director. He was group marketing and sales manager.

SAUTTER AUTOMATION, Slough, has appointed Mr John Waddington to the board. He runs Sautter's contracting activity.

Mr Fred Dimmick (Cornhill Insurance) has been re-elected chairman of the LINKED LIFE ASSOCIATION GROUP, and Mr Fred Dimmick has been elected deputy chairman.

MOTT, HAY & ANDERSON has appointed Mr J. R. Kirby as a director of A. H. S. Waters and Partners.

SEDWICK UK has appointed Mr Michael Ross Collins as deputy chairman on September 1. He was deputy chief executive of Imperial Group and chairman of Imperial Breweries.

Mr Ken Mason has been appointed managing director of CURRENCY BROKERS INTERNATIONAL, a subsidiary of Mayflower Holdings.

BRYANT HOLDINGS has appointed Mr Malcolm Bayly as joint managing director of Bryant Horner. He was sales director.

KINGS PHARMACEUTICALS has appointed Mr Malcolm Bayly as joint managing director of Kings Pharmaceuticals. Mr Bayly was appointed vice-president of Savory and Moore as sales director.

Mr Julian Baddeley has been appointed finance director at INTERFONATION (CHEMICALS), a Simon Engineering company. He was previously finance manager.

Mr Stephen Walker has been appointed operations director of TOS STAINLESS GROUP. His new divisional sales manager of W. H. Smith Do It All.

Following the announcement by ECPPE that its bid for LAND INVESTORS has become unconditional, Mr Michael Fielding, Mr Berish Berger, Mr David Garrard and Mr Colin A. Gerber have been appointed to the board of Land Investors. Mr Fielding becomes deputy chairman of Land Investors.

Mr Hedwyns has been appointed director of Membrane Defence Systems, a division of FACTRON. SCHLUMBERGER has appointed Mr Keith Stuber as chief executive. He will hold this position in addition to his current appointments as chairman of Leonold Joseph and Sons and Leopold Joseph and Sons.

Mr Richard Gillis has been appointed company secretary of BRITISH RAIL ENGINEERING. He was company lawyer at Tube Investments.

Mr Ted Bradshaw, formerly chief dealer of the Bank of England from 1971 to 1976, shortly retires as director treasury of Hungarian International Bank and will, from October, become a director of HARLOW UEDA SAVAGE (FOREIGN EXCHANGE).

Mr Christopher G. Kenyon, chairman of William Kenyon & Sons, has been appointed a director of NATIONAL WESTMINSTER BANK's north regional board.

Mr Graham Barratt has been appointed a director of DEREK CROUCH (SALES), part of the Derek Crouch group. Mr Barratt joined Derek Crouch as group internal auditor in 1979.

Mr Julian Baddeley has been appointed finance director at INTERFONATION (CHEMICALS), a Simon Engineering company. He was previously finance manager.

Halford Shead
restructures

HALFORD SHEAD AND CO., the high-value industrial insurance arm of the Alexander Howden Group specialising in jewellers block and bullion business—has made a number of board appointments following corporate restructuring. Mr R. Drury is named chairman and Mr J. A. Clark becomes managing director. Joining the board are Mr C. S. Baller-West; Mr T. C. Lamb; Mr C. J. Lambeth; Mr R. W. Larkin; Mr F. N. Marjoribanks; and Mr J. L. Hill who is also secretary.

THESE REPORTS are published in volume form with the full texts of judgments. For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London WC2B 3AS.

For the petitioner: Philip Hoser (Black & Decker) For the Registrar: John Mummery (Treasury Solicitor)

By Rachel Davies
Barrister

THE COMMON ENTRANCE EXAMINATION

All can try, many are disappointed

BREDON SCHOOL
has turned such failure into success because we select according to potential and not just attainment.

We offer:

AN EDUCATION TODAY
FOR TOMORROW'S WORLD

BREDON SCHOOL, Full Court, Bredon, Nr. Tewkesbury, Glos. GL20 6AH. Telephone Tewkesbury (0524) 293156

(Boys') Independent Boarding & Day School 9-18

Personal

**MEETING
£65.98**

Canadian Pacific's luxury German hotel offer a new special budget meeting package (space availability on request) - £65.98 per person, per day including accommodation, breakfast, dinner, conference room, coffee and more. For full details contact London (01) 6368854 or Frankfurt 069/77021228

Canadian Pacific Hotels
Hamburg - Bremen - Frankfurt

Apply for details to:
Box F6592, Financial Times

10 Cannon St

THE ARTS

Television/Christopher Dunkley

Midsummer sadness on small screen

The great ship Television has slipped into the summer dock. Viewing figures have fallen to their lowest for nearly two years. In the first week of 1986, average viewing per head of the population was 34 hours 30 minutes. By the week ending June 15 — which was before *Mandibles* (a cross between *McManns* and *Beltonians*) put England out of the World Cup, so that the soccer ratings were presumably still high — the figure had fallen to 21 hours 27 minutes.

No doubt people were being tempted to stay outdoors in the evenings because the weather was fine, but not the first for two years, and now that the soccer has given way to *Teletext*. *Forty*. *Oh I Say*, perhaps the number of hours spent in front of the set will rise again. Wimbledon occupies five or six times, perhaps even 10 times, as many hours as the World Cup. Still, that will not help the ratings which record not hours watched, but the size of the audience. These figures, too, have been tumbling, with the top series *EastEnders*, for example, down from a high of 2.44m in early March to 1.75m in early June.

If you suggest to the broadcasters that one of the factors responsible for the general decline is their habit of packing the spaces between sports programmes with dreary repeats and cheap imports, you are accused of confusing cause and effect. The use of their cheaper material in the summertime, they say, is merely a sensible marshalling of resources, given the long established fact that audiences shrink in summer whatever you do. They point to the reduction in viewing figures right across the spectrum, including those for such consistent chart-toppers as *EastEnders*, as proof of this. I still maintain that they are, at very least, contributing to the diminution of interest by this cynical policy of channelling out a lot of rubbish between June and September.

Where ITV is concerned there is a proposal being discussed inside the industry which, if it were introduced at the next IBA franchise round, would, it is argued, have the effect of cutting down the amount of rubbish and raising programme quality generally:

the appointment of a single company to serve London seven days a week.

In every ITV region except London there is a single television company selling time to advertisers: Anglia in East Anglia, Granada in the northwest, and so on. The only competition comes from the BBC and it is this arrangement, according to the classic argument supporting the monopoly, which has been so beneficial to British programme standards: with ITV companies having exclusive access to advertising income and the BBC having exclusive rights to the licence fee, the broadcasters have been protected from the competition for money which in some other countries drives down programme standards. However, London has two ITT companies — Thames and LWT — and although they have exclusive rights, in recent days, they share the one audience and compete quite fairly for income.

Consequently (leave this argument) where Granada can

happily afford to behave like public service broadcasters in their region, knowing that nobody will introduce a down-market schedule to steal their viewers and their advertising revenue, the same cannot be said of Thames and LWT. In London the pressures drive inexorably towards audience maximisation, and since the London companies have the strongest influence on the construction of ITV's network schedules the results show up nationwide. Replace London's two companies with one, destroy the need to compete inside the metropolis, and hopefully those really catch-up series *Dirge* and *Codpiece* or whatever, already to be replaced by *Aeschylus* in the original Greek.

Of course, the idea beggars numerous questions: doesn't most of ITV's rubbish originate outside London? Shouldn't people be allowed to watch *Smeg and Susie* if they like? And what would a single London company be doing? Large? Nevertheless, it is an intriguing idea, guaranteed to

start a fight at any party with more than two television people present.

Before we turn our backs gratefully on the neurotic nationalist fervour which does so much to lower television's presentation of the World Cup while any of the home teams remain in contention, a word should be said about the simultaneous screening of the England/Argentina game on BBC1 and ITV. The conventional response is to attribute blame equally, yet it is hard not to sympathise with the BBC. They know that whenever both sides show a major sports event the audience splits two to one and even more heavily in the BBC's favour. That being so, why should the BBC be expected to stand aside for ITV?

It is like expecting the more successful baker in the high street to close down periodically so that his less successful competitors can sell up and poor Anna Ford could not get a word in.

It seems that *Newsnight*, BBC2's unique and so often excellent daily current affairs programme, has decided not to try to replace John Tusa (who recently rocketed into the administrative stratosphere with his appointment as managing director of BBC External Broadcasting) but to close ranks round the remaining BBC news presenters: Donald MacCormick, Olivia O'Leary, Ian Smith and Peter Snow. Since they are all utterly reliable and highly professional that sounds reasonable enough. Yet it is a measure of Tusa's contribution that without him the programme seems to lack a dimension. The feeling is illogical since Tusa did not appear every night when he was on the team; yet it is unmeasurable. His influence on *Newsnight* was as strong and enticing as Richard Dimbleby's on *Newsreel* or William Hardcastle's on *The World At One*: they did not chair every edition either, but the knowledge that they would be back was enough. The knowledge that Tusa won't be back is equally affecting.

Chat show producers should examine with care and as much scepticism as they can muster the clearly powerful belief that certain people such as Kenneth Williams and Peter Cook are particularly good value on their shows. The idea seems to

be self-perpetuating since these people keep turning up, series after series, decade after decade, yet out here, on the receiving end, it is often difficult to imagine what the programme see in them.

Cook has been at the centre of some of the most impressive comedy ventures of my lifetime. Beyond *The Fringe*, the Establishment club, *Private Eye*, *Not Only But Also* — but that does not make him an ideal chat show guest. His presence on BBC2's unfortunate *Joan Rivers* chat series *Can We Talk* was baffling.

At least you could see the purpose of drafting Kenneth Williams on to *The Wogan Show* when she sat in for the eponymous *Terry*. "Don't worry, Kenneth never dries," they probably said, but the problem was the reverse: having spent years on Radio 4's *Just A Minute*, Williams, once started, is incapable of shutting up and poor Anna Ford could not get a word in.

Channel 4's *Divorce Reports* proved its unique value yet again last week. After unprinted reports in the *Peace Convoy* had given us the local authority police line and the *Tory Party/landowner* line, *Divorce Reports* went in among the dangerous hippies with cameras and microphones and found out what they were saying.

It was pretty subversive stuff. Of the police, for example: "Well, I'm doing my best to love them" and "They're my fellow brothers and sisters, ignore them." *Peace Convoy* of the children: "Do they look healthy? Hungry? Unhappy?" Of the supposed violence in the camp: "You go round here and try to pick a fight. I'll lay you a tenner you won't get one. Where else could you say that?" Of drugs: "Every day the motorways are crowded with lorries supplying the valium and the phenobarbitone, and the mother's little helpers for millions of housewives. At one camp there are about a few people who enjoy a sniff." The only rule in this camp is no hard drugs." Structurally and technically, the programme could not have been simpler, yet the result was unusual, informative and in all respects excellent.



Peace convoy hippies: well presented on Channel 4

Some Kind of Hero/Young Vic

Michael Coveney

Les Smith's *Some Kind of Hero* at the Young Vic is a powerful play for social tolerance. Ironically, black Private James, who has shot his white commanding officer through the head for no apparent reason, has served four stints in Northern Ireland as a soldier detailed to keep "the Paddies" in their place. Unsurprisingly, by the last act, it reveals that he "became a nigger" at the age of seven years as a Birmingham schoolboy during the notorious 1984 General Election campaign in Smethwick.

Trevor Etienne's performance as James is full of energy and bounce for as long as he is taunting the vicious sergeant (Ben Roberts) who guards his Belfast military cell while awaiting the court martial. The play cracks and buckles, however, once he starts on a subdued line of confessing. There is a superbly smooth and expressive performance by Corin Redgrave as a Major offering defence counsel.

Although short (90 minutes) and given without an interval, the piece lacks the intensity of good prison drama and suffers from much implausibility of

action. No prisoner would talk to a superior officer the way James does; nor would he drop his trousers to insult the doctor (Barbara Marten).

James is spared 30 years in prison, but he has read his Linton Kwesi Johnson (two poems are recited in the play) and calls for the officials to treat the cause not the symptoms of racism. David Thacker directs efficiently in a depressing cell setting designed by Shelagh Keegan.

Benefit concert at the Festival Hall

A benefit in aid of the Malcolm Sargent Cancer Fund for Children will be held at the Royal Festival Hall in London on Wednesday July 23, starting at 7.30 pm.

The Warsaw National Opera Orchestra will perform Ralph Vaughan Williams' *Sea Symphony* and Beethoven's *Symphony No. 9*.

Also participating are the Choral Arts Society of Philadelphia, soloists of the Warsaw National Opera and the Malcolm Sargent Festival Choir.

Musorgsky's *Salomé* was first performed in 1865, and was fired with determination to make an opera of it. He got as far as planning the action and sketching his own libretto in Russian, but was frustrated by the need to adapt the basic plot, but it is an enormously illuminating exercise, and nothing less than stage representation would have such an effect.

One's gratitude for the new *Paris Salomé*, a reincarnation of the *Yury Lyubimov* production, is qualified by two

things. One is that the conductor Zoltan Pesko's realisation of the score from the manuscripts has produced a sophisticated orchestral sound which Musorgsky might have devised had he persevered with the opera more. The other is that Lyubimov has

perversely declined to enact the six extant scenes in Musorgsky's literary narrative terms.

Instead, Lyubimov stages it all in formal, semi-abstract terms. David Borkovits's designs have an impersonal, North African motif — *Salomé* takes place in Carthage, just after the First Punic War — that look well, but include a

stageful of cabbage-frames,

Salammbô/Paris Opéra

David Murray

singularly inconvenient nine decorated flat frames, hinged at their fronts to the stage, that flap up and down incessantly to no evident dramatic purpose. Furthermore, since (rightly) no more of the story is shown than Musorgsky set, Lyubimov frames it in another gratuitous way, with a "Flaubert" mousing over his research, a Musorgsky trying to find the at the time, and a *Requiem* ever as a silent observer who takes flash-photos: pure directorial intrusion.

Still, the torso is a remarkable might-beaker, a notional opera which at its time ought to have made hardly less of a mark than Boris eventually did. Granted Pesko's over-enthusiastic intentions, he captures the dramatic power of the fragments; they haunt the mind after the piece is over and not only the one that that performance later. And the production boasts two profoundly committed performances at its centre: Dunja Vejzovic's titular heroine, a properly tremulous Moon-priestess but richly sung, and Sergei Koptchak's powerful bass-baritone as the renegade mercenary Mâtho,

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*, a recent choral pendant to his 1971 *ballet Orpheus*, sets bleakly visionary poems by Edward Bond, its aesthetic is

Kuusinen.

Kuusinen's unfinished music comes in many forms. This time, his *Fragment from Chiru* (begun in 1978) was described as "one layer of a work designed to incorporate his own orchestra and solo soprano one of these days. Though Hans Werner Henze's *Orpheus Behind the Wire*

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finaritimo, London P54. Telex: 8954871

Telephone: 01-248 8000

Wednesday June 25 1986

There is no alternative

THE BRITISH Government has long resisted the imposition of sanctions against the apartheid regime in South Africa, on the grounds that sanctions do not work. The time has now come for the UK to recognise that the policies of the Government in Pretoria have only one logical outcome: unresolvable. There can, of course, be no certainty as to what sanctions would achieve, but this has ceased to be an adequate pretext for inactivity. There is now no alternative. As a leader of the Commonwealth and a pivotal member of the European Community, the UK should take a positive lead, rather than reluctantly submit to the inactivity.

Nothing will be achieved by sending Sir Geoffrey Howe, the Foreign Secretary, on yet another fact-finding mission to South Africa; the time for fact-finding is over. The Eminent Persons Group was sent for precisely that purpose by the Commonwealth, and after extensive consultations both with the Government of South Africa and with representatives of many other shades of opinion, including Mr Nelson Mandela, the imprisoned leader of the African National Congress, it has delivered its verdict: the Pretoria Government has no present intention of moving towards the dismantling of apartheid and the establishment of a representative and non-racial government.

Fundamental reforms

These objectives were laid down by the Commonwealth Heads of Government last October; they also listed a number of sanctions which would be considered at their forthcoming meeting in August. If the South African Government failed to make adequate progress in meeting the objectives, The EPG does not recommend any particular sanctions, but it argues clearly that some sanctions are now necessary.

The question in front of heads of government is in our view clear. It is not whether such measures will compel change; it is already the case that their absence, and Pretoria's belief that they need not be feared, defers change. Is the Commonwealth to stand by and allow the cycle of violence to spiral? Such action may affect the last opportunity to avert what could be the worst blood-bath since the Second World War."

No sanctions by the outside world, not even a total blockade, could compel change on the Pretoria Government. In the long run apartheid is doomed, if it is imposed under a mandatory UN programme.

An election that matters

THERE WAS a time when Japanese general elections interested only the Japanese and the Japanophiles. After all, little seemed to change; the same conservative regime has been in place for nearly 40 years, enjoying a comfortable, if not overwhelming, majority and practising generally successful and fairly unchanging policies regardless of who actually was the nominal head of government.

On the surface, the next election on July 6 conforms to type. It is almost inconceivable that the Liberal Democratic Party will fall from office. The country does not sense that it is in, or immediately likely to confront, the sort of crisis that might demand radical change. Even if it did, the opposition parties, either singly or in co-operation, do not seem to offer prescriptive alternatives with wide appeal. The nascent campaign is, indeed, strangely campaign-less, as but a pragmatic nation which has few machines which are broken.

The difference this time has two connected roots: the first is that Japan is coming to realise, however imperfectly, that it is no longer an island, capable of going its own self-contained and mostly commercial way; the second is that not all the gears in the machine, the loose coalition between the LDP, the business community and a powerful bureaucracy, are meshing quite as smoothly as hitherto.

Mixed success

Mr Yasuhiro Nakasone symbolises the difference. He is, as he likes to call himself, "the foreign Prime Minister", in reality more neo-presidential, cutting a swathe in the world outside and with at least some vision of an expanded role for his country, including, but not confined to, greater identification with the western alliance. He has challenged, while in office, those to whom change comes less easily, though only with mixed success. Some parts of the power structure, the public and private financial sector, for example, have responded to the call, though they would never admit they were

doing Mr Nakasone's bidding. But, overall, the progress towards opening up Japan has been patchy.

This is because the resistance is perhaps strongest inside Mr Nakasone's own ruling party, itself more of a coalition of disparate vested interest groups. What makes the election important is that it is the party, not the public, which will decide Mr Nakasone's future. How the LDP does on July 6 will at least be a factor in the process.

Nothing short of a landslide (of, say, 285 seats plus) in the election can ensure Mr Nakasone's continuity in office and the continuation of the Japanese political system will be difficult to obtain. Even the restoration of a comfortable working parliamentary majority in the 512-seat Lower House will probably not be enough to avoid the back-room power-broking where the LDP likes to settle things.

Consensus men

There, Mr Nakasone will have to take his chances, knowing that policies will matter less than personalities and the balancing of the various interests. If he goes, the leading alternatives are the LDP's Takeichi, Abe and Miyazawa—men who were, and may remain, the men who will undo what he has put in motion. But all even Mr Miyazawa, the relative liberal, are much more conventional consensus men, prone to caution not initiative; and none have displayed Mr Nakasone's flair for personal rapport with foreign heads of government.

In the circumstances, a good case can be made that it is in the interests of Japan and its friends in the world that Mr Nakasone stay in office. Japan needs clearer and more decisive political leadership and, by dint of performance and the absence of viable alternative voices, the Prime Minister has provided a degree of that critical element. In this assessment, the Japanese public, which rates Mr Nakasone rather highly, seems to have displayed greater perspicacity than the political power-brokers. Unfortunately, what the public says on July 6 will not be the end of the story.

IS THE great drive to complete the European Common Market—the real thing, not just the slogan—by 1992 in danger of running out of steam?

That is the question facing EEC leaders when they meet in The Hague tomorrow to consider a progress report on the ambitious market liberalisation plans they endorsed just one year ago at their summit in Milan.

It is also an issue which concerns the whole gamut of traders, manufacturers, financial institutions and individuals who seek to trade and travel across the frontiers of the Community, but who still run into a maze of red tape and national barriers for their pains.

The creation of a "space without frontiers" was the concept at the heart of last year's exercise to reform and streamline the Treaty of Rome, the legal constitution of the Community.

The European Commission's White Paper on Completing the Internal Market set out a vision of a huge economic zone comparable to that of the US, free from petty trade restrictions, and capable of giving European companies the competitive base to challenge the technological power of both the US and Japan.

It set a timetable of less than six years to accomplish that vision, with more than 300 specific proposals for scrapping barriers, whether physical barriers at frontiers, technical barriers like differing standards for products, or fiscal barriers caused by differing rates of taxation.

On paper at least, that timetable is far from being followed.

The Council of Ministers, that Hydra-headed body of differing departmental Ministers which represents the 12 member states in EEC decision-making, managed to approve only 27 out of 61 proposals supposed to have been agreed in the second half of last year.

That leaves 106 decisions to be made in the course of 1986, if the timetable of the White Paper is to be maintained. The Dutch presidency of the first half of 1986 will be lucky to add more than a handful of final decisions by the end of June—leaving the vast majority for the British presidency to wheelie, browbeat or cajole the rest of the 12 into accepting in the second half of the year.

It is a daunting challenge for the British government, possibly the most enthusiastic single supporter of the plan. Brian Cockfield, the senior British Commissioner in Brussels and the man responsible for the White Paper, regards it as "absolutely critical" if the final target of 1992 is to be reached.

Lord Cockfield himself has certainly not run out of steam.

He continues to pound the platforms of the Community, spelling out his vision of a "single great market" of \$20m people, in his inimitable style of ruthless logic, dry English humour and dour delivery, which surprisingly galvanises his audiences, while enchanting the

interpreters with his deliberation and clarity.

He is convinced that much has been achieved, in spite of the sorry tally of statistics.

Some of the decisions look like very small bricks in the total structure of a Common Market, but important agreements have been reached: on the free establishment of architects and pharmacists anywhere in the EEC (the former after 17 years debate, the latter after 16), on the freedom to operate unit trusts and mutual funds across frontiers, on the mutual recognition of type approvals for telecommunications terminals, to name a few.

Yet perhaps more important than any individual directive has been the broad policy initiative launched by the Commission over the past year, which are intended to accelerate the whole process of completing the Common Market: on industrial standards, professional qualifications, food laws, capital movements and public procurement.

The first, already approved

by the Council of Ministers, is

EEC TRADE BARRIERS

Progress, but could do better

By Quentin Peel in Brussels



Lord Cockfield: vision of a "single great market".

Key proposals for decision in 1986*

Physical barriers	Technical barriers	Fiscal barriers
Abolition of customs presentation charges	Pressure vessel basic standards	Standstill to ensure no widening of VAT differentials
Various plant and animal health checks	Car exhaust emission standards	No introduction of new excise duties creating border formalities
Enforcing controls at intra-Community borders	Food additives and labelling rules	Deferred payment of VAT on imports
Tax free exemption for travellers	High technology medical products	Harmonisation of duties on alcohol
Maximum levels for pesticides in foods	Safety of toys	Harmonisation of excise on mineral oils
Abolition of transport quota checks at borders	Noise limits for hydraulic diggers	Rules for stores on aircraft, ships, trains
Control of swine vesicular disease	Mutual recognition of higher education diplomas	
• Out of 106 draft directives under discussion		

Source: EEC Commission

not cost anything on the EEC budget is another reason for Britain's particular enthusiasm. On the debit side, however, most of the potential barriers are subjects of sensitive, even emotional, national interest.

The sort of barriers identified by the Commission in its White Paper include health and safety standards—where they differ between member states—fronter controls, tax differentials, professional requirements, financial institutions, environmental standards, and so on. All can be potentially and very publicly explosive.

More than a third of the directives awaiting approval in the current year concern food laws, animal and plant health. Some would argue that they are scarcely fundamental to the question of improving European competitiveness in the world market, by exploiting the full potential of its own market.

Nonetheless, some major markets are involved, such as the German beer market, or that for pasta in Italy. Bonn is fighting a furious rearguard action to keep it "Reinheitsgebot" (purity law) for beer which keeps that market closed to outside brews containing preservatives.

Food laws are one area of extreme sensitivity, environmental issues are clearly another. The crucial question of the European standards to be set for exhaust fumes from motor cars from massive investments from car manufacturers to catch up the centre. That comes right up against the Community's perennial budget crisis: most of the available cash is drained off into supporting the Common Agricultural Policy.

There is no direct linkage between progress in the internal market and such social policies. The Commission recognises that there are serious social and regional problems that must be addressed, "he says. "But there is no conditionality problem, it is not a budgetary issue."

In the Community, however, conditionality at least at a political level can never be excluded. So in the end, there may be a real budgetary consequence to completing the Community Market.

As Britain and the Netherlands in particular are quick to point out, however, a barrier-free internal market without free-moving transport would be a nonsense.

The other most difficult issue to be resolved is the one probably closest to Lord Cockfield's heart: The need for bringing indirect tax rates broadly into line. Without such a move, he argues, the member states will always insist on keeping tax checks at frontiers—and negotiate the idea of an internal market being "without frontiers".

The question is whether that will be translated into faster decision-making. For it is only when the negotiations get down to detail that the real national interests emerge, leaving the process wide open to procrasination and stalling.

On the plus side, removing barriers to internal trade does

not member state's requirements to be freely available, provided it respects minimum Community rules on questions such as labelling and additives.

The two latest onslaughts on national barriers to trade concern the free movement of capital—a subject virtually untouched since 1982—and opening up government purchasing policies to EEC-wide competition.

The first such draft directive, and a key test for the new approach by the Commission, is the proposed common standards for pressure vessels—of all shapes and sizes. It succeeds in reducing the original 50 pages of detail to only two.

The first such draft directive, and a key test for the new approach by the Commission, is the proposed common standards for pressure vessels—of all shapes and sizes. It succeeds in reducing the original 50 pages of detail to only two.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The first such draft directive, and a key test for the new approach by the Commission, is the proposed common standards for pressure vessels—of all shapes and sizes. It succeeds in reducing the original 50 pages of detail to only two.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

This should mean a huge simplification of the negotiations between national experts which are the prime cause of delay. Inevitably it is easier said than done.

The second Commission initiative concerns the mutual recognition of professional qualifications, so that if a professional is qualified in the UK, he or she will automatically be able to practice in, say, Spain or Italy.

A similar approach underlies the Commission's plans for food laws—a particularly sensitive area. Brussels wants food which complies with the

new approach to product standards, which abandons the old idea of harmonising every detail of a particular product, and instead simply tries to set minimum standards and safety standards, while allowing different national standards to apply to the detail.

</div

"GOD IS STILL a Brazilian," tittered the *O Globo* gossip columnist on Sunday after Brazil's traumatic defeat in the World Cup.

His selected readers might well suppose that if the Lord is prepared to arrange a French football victory over the mighty yellow and blues, he may soon be offering favours to the Paris Club of international bankers, whose opinion has counted for much in Brazil in recent years.

Brazil is a gangling adolescent of a country—excitable, energetic, vaguely aware of its strength, but somewhat unsure as to what to do with it: hugely optimistic and therefore vulnerable to equally gargantuan disappointment.

When it comes to football, Brazil is convinced it is the best. When it comes to the economy, the constant pressure of a \$10billion debt makes it feel a little more insecure.

To contend that defeat in the World Cup presages a similar catastrophe in Brazil's crusade against inflation might seem absurd. But in such a manic, unpredictable country, fatalistic parallels are often drawn, and right now the architects of Brazil's radical economic reforms believe that maintaining popular confidence in the programme will be crucial.

Nearly four months after the government of President Jose Sarney launched its Cruzado plan, overnight de-indexing the economy, freezing prices, and creating a new fixed-rate currency, the pundits are touting the results as modest. And though broadly pleased, the economists remain optimistic: a few Cassandrae appear to have found their way into the commentary box.

A superficial glance at the forecasts might beg the question why? A consumer boom is raging, government projections forecast 9.8 per cent growth this year. The export boom continues — up 10 per cent in the last five months of this year — promising a visible trade surplus of about \$15bn. Reserves are up 10 per cent and international interest rates down.

Furthermore, the economic factors Brazilians prefer are also good. The papers report that waiting lists for flights to Europe stretch until August and trunk and international phone calls are up by about a quarter over year ago levels.

But it is the mood of the general public that the politicians will now be trying to gauge in the wake of the World Cup defeat.

When the Cruzado plan was announced in February, inflation was running at an estimated 800 per cent. Part of the jubilation that greeted it may have been for the across the board 8 per cent pay rise that spurred the de-indexation. Possibly more important was the feeling that Brazil was at

Brazil's fight against inflation

One goal up, but it's only half time

By Ivo Darnay



"Well, where were we?" say, from left, Joao Sarney, Jose Sarney, and Dilson Funaro in a cartoon after Brazil's World Cup defeat

last doing something of its own volition and not just taking orders imposed from outside by the deeply unpopular International Monetary Fund.

Nevertheless the fervour of the popular crusade that typified the movement fuelled a little bit by the sacking of many customers of several supermarkets that breached the price freeze, surprised everybody. Mr Joao Sarney, the planning minister and co-author of the package, still appears slightly bruised by it all.

"The reaction of the people passed all our greatest expectations," he recalls. "We had expected support, but not this."

Evidence of this upsurge of enthusiasm can be seen everywhere. Sticklers in taxis and on street corners declare: "The Cruzado: I believe" and "I am a Sarney price inspector." Daily developments in the national anti-inflation struggle crowd the headlines, even in the more popular press.

But is the atmosphere of rampant optimism now dissipating?

Some sectors of the economy — cars, clothes, meat — are showing dangers of overheat-

ing, and there are worries about the public sector deficit.

The target for the govern-

ment's deficit originally fixed at a highly optimistic 0.5 per cent of GDP for this year, has now been raised to 8 per cent by the IMF's latest forecast.

However, according to one newspaper report, the most recent government assessment believes it could now touch 8.6 per cent of C\$225bn (\$19.28bn) by the year-end.

A shortage of funds for internal investment is also seen as a major problem by industry. In the immediate aftermath of the plan's announcement the public's rush to spend caused an estimated 15 per cent or a C\$460m reduction in savings accounts (despite their continued indexation), and a surge in the money supply.

Though part of this funda-

mental shift in the stock market, the private sector still claims it lacks the resources for wholesale investment in new plant, a task previously largely undertaken by central government.

The wage bill has also risen,

according to one estimate by some 30 per cent during March, through a combination of the 8 per cent pay rise, adjustments to the wages system under the Cruzado plan and new jobs.

Slightly higher interest rates

for blue chip bonds have been added to the cost of the govern-

ment deficit. This week, after a period of unusual industrial calm, strikes are threatened by 42,000 state government technicians and teachers in São Paulo. And finally, siren voices in FIESP, the powerful São Paulo business lobby, are beginning to call for a partial lifting of the prices freeze.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

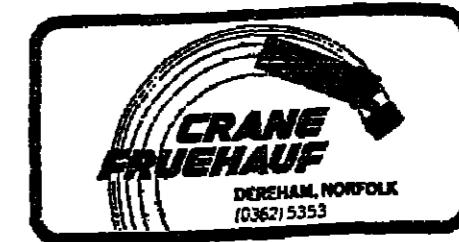
Many economists and bankers

now believe that a further rise in interest rates is the key to

internal investment.

Many economists and bankers

Wednesday June 25 1986



Paris expects economy to grow by 3%

By David Housego in Paris

THE FRENCH Government yesterday painted an optimistic economic picture, forecasting real growth of 3 per cent next year.

The forecast is based on a continuing high level of consumer demand this year and next - virtually bringing to an end the squeeze on household purchasing power which dates from the austerity measures of 1983.

The accelerating pace of growth also reflects, however, a steady increase in productive investment and a sharp rise in exports in 1987 - foreseen as growing by 5.4 per cent in real terms against 1.7 per cent this year.

The Government's forecasts, which will be incorporated into the budget estimates for 1987, were presented yesterday to French forecasting institutes as part of the preparatory work for next year's budget. With an estimated growth in gross national product of 3 per cent in 1987 after 2.5 per cent this year and 1.1 per cent in 1985, the Government expects a sharper increase in economic activity than do the private forecasting institutes.

Some of the non-government economists at the meeting expressed concern that the Government was allowing the windfall gains of falling oil prices to be lost in excessive consumer imports and expenditure.

The warnings coincide with an explosion of consumer demand in April (up 11.5 per cent on a year ago) in part as a result of purchases of foreign-made television sets and video cassette recorders before the World Cup.

Imports will rise next year by 5.3 per cent according to the Government's figures, after increases of 4.7 per cent in 1986 and 2.9 per cent last year.

The size of the boost to consumer demand will largely depend on the Government's eventual decisions on reducing personal income tax and on financing the growing deficit in the social security fund.

The Government's forecasts implicitly assume a continuing clamp on wage increases with the year-on-year inflation rate falling from 2.3 per cent at the end of this year to 1.7 per cent at the end of 1987.

The Government foresees a sharp expansion of exports next year.

Beghin Say builds war chest for sugar bid

BY DAVID MARSH IN PARIS AND CHARLES BATCHELOR IN LONDON

BEGHIN SAY, the French sugar and paper company controlled by Ferruzzi, the Italian agri-business conglomerate, yesterday announced a FFr 502m (\$70m) non-voting share issue designed in part to back Ferruzzi's efforts to take over British Sugar, the processor which controls 55 per cent of the UK market.

Mr Jean-Marc Verne, the chairman of Beghin Say, said his company intended to participate with Ferruzzi in any bid.

The entry of Ferruzzi's French partner - in which the Ravenna-based company owns 49.5 per cent and has a majority of voting rights - effectively widens the battle for British Sugar.

Ferruzzi took a 9 per cent stake in British Sugar's parent company, S & W Berisford, in March but appeared to have given up its ambition of acquiring British Sugar when it pledged its shares to a £280m (\$370m) takeover bid launched by Hillsdown Holdings, the UK foods group, in April.

Hillsdown withdrew from the bid-

ding in May following the referral of its bid, and of a rival conditional offer from Tate & Lyle, the UK sugar refiner, to Britain's Monopolies and Mergers Commission. Ferruzzi then bought Hillsdown's 14.7 per cent holding, taking its total stake to 23.7 per cent and signalling its renewed interest in making a bid.

S & W Berisford was unavailable for comment yesterday but Ferruzzi announced that Mr Raul Gardini, group president, would outline his plans for British Sugar in London tomorrow.

Beghin Say officials said yesterday that the move increased the financial ammunition at Ferruzzi's disposal.

Associating the largest company in the French sugar industry also underlined Mr Gardini's intention to launch a global move to reorganise the European sugar sector rather than simply an Italian bid for a British company, the officials said.

Mr Verne said Beghin Say could participate in Ferruzzi's move to control British Sugar either by tak-

ing a direct participation in Berisford or by taking an indirect stake through a holding company.

Beghin Say has indicated it could put up between FFr 800m and FFr 1.1bn towards the British Sugar acquisition, compared with a total value of the deal which Mr Verne yesterday estimated at FFr 4bn.

Mr Verne said the FFr 502m share issue, to be made through an issue of *certificats d'investissement* (CIs), would be used for a general strengthening of the company's cash resources, indicating it would not be channelled totally towards the British Sugar deal. Beghin Say is also planning increased investments above all in the hygiene and domestic paper area.

Depending on the need for cash associated with the British Sugar bid, Beghin Say is also considering the idea of another fund-raising exercise in coming months through a standard rights issue.

Mr Verne said Beghin Say expected to boost group net profits to above FFr 200m this year from only FFr 81m in 1985.

Soviets propose separate talks to seek ban on space weapons

BY WILLIAM DULLFORCE IN GENEVA

MOSCOW has offered to negotiate separate agreements banning the production of space weapons aimed at satellites or at targets on Earth. The offer was included in the new Soviet proposals introduced earlier this month at the US-Soviet nuclear arms control talks in Geneva.

The latest Soviet initiative on space weapons was disclosed by Mr Vladimir Petrovsky, the Deputy Foreign Minister, when answering journalists' questions after a speech to the United Nations conference on disarmament.

The proposals open the way for partial or intermediate steps to nuclear disarmament less radical than the original Soviet programme, which called for a halt to the development of all space strike weapons and a 50 per cent reduction in strategic nuclear missiles, Mr Petrovsky said.

Strategic weapons would be limited to 8,000 "nuclear charges" on each side as a first step. Space weapons would be divided into three categories:

• Defensive weapons for intercepting and destroying enemy missiles such as those planned in President Ronald Reagan's Strategic Defence Initiative (Star Wars)

• Offensive weapons intended to destroy enemy satellites

• Offensive space-to-Earth weapons which, if developed, could add a new dimension to the threat of nuclear war by making military and civil targets on Earth vulnerable to attacks from space.

The Soviets want agreement on defensive space weapons to be linked with the extension of the current anti-ballistic-missile (ABM) treaty for at least 15 years.

No restriction would be placed on basic research into such weapons, but laboratory research would not go beyond the "threshold" already reached in the US, and the building of prototype weapons would be banned.

Agreements to liquidate existing anti-satellite weapons and prohibit the development of new ones and to ban space-to-Earth weapons could be negotiated separately as partial steps towards a comprehensive accord on space weaponry, Mr Petrovsky said.

The new Soviet offer on space weapons represents a retreat from the opening demand in the Geneva talks which made agreements limiting strategic and medium-range nuclear missiles conditional on

President Reagan abandoning his Star Wars programme.

By splitting space weapons into defensive and offensive categories, however, it offers the US a way of responding to Soviet charges that the SDI would inevitably lead to the deployment of offensive nuclear weapons in space.

President Reagan said last week that the latest Soviet proposals could represent a "turning point", but Mr Petrovsky complained yesterday that the Geneva arms talks were still "a one-way street": the US had not yet responded to the negotiating table, he said.

The current round in Geneva is due to end tomorrow.

The Soviet Union is giving top priority to the conclusion of a nuclear test ban treaty, Mr Petrovsky said in his speech to the UN disarmament conference. He later announced progress towards a ban as the kind of "substantive" reaction from Washington which Moscow would look for before a new summit meeting between President Reagan and Mr Mikhail Gorbachev, the Soviet leader.

Reagan optimistic on summit prospects, Page 4

Stockholm in move to ease exchange controls

By Kevin Done in Stockholm

THE RIKSBANK, the Swedish central bank, yesterday took a first important step towards liberalising the country's sweeping foreign exchange controls.

With immediate effect it has abolished the demand - in force since 1974 - that Swedish corporations making direct investments abroad should finance such investments through foreign currency loans taken over at least five years.

Having taken far-reaching steps to deregulate domestic financial markets during the last couple of years, the Riksbank announced in April plans for a gradual relaxation of foreign exchange regulations, some of which have been in force since 1982.

Yesterday's move goes a long way towards meeting one of Swedish industry's main demands for a liberalisation of exchange controls, but the Riksbank stopped short of

freeing foreign loans taken by the corporate sector to finance earlier investments. The existing loan stock must be paid off according to the original schedule.

The Riksbank had previously discussed a more cautious, staged removal of the foreign investment rule, but yesterday it decided to remove the control in one step.

Mr Anders Sahlberg, a director of the Riksbank, said last night: "This is a substantial move. Industry has complained for many years that it has been forced to take an extra currency risk and has been forced to add to its liquidity. This has been a burden."

Swedish direct investments abroad have recently totalled around SKr 20bn (\$2.75m) a year, of which about two-thirds had to be financed abroad. The only exemption was small investments under SKr 10m or those made in other Nordic countries or in underdeveloped countries.

Booming profits in the last three years have helped boost the liquid assets of the corporate sector to more than SKr 150bn, but the country's foreign exchange regulations have largely trapped these funds in Sweden.

At the same time, the corporate sector has built up a stock of around SKr 120bn in long-term and medium-term foreign debt as it has been forced to borrow abroad to finance foreign investments.

The Riksbank estimates that abolition of the control could now lead to a capital outflow of around SKr 7bn a year.

The decision to allow a gradual easing of the exchange controls has stemmed from the gradual improvement in the performance of the Swedish economy in the last few years. In two of the last three years, the current account of the budget deficit has been significantly reduced.

In addition, capital inflows to Sweden so far this year have totalled close to SKr 14bn, and it is only the central bank's wish to continue to curb domestic demand that is holding Swedish interest rates at levels still appreciable above international rates.

Mexican warning to creditors

Continued from Page 1

Announcing the ban in the House of Commons, Mr Malcolm Rifkind, the Scottish Secretary, repeated earlier ministerial assurances that it was perfectly safe for shoppers to continue buying lamb.

The latest ban affects all 1.3m sheep in Dumfries and Galloway, and the Isle of Arran in South-West Scotland; in the Highlands and Easter Ross. It takes to about 3.7m the total number of sheep, which are now being kept from the market more than 10 per cent of the UK.

The controlled areas were hit by heavy rain on May 2 and 3 when a cloud of radioactive dust from the Chernobyl nuclear disaster, to parts of Scotland.

Meat traders reported plunging sales and prices for British lamb, with sales in some parts of England down 50 per cent, just as the season for home-produced meat reaches its peak. In the House of Commons ministers ran into fierce opposition from the animals' welfare and reach the market sooner.

Announcing the ban in the House of Commons, Mr Malcolm Rifkind, the Scottish Secretary, repeated earlier ministerial assurances that it was perfectly safe for shoppers to continue buying lamb.

Meanwhile, the Meat and Livestock Commission reported that prices for British lamb fell another 10p yesterday to 144p a kilo, after dropping 25p on Monday. The commission believes prices this week could average 145p a kilo - compared with previous expectations of prices of some 165p to 170p.

The commission said that lamb sales by farmers in England and Wales were down 5 per cent in the first two days of this week, when an increase of 10 or 20 per cent might have been expected.

Scottish Office officials said that while they had been monitoring

lined plans to give a controlled stimulus to demand in order to protect jobs, real wages, private investment and agricultural production. This was not, they emphasised, an expansionist strategy, and it did not imply a relaxation of fiscal discipline, which, exclusive of interest payments, had in the past three years produced budget surpluses for the first time in Mexican history.

Mr Salinas said the Government would shortly publish a list of public sector companies considered "strategic" under Mexico's constitution, or "priority" under the administration's development plans, and which would never be privatised.

The other public sector companies would be offered for sale, merged, liquidated or transferred to local government.

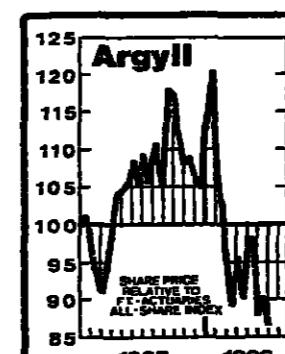
As part of the "controlled recovery" plan, the Government would also be launching new savings instruments and revising tax policy in order to liberate credit for new investment, Mr Patisioli said. It was "indispensable" that domestic interest rates, currently at all-time highs, came down, he added, although he did not explain how this would be done.

The news conference, intended

solely for Mexican newspapers, was about form as much as content, with both men insisting that the Government was now working as a team "under the direction of President Miguel de la Madrid".

THE LEX COLUMN

Lost in the Highlands



The aftermath of a failed bid is not something that shareholders want to contemplate too often. Even the modest £8m that Dawson International had to pay for its unsuccessful involvement with Coats Parsons still feels like £8m too much - hence the lawsuit against Coats. The £34.1m that Argyll is now charging below the line is the awesome price of its attempt to take Distillers, but in this case there is no appeal.

It seemed a good idea at the time, certainly, but touched with hubris: the only tangible result of the bid was for Argyll to throw away more than a quarter of its equity and finance the year paying an increased dividend partly from reserves. The fact that this extravagance is not repeatable - not even by the ambitious Argyll management - is one reason why the shares have held up reasonably well, since the bid, and is unchanged yesterday at 126p.

Underlying progress in Argyll's UK food retailing business remains impressive; pre-tax profits for the year to March were 22 per cent higher at £84.6m, and there is no reason to think that double figure growth in earnings can be maintained despite Argyll's higher tax rate. Given the promised absence of equity issues, shareholders can at least expect to see the full benefit of Argyll's improving store formats, distribution network and product mix - mainly more own-label - over the next couple of years. The goal of a 4 per cent net margin appears to be within reach, though the schedule for achieving it is tight; to improve net margins by a fifth this year may be something of a stretch.

The Riksbank had previously discussed a more cautious, staged removal of the foreign investment rule, but yesterday it decided to remove the control in one step.

Mr Anders Sahlberg, a director of the Riksbank, said last night: "This is a substantial move. Industry has complained for many years that it has been forced to take an extra currency risk and has been forced to add to its liquidity. This has been a burden."

Swedish direct investments abroad have recently totalled around SKr 20bn (\$2.75m) a year, of which about two-thirds had to be financed abroad.

Booming profits in the last three years have helped boost the liquid assets of the corporate sector to more than SKr 150bn, but the country's foreign exchange regulations have largely trapped these funds in Sweden.

At the same time, the corporate sector has built up a stock of around SKr 120bn in long-term and medium-term foreign debt as it has been forced to borrow abroad to finance foreign investments.

The Riksbank estimates that abolition of the control could now lead to a capital outflow of around SKr 7bn a year.

The decision to allow a gradual easing of the exchange controls has stemmed from the gradual improvement in the performance of the Swedish economy in the last few years. In two of the last three years, the current account of the budget deficit has been significantly reduced.

In addition, capital inflows to Sweden so far this year have totalled close to SKr 14bn, and it is only the central bank's wish to continue to curb domestic demand that is holding Swedish interest rates at levels still appreciable above international rates.

There is no denying that Hambrs has done well to produce pre-tax profits for the year to March of £43.4m, up from £27.3m and just above the forecast made with the offer for Hambrs Trust. But that item has been required to lift the previous year's stated profits by the amount of the written off exploration costs. Taking out the oil gain and annualising the previous year's contribution from Clubb, then instead of profits dropping from £13.2m to £14.1m plays £2.1m.

But as far as the City is concerned, history is junk, audited or not. The Hambrs tale is now all about bouncing into the future, whether it is by cost-cutting in US data communications or by the reduction of

start-up losses in the UK cellular radio business. The first part of the equation seems less guaranteed since, as Racal shareholders have already learnt the hard way, the US datacoms business can be relied on only to be volatile. In cellular radio Racal has only BT to compete against, which is much more fun. Racal with new added bounce should make at least £130m this year, putting the shares on a multiple of about 14 - a rating which allows for no further unpleasant surprises.

Bowater Industries

Whatever the merits of Bowater Industries' push towards packaging and builders' merchants, the rearrangement of the UK and Australian joint ventures with Scott Paper seems sensible. The shares gained 7p to 337p once the news was digested. Bowater is extracting itself from a capital intensive business in the UK, exposed to the vagaries of the pulp cycle, at a reasonable price while taking the whole of the Australian business which is more self-sufficient in pulp. Scott, on the other hand, is a step closer to achieving its ambition of wiping noses, hands, bottoms, and anything else that feels moist, throughout Europe.

The net £41.75m Bowater is receiving, and the removal of Bowater-

SECTION III

FINANCIAL TIMES SURVEY

United States

Finance and Investment

Markets have hit record heights. The inflationary dragon sleeps. Mr Volcker says expansion is alive. But Wall Street analysts are downgrading their growth estimates.

The train is slowing down

By Our New York Staff

THE US economic expansion, which celebrates its fourth anniversary this year, is "not about to die from old age or sheer exhaustion," Mr Paul Volcker, chairman of the Federal Reserve board, said a few months ago.

Such optimism from a traditional banker must be good news for the US financial markets which have been hitting new highs this year. In the credit markets, short and long-term rates are now pushing 10-year lows and share prices have moved up to levels undreamed of 12 months ago. The overall stock market has risen by close to a third over the year and the Dow Jones Industrial Average has gained more than 500 points and begun to flirt with the "magic" 2000 level.

The performance of the markets has been underpinned by a dramatic change in investors' inflationary concerns. For four years US inflation has

been running at less than 4 per cent a year, yet interest rates have been in double digit figures. Last November long-term government bond yields fell below 10 per cent as Congress showed signs of coming to grips with the huge federal budget deficit by passing the Gramm-Rudman balanced budget legislation.

The collapse in world oil prices, from more than \$30 a barrel to a low of just under \$10 in April, confirmed for the time being that the inflationary dragon, if not slain, is quiescent.

The record-breaking performance in the US financial markets, however, contrasts with the patchy performance of the real economy. Whole segments of traditional manufacturing have continued to benefit from the recovery. Industrial output is no higher than it was a year ago, prompting Mr Allen Sinai, Shearson Lehman Brothers chief economist, to

conclude that "the industrial sector clearly is in a recession."

Across wide swathes of middle America, from the Canadian border to the Gulf of Mexico, large parts of the farm and energy sectors are in serious trouble.

This helps explain why one out of every 10 US commercial bank loans on file with regulators' problem lists, and a record 140 to 160 banks are expected to fail this year.

Many of the banks' traditional "rustbelt" customers such as the steel industry are realising that the glory days are not going to return. Even the car industry, battered by low-price imports, has had to resort to cut-price financing to clear traffic jams on the dealer lots.

Much of the American industry has been caught in a falling dollar which stem the flood of imports and boost overseas sales. After many false dawns the dollar finally began to head downhill last year after a four-

year run which had taken it to a February 1985 peak of about yen 260 and DM 3.30.

Since then, aided by periodic bouts of co-ordinated intervention, the dollar has fallen by more than a quarter against the Japanese and West German currencies. But while stronger overseas currencies have begun to translate into marginally higher US import prices, exporters have not achieved big sales gains overseas because of sluggish demand in the other major industrial countries.

Last year the US record \$118bn deficit on its current account and analysts expect it to be higher this year and next.

For the Reagan Administration, already facing a barrage of protectionist sentiment in Congress, the trade imbalance is a political headache—and another reason why Mr James Baker, the Treasury Secretary, has been pushing for a weaker dollar to head off further calls for import quotas and duties.

Not everyone is as sanguine

as Mr Baker about the wisdom of the increased reliance on exchange rates to correct payment imbalances. Federal Reserve officials, in particular, worry that a further slide in the dollar could precipitate inflation and more immediately precipitate a free-fall in the exchange rate. This could jeopardise the willingness of foreign investors to continue funding the Federal deficit.

Last year, for example, foreign investors invested a net \$44bn into the US bond market and in the first quarter of 1986 bought 20 per cent of the net new supply of Treasury notes and bonds.

Mr Gerald Corrigan, president of the New York Federal Reserve Bank, noting last month that the US is on its way to becoming a net debtor nation in the world, warned that the country is increasingly vulnerable to swings in overseas investor sentiment. Fears that the dollar's fall will frighten away foreign investors have proved unfounded but the recent volatility in the value of the dollar underlines the nervousness in the world's foreign exchange markets.

Another potential external threat to the US financial system already causing concern in Washington is the Mexican debt crisis, which has been heightened by the surprise resignation of Mr Silver Herzog, the country's internationally respected Finance Minister.

Mexico is the latest potential flashpoint for a financial system which has had more than its fair share of unexpected shocks.

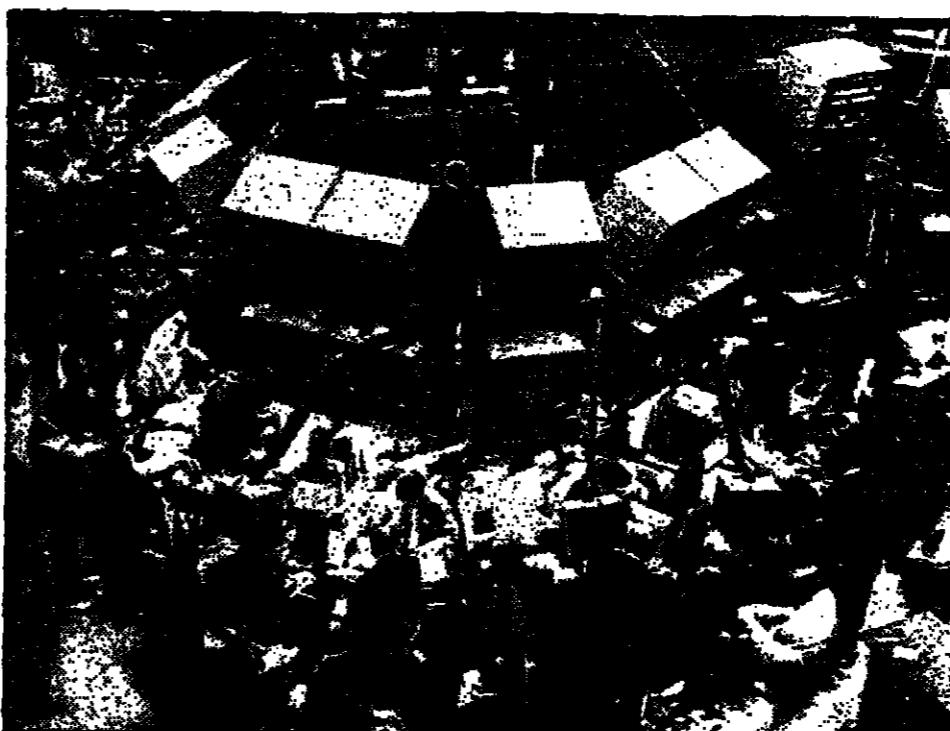
At the start of the year analysts were forecasting that corporate earnings would rise by up to 20 per cent after last year's 12 per cent decline. In the first three months of the year earnings were down by about 3 per cent and unless there is a surprisingly strong showing in the second half of the year, the earlier earnings forecasts look over-optimistic.

What is becoming increasingly clear is that the US economic locomotive is slowing down and badly needs help from the rest of the world. The performance of the domestic economy appears to be increasingly tied to events overseas. In order to take advantage of the weaker dollar and lower domestic interest rates, US manufacturers now need to see real expansion in the rest of the industrialised world—and that explains the US Administration's increasingly urgent appeals for West Germany and Japan to pick up the baton of economic growth.

HOW THE TOP TEN U.S. BANKS FARED IN 1985 (\$ MILLIONS)

Name	Assets (\$bn)	1985 net income	% change 1985 provision for loan losses to 1985 reserves	1985 reserves for loan losses	As % of total loans	1985 non-performing assets	As % of total loans	1985 ROE	1985 ROA	Primary capital ratio	Market capitalisation
Citicorp	173.6	995.0	+12.0	1,242.0	1,229.0	1.08	2.300.0	2.00	15.10	0.62	6.40
BankAmerica	118.5	(537.0)	n.m.	2,180.0	1,584.0	1.58	3,423.0	4.95	(5.74)	(0.28)	5.34
Chase Manhattan	37.7	564.8	+39.0	435.0	968.0	1.47	2,060.0	2.30	15.50	0.65	7.04
Manufacturers Hanover	76.5	407.5	+15.6	622.8	812.8	1.39	1,530.0	2.63	12.33	0.54	6.41
J. P. Morgan and Co	69.4	705.4	+81.2	235.0	722.0	2.20	764.0	2.14	18.12	1.06	8.06
Chemical New York Corp	57.0	390.3	+14.5	281.4	567.9	1.45	1,185.0	2.00	15.06	0.70	7.98
Security Pacific	53.6	322.8	+11.0	379.4	554.4	1.50	1,124.0	3.10	15.50	0.59	7.05
Bankers Trust	50.6	371.2	+21.0	175.0	427.6	1.70	806.0	3.20	16.59	0.79	6.66
First Interstate Banc	48.0	313.1	+12.3	375.6	482.5	1.38	1,294.0	2.82	13.31	0.67	6.37
First Chicago	38.9	169.0	+96.0	411.2	431.6	1.76	657.0	2.12	8.33	0.43	7.24

† Non-performing assets.



The New York Stock Exchange... Regulators want the rest of America to stop picturing a casino with loaded dice

CONTENTS

The Economy	2
Tax reform	3
Securities	3
The bond market	3
Equities	4
High yield bonds	4
Wall Street	4
Corporate finance	5
Fund managers	5
Insurance	5
Banks	7
Thrifts	7
The SEC	8
Foreign investment	8

Statistics compiled by Rivka Nachoma

12 months. Indeed, there are a number of major uncertainties ahead, ranging from the impact of the proposed sweeping tax reforms under debate on Capitol Hill, the autumn Senate elections which could tip the balance of power in Congress, and the future leadership and balance of power within the Federal Reserve Board.

But the underlying question must centre on the performance of the domestic economy in the coming year. The long-awaited upturn in growth following last year's sluggish 2.3 per cent real gain in gross national product has yet to materialise. Indeed, in the face of faltering consumer demand and virtually no real growth in capital spending, Wall Street analysts have been scrambling to downgrade their 1986 growth estimates and correlate earnings forecasts.

At the start of the year analysts were forecasting that corporate earnings would rise by up to 20 per cent after last year's 12 per cent decline. In the first three months of the year earnings were down by about 3 per cent and unless there is a surprisingly strong showing in the second half of the year, the earlier earnings forecasts look over-optimistic.

Regulators are also anxious to defuse a creeping suspicion in the rest of America that Wall Street is little more than a casino, where the dice are loaded against small investors.

In the last few months the Securities and Exchange Commission and the law enforcement agencies have launched a series of well-publicised attacks on insider trading. Earlier this month, Mr Dennis Levine, an investment banker, agreed to pay back more than \$10m in alleged insider trading profits.

US regulators are well aware that the forces reshaping the US financial system—product innovation, competition, deregulation,

and the forces of market forces of the last

Eight states were in the running for their new regional facility. They chose Florida.

In large part because of our people. Florida's work force has earned a reputation for being highly skilled and reliable. Along with having strong company loyalty.

They chose Florida because of our business climate. Our state and local governments want and welcome new businesses. And our corporate taxes allow businesses to be competitive. There is no unitary tax. And no personal income tax.

And they looked at the most current data and found Florida to be the trend-setting state in the nation. So, when you're looking at Florida today, you're seeing the state of the future.

The bottom line. Florida is considered to be the premiere business opportunity state in the country.

So, when they set out to open their new facility, it was clear why we got it.

For more information, write to Lt. Governor Wayne Mixson, Secretary of Commerce, 510C Collins Building, Suite LFT, Tallahassee, Florida 32301. Or call (904) 488-5507.

WE GOT IT.
FLORIDA.



US FINANCE & INVESTMENT 3

Tax Reform

Far-reaching impact on funding

THE TAX REFORM package which was pulled out of the fire and radicalized by the Senate Finance Committee last month will have a far-reaching effect on US corporate finance.

The corporate tax measures, if they survive on the floor of the Senate and in the joint Senate-House of Representatives conference committee, will reverse many of the 1981 concessions and move towards a comprehensive corporate income tax similar to that of the UK tax reforms of 1984.

Among the industries most harmed by the measures, in particular by the repeal of the investment tax credit, will be leasing, construction and real estate and traditionally capital-intensive industries such as steel.

Real estate, construction and agriculture will also be affected by the curbing of tax shelters. Overall, corporations will have to shoulder an extra burden of taxation, transferred from individual taxpayers, of \$100bn spread over the next five years.

The winners will be high-tech, food processing, retailing, financial service and other industries whose capital is mainly tied up in stocks and in other non-depreciable forms. All gain from the proposed cut in the corporate tax rate from 46 to 33 per cent.

The major corporate lobbies in Washington, which mobilised against both the House of Representatives tax reform Bill passed in December after a similarly dramatic U-turn, and the patchwork of concessions introduced into the earlier Senate Committee versions, are now queuing in the latest package.

"It is the least bad version on offer," says Mr Paul Huard, of the National Association of Manufacturers.

Several measures are expected to accelerate the trend in US corporate finance towards a more highly-gearred capital structure. "The Bill may reduce the amount of equity capital available and push companies more towards fixed income obligations," says Mr Albert Ellentuck, national tax partner at accountants Laventhol and Horwath.

Positive individual investors will no longer be able to offset tax shelter losses against regular earned income. Capital gains will be taxed as part of regular income, at rates of 15 or 27 per cent, though the proposal will pay a rate of 28 per cent. Capital losses may be offset only against other capital gains, however.

At the same time the sharply lower rates of tax on all personal income, including investment income, will increase the attractiveness of high-yielding deposits and bonds relative to equities, although this also means that those borrowers will offset their interest against a lower rate of tax.

Investment in plant and equipment is expected to decline because of the withdrawal of the investment tax credit. This measure has appeared in all the versions of tax reform, although the more investment-conscious Senate Committee has considered various palliatives and has made a few exceptions for energy, investment and low-rental housing.

As the veteran lobbyist Dr Charles Walker, a former Deputy Secretary of the Treasury, says, tax credits have a history of being repealed and then reintroduced in response to a slump in industrial investment.

The one palliative that has survived in the latest version

of tax reform is the provision to allow companies to write off plant and equipment against tax at an accelerated rate in its early years. Thus the only major victim of the changes in the depreciation rules is real estate, whose period of depreciation is extended substantially to between 27.5 and 31.5 years.

Lurking in the background, however, is another change in the Senate Finance Committee Bill which in the longer term could have a more fundamental effect on corporate tax liabilities.

That is the use of a corporation's book income, as shown in its financial statements, as one element to be included in the calculation of its alternative minimum taxable income.

This measure is projected to raise \$25bn extra tax over the first five years by restricting investment income, will increase the value of the preferences and special reliefs a company can use to reduce its tax bill.

In the longer term the provision could be used to reinforce through the back door the exceptions comprising tax-exempt corporate income tax system set out in the original Treasury tax reform proposals in 1984.

A capital-intensive company might find the new provisions working as follows: assume that its taxable income, after using all the available deductions, is \$100m. To calculate its alternative minimum taxable income (AMTI) the company would add back nearly all the preference items in the tax code such as the generous bad debt provisions and use straight-line depreciation, instead of accelerated depreciation, relying on the pre-1981 schedules. Assume this yields an AMTI figure of \$200m.

The company would then examine its book income which might be still higher, at say \$250m, because of timing differences in accounting methods and a few additional preference items, such as tax-exempt bond interest, excluded from AMTI. It then takes the figure which is half the excess of book income over AMTI, in this case \$25m, and computes a 20 per cent tax rate to reach \$45m. The company is taxed on the larger of this figure and the original computation (\$33m).

Some economists estimate that about one-third of US companies will have to pay the AMTI/book income tax figure rather than the original. If it were strapped for cash in future years, Congress could easily boost this proportion by raising the 20 per cent rate.

Accountants and auditors fear worse consequences. "This will have an impact on the way companies report their earnings and will put accounting principles under pressure," says Mr Eric Shipton, director of tax policy at Coopers and Lybrand.

Companies will be tempted to adopt practices to reduce their declared profits in the controversial areas of accounting — and confidentially reassure their influential shareholders that the reality is better than it seems.

Thus, in a reversal of their traditional roles, auditors may be pressed by tax-conscious finance directors to be more conservative in their treatment of stock profits and losses, depreciation and depletion, uncompleted contracts, and instalment payments.

Companies may also become more inclined to go, or stay private so that they do not have to follow US accounting standards.

Clive Wolman

Bond Market

Bonanza as inflation fears fade

FOR INVESTORS in the \$2,500bn domestic bond markets the past six months have mainly provided a bonanza.

Domestic interest rates have fallen to their lowest levels in nearly a decade as oil and commodity prices have plunged, all but wiping out the credit markets' old inflationary fears.

At the same time the Federal Reserve Board—with Mr Paul Volcker now firmly back in charge after a well-publicised and highly unusual attempt at a backroom coup in March led by vice-chairman Preston Martin who subsequently quit—has remained accommodating.

The Fed's accommodative stance, driven by the need to keep the US economic locomotive on track, has survived despite the sharply falling dollar following the historic Plaza Hotel meeting in September, and more recently a spurt in M1, the basic money supply measure which is now way above target—though the broader money measures, M2 and M3, remain relatively well behaved.

Wall Street generally believes, despite the occasional doubt, that the Fed has continued to de-emphasise M1 in favour of other measures, and that open market operations are now mainly focused on maintaining a stable Fed funds rate. This view is supported by the unusual stability of the overnight interbank rate.

Meanwhile, the prospect of default of the Federal budget deficit as envisaged by the Gramm-Rudman balance budget amendment which now faces a key testing period as the 1987 Budget takes shape—and relatively modest credit demands reflecting the state of the economy with almost no real growth in capital spending, have combined to set positive conditions for the credit markets.

Reflecting these factors, short-term money market rates have fallen by up to more than 120 basis points over the past year. The discount rate has been cut in two steps by a full point to its lowest level since May 1978 and the bank prime rate has fallen from 10 per cent to 8.50 per cent.

At the other end of the maturity spectrum the Treasury long bond yield—which first pierced the 10 per cent barrier last November—now stands around a full three points lower at 7.45 per cent from 10.50 per cent a year ago.

As a result, the Treasury yield curve has flattened considerably as investors' inflation nerves have calmed. Although the market has yet to match the low yields set at the time of the last discount rate cut in mid-April, when the Treasury long bond was briefly at the 7.10 per cent level, the rally is still impressive.

The recent leg of the rally has provided a much-needed opportunity for corporate treasurers to refinance higher price debt and strengthen balance sheets.

Indeed, new issue volumes overall have been hitting new records every month. According to First Boston figures, a massive \$100bn in new fixed income securities have been brought to market so far this year—almost three times the total for the same period last year.

In part the total has been swollen by the continuing merger and acquisition boom and the substitution of debt for retired equity. In most periods traditional long-term issues have represented about half the new volume, with mortgage-related debt and convertible debt securities making up the remainder.

Meanwhile, the pace of financial

instrument innovations on Wall Street has continued. Among the new debt instruments on the US credit markets have been swap-linked Australian dollar and New Zealand Yankee issues which first appeared in February and were designed to take advantage of cheaper rates abroad.

The key question now for the US credit markets is whether the rally can be sustained. The high volatility and relative thinness of the markets in recent months suggests some serious doubts. Indeed, the performance of the US markets in the near future may well depend as much on events overseas—particularly the prospects for another round of co-ordinated interest rate cuts—as it does on the fed and the US economy.

The likely performance of the US economy is still hotly debated. Wall Street economists have been revising their second-quarter GNP forecasts sharply downwards since the first quarter.

Concern about flagging consumer demand and capital spending, which currently shows no real growth, is calling into question earlier forecasts of a second half upturn. The fed could create a credit market collapse that a share market in the domestic economy, coupled with a weaker dollar and higher import prices, could signal a rise in both credit demand and inflation.

The dollar also remains a key uncertainty. Spreads between US and foreign interest rates have narrowed appreciably over the past 12 months and the sharp decline in the US currency has caused periodic worries that overseas demand for dollar-denominated securities could dry up.

Paul Taylor

Securities

Exploring the bewildering thickets

IF THE US securities markets have one new factor to bring to the world market it is their gift for innovation and for the rapidity with which they have created ways to trade in what was once thought non-tradeable.

Securitisation of debt of all kinds, and the readiness to trade against future developments have provided the most dramatic developments of the Wall Street markets.

The trend towards loan securitisation has now spread from the housing mortgage markets to the commercial mortgage markets and into a bewildering thicket of consumer loans—not all of which have met with immediate success.

Such new investment instruments have become a firmly entrenched feature on both sides of the investment equation, as highly important profit centres for the Wall Street firms and as widely-owned portfolio assets.

Securitisation of US residential mortgages has never looked back since its introduction in the mid-1970s. Nearly one half of all new residential mortgages now move quickly into the market after being backed by pass-through certif-

icates issued by the quasi-Federal agencies concerned.

About one-fifth of the existing mortgage debt is currently securitised, according to Salomon Brothers, who are among the major players in the sector.

The same technique has been applied, with success, to the commercial real estate mortgage business. This is a more tightly held area than the residential mortgage industry and growth has been less spectacular.

But securitisation of portfolios of tax-exempt or municipal securities has found a modest but comfortable market niche. Low coupon tax-exempt are widely held by the financial institutions and through the market rating system, not difficult to evaluate.

Institutions now sell the pooled securities complete with an option allowing the buyer the right to sell the security back to the seller at par. This effectively shortens the maturity curve of the package, enabling the investor to realise the portfolio at close to full price.

Similar techniques have been applied to a host of zero-coupon tax-exempts—ranging from zero coupons sold at par or at a discount to zero coupons with a convertible date. The most

exciting, and potentially the most alarming, of the market's new trading instruments are the futures and options contracts, based on the Standard and Poor's 500 index and the Value Line stock market index.

In the turbulent market swings this year, the futures markets have been blamed for increasing volatility. So significant has been the "Witches' Hour"—the four Fridays of each year on which stock index futures and options expire on the same day—that the SEC has taken notice.

The trick is that when a stock index future expires its value must exactly equal the underlying stocks. When the futures move to a premium against the stocks, traders sell the futures and buy the stocks, guaranteed of a profit as the two converge—or vice versa, of course.

Since the process is almost mathematical it has lent itself perfectly to computer programming—hence the sudden release of a flood of programmed dealing orders at a moment's notice and hence the pandemonium when the Witching Hour approaches.

Terry Byland

Between the two of us, high performance does not always involve high risk.

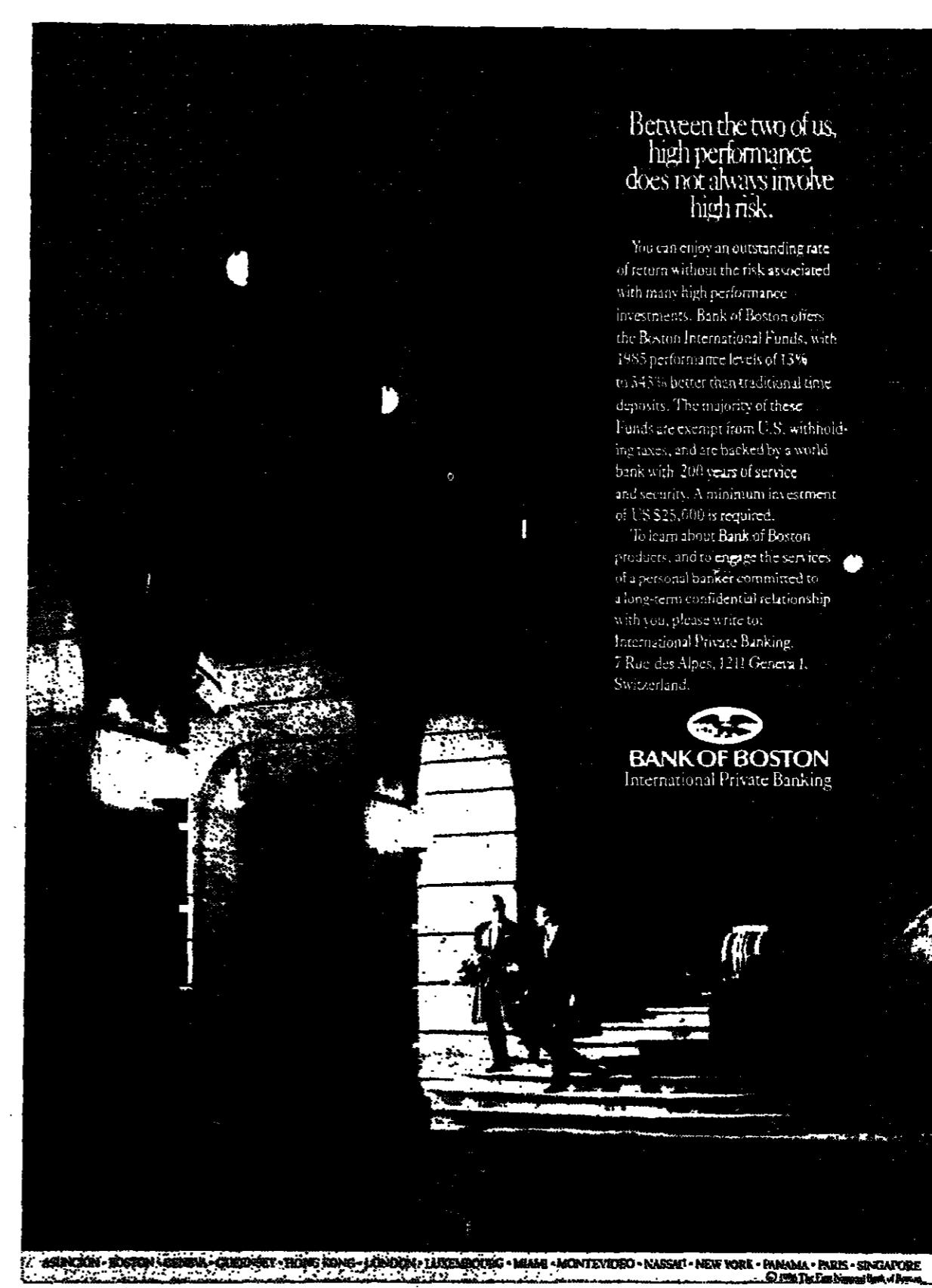
You can enjoy an outstanding rate of return without the risk associated with many high performance investments. Bank of Boston offers the Boston International Funds, with 1985 performance levels of 13% to 54% better than traditional time deposits. The majority of these funds are exempt from US withholding taxes, and are backed by a world bank with 200 years of service and security. A minimum investment of US \$25,000 is required.

To learn about Bank of Boston products, and to engage the services of a personal banker committed to a long-term confidential relationship with you, please write to:

International Private Banking

7 Rue des Alpes, 1211 Geneva 1, Switzerland.

 BANK OF BOSTON
International Private Banking



BCI Holdings Corporation

a newly formed corporation organized by

Kohlberg Kravis Roberts & Co.

has acquired

Beatrice Companies, Inc.

The undersigned assisted in the negotiations and acted as financial advisor to Kohlberg Kravis Roberts & Co. in this transaction.

Drexel Burnham Lambert

INCORPORATED

All of those securities having been sold, this announcement appears as a matter of record only.

\$2,507,920,000

BCI Holdings Corporation

\$800,000,000

11% Ten Year Senior Notes

\$800,000,000

12 1/2% Twelve Year Senior Subordinated Debentures

\$950,000,000

12 1/2% Fifteen Year Subordinated Debentures

\$150,000,000

Fifteen Year Floating Rate Junior Subordinated Debentures

99,000 Limited Partnership Interests

Which will Acquire and Hold Warrants to Purchase

33,301,305 Shares of Common Stock of BCI Holdings Corporation.

Drexel Burnham Lambert

INCORPORATED

April 21, 1986

US FINANCE & INVESTMENT 4

Equities

New issues take off

IN THE EQUITY markets, still buoyant despite bouts of nervousness, US corporate treasurers have reaffirmed the importance of the stock market as a source of investment capital.

Although the growing volatility of the markets is now making the timing of new issues more difficult this year could still see initial public offerings (IPOs) at a new peak, backed by substantial offerings of common and preferred stock by established companies.

The year opened strongly with new issues interest about treble that of the comparable period—measured either in terms of IPOs, new issues from quoted companies, or SEC filings.

Investors' interest, while less simple to calculate, was correspondingly high, as the sudden, and often unexpected, surges in the stock market kept investors in a state of excitement.

New issue markets, like the rest of the equity sector, were to some extent playing off the dramatic fall in bond market yields, which provided both a spur and a competitor for stocks. The first rush to raise new equity capital this year came from the financial sector, where tumbling interest rates meant healthier earnings prospects and strong gains in stock prices.

Trusts, banks and insurance companies could, and did, sell new equity into a stock market already driving their existing stock price higher. In some rapidly that new offerings were increased during the period between their announcement and

their arrival on the market.

During the bull phase of financial stocks, investors and companies alike were able to overlook a host of factors which restrained enthusiasm towards the sector. The year before, Memories of the disappointments that followed the rush to market by thrif companies in 1982-83, as well as the new problems caused by their rush into new business areas, all faded slightly as mortgage business boomed and financing costs fell.

As to the banks' stocks, Wall Street has put the Latin American debt worries on the back burner for a while.

Now, with rates no longer falling so sharply, and domestic equity sales having slackened.

Across the broader range of manufacturing industries, new debt, with its tax benefits to issuers, has easily remained the most favoured source of finance for US corporations. But the increased indebtedness of US industry has also become a spur to corporate treasurers, turning them towards the equity markets.

The headlong rush to raise new debt for acquisition purposes left many companies with balance sheets uncomfortably bloated as the mood turned. Acquisition *mania* cooled as plodding oil prices and the oil industry megabanks and the Texaco-Pennzoil legal case cast a chill over the borrowers.

Excessive use of junk bond financing in the takeover boom, which has now brought a more

censorious attitude both by major ratings agencies and by the investment industry in general, also enhanced the attractions of the equity issue.

By no means last among financial sector companies rushing to market have been the Wall Street firms themselves.

Public quotations by Bear Stearns, Morgan Stanley,

L. F. Rothschild and Alex

Brown and Sons have marked

a changing investment climate.

The massive increase in costs,

market turnover, fee income

and potential risk have all

made private ownership less

attractive.

As the world-wide stock market comes nearer, and existing world centres are linked ever more closely, the need for growth and for capital by market-makers is likely to continue.

Time space, though there are signs that the new issue markets have not fully dispelled the memories of the surge in new technology issues which triggered the stock market boom of the early 1980s.

Not all those new issues proved to be swans—or Apple Computers—by any means. By 1985, many of the technology hopefuls had fallen well down the list of new issue performers.

Thus, while there was no lack of technology hopefuls seeking to join the 1986 rush to market, Wall Street analysts, and investors, were less enthusiastic.

This harsher climate disengaged some technology newcomers, and with the main-line computer industry itself in a state of nerves, has even kept the major names on the sidelines. Sperry Corporation,

tagged long ago by the market as a takeover target, pulled off a successful \$200m convertible debt issue only months before falling to Burroughs' second bid attempt.

But IBM has set the tone for the sector with a heavy stock repurchase.

The outlook for new issues, markets, depends on the prospects for the US economy and specifically for corporate profits.

Stock prices have reached levels which already discount good profits news in the second half of this year.

Now, with the market torn between optimism for lower interest rates and pessimism for sluggish economic growth, the new issue market is unsure whether to tread on the accelerator or the brake.

Terry Byland

High-yield Bonds

Small investors pick up junk

SO FAR, so good, is probably the best way to sum up the recent performance of the high-yield bond market, popularly known as the "junk bond" market because it is the trading arena for securities which are rated below investment grade by the main US credit rating agencies.

The market is continuing to grow rapidly and will soon top the \$100bn mark in terms of the value of all outstanding issues of paper. Four years ago only 6.8 per cent of outstanding corporate bonds had non-investment grade or speculative grade ratings.

For Standard & Poor's, one of the two main credit rating agencies, this definition means any issue ranked below BBB or AA3 in the case of Moody's, the other major credit rating agency. Today, the percentage has nearly doubled and the pace of new issues shows little

sign of slowing. Drexel Burnham Lambert, the New York investment bank which has pioneered the growth of this market, estimates that some \$12bn of new issues (net of redemptions) have been brought to the market so far this year. This compares with \$15.4bn (net) in all of last year.

Roughly 25 per cent of all publicly-offered debt (excluding mortgage-backed bonds) by US corporations in 1984 is either non-rated or had a speculative grade rating. Last year the percentage dropped to 20.3 per cent.

But it still "stands in stark contrast to the lack of such offerings as recently as 10 years ago," said the Federal Reserve Bank of Cleveland in its February economic commentary.

Mr Bob Wall, who researches the "junk bond" market for New York brokers L. F. Rothschild, Unterberg, Towbin, says

The returns vary widely

depending on the credit risk attached to the various securities, but Mr Wall says that investors can now earn between 11 and 12 per cent on high-yield paper. This compares with rates of around 8 per cent on long-term US Government Bonds.

According to Morgan Stanley, a New York investment bank which publishes a monthly magazine on high-yield bonds, investors can currently earn 578 basis points above the rate on 30-year US Treasuries (currently 8.18 per cent) by investing in "junk bonds" issued by US airlines.

For energy companies the spread slips to 533 basis points and the average spread on high-yield securities issued by utility companies is 404 basis points above comparable Government bonds.

Although there was continual speculation late last year that the Federal Reserve was trying to curb the growth of the "junk bond" market by tightening its rules on the financing of hostile takeover bids, analysts say that it has not had a major impact on the market.

Mr Bruce Clark of Moody's Investors' Services, which recently expanded its coverage of this sector of the market, says that the market remains "very, very active" and the types of new issues are much more broadly based than a year ago when companies in high technology and broadcasting dominated the list of new paper.

"At this point it is too difficult to determine whether or not the growing use of low-rated bonds in debt-based financing is harmful to our economy," said the Federal Reserve Bank of Cleveland in an economic commentary last February. The optimum capital structure of the non-financial corporation depends on so many variables that the simple rules about capitalisation that have served reasonably well hitherto may no longer be valid.

The US authorities, particularly at the Federal Reserve Board in Washington, are known to be greatly concerned by the rising proportion of debt in corporate balance sheets. So far their fears have been mitigated by the continuing fall in interest rates and the reasonable level of economic growth. This is enabling some of the more high risk borrowers in the "junk bond" market to pay off their debts sooner than expected and refinance their businesses at lower interest rates.

Mr Rupert Murdoch, the Australian-born media magnate, for example, recently refinanced almost half of the \$1.15bn of "junk bonds" which he issued to help to pay for his growing television empire in the US. He did this only a few months after he had issued a biggest paper in the US "junk bond" market and has significantly reduced his borrowing costs.

Several other financiers are considering similar opportunities, and their ability to refinance large sums of "junk bonds" is helped by the continuing popularity of this market in the investment community. Besides the high-yield mutual funds, a growing number of conservative institutional investors such as US pension funds are becoming more heavily involved in the market.

The traditional default experience of investors in the "junk bond" market is surprisingly low, though analysts warn that this should not be regarded as a guide to the future.

But this warning does not seem to be worrying unduly the big institutional investors, who argue that diversifying investment risks across the market will reduce their liability to loss.

This is a worthy objective, but the growth of the "junk bond" market still worries some of the more astute investors. According to Mr Warren Buffett, one of the canniest in the US: "One day junk bonds will live up to their name."

William Hall

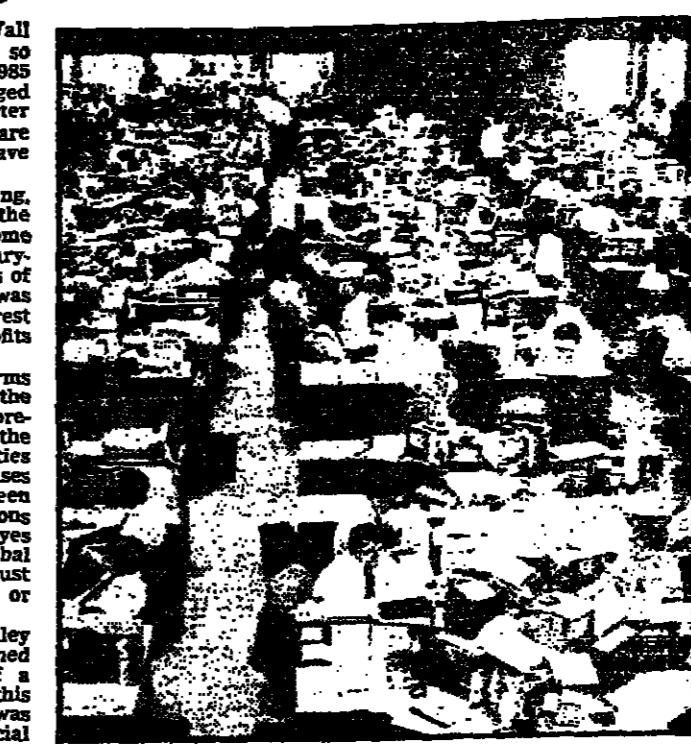
Net purchase of US equities
(\$m, 1985)

	1st qtr	2nd qtr	3rd qtr	4th qtr
Europe	(1,344)	(369)	869	2,841
Belgium-Luxembourg	20	60	64	40
France	(73)	67	(164)	(272)
Germany	(356)	65	232	758
Netherlands	(279)	(117)	80	265
Switzerland	(413)	(91)	(77)	518
UK	(215)	(56)	631	1,439
Canada	212	(20)	168	(8)
Total, all countries	(1,137)	529	(1,427)	
Other	389	546	204	602
Latin America & Caribbean	335	223	211	255
Bermuda	11	210	(82)	152
Netherlands Antilles	(441)	409	151	404
Asia	(256)	79	83	(99)
Hang Kong	(191)	191	(124)	422
Japan	(37)	43	142	61
All countries	(1,137)	529	1,427	4,082

Includes Bahrain, Iran, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and UAE.

Wall Street

All eyes on the globe



The main trading floor of Salomon Bros.

The securities firms on Wall Street have never had it so good. After a bumper 1985 revenues and profits surged 25 per cent in the first quarter of 1986, although there are signs that the boom may have tailed away since then.

According to Mr Perrin Long, of Lipper Analytical, the securities industry earned some \$2bn pre-tax in the January-March quarter from revenues of \$12bn. The equity market was surging and falling interest rates ensured handsome profits on bond inventories.

But the big securities firms

are looking well beyond the domestic markets. The pre-occupation now is with the globalisation of the securities industry, and in several areas earnings have not been enough to support the ambitions of firms which have their eyes on high positions in the global league table but have just outside the domestic top 10 or so.

Hence Morgan Stanley

abandoned its long-cherished

private status in favour of a

public flotation in March this year, while Kidder Peabody was sold in May to the financial services division of General Electric. Several other firms, ranging from Bear Stearns, Alex Brown, have floated themselves publicly in recent months.

Only Goldman Sachs and

Drexel Burnham Lambert of the leading group now remain privately owned. They have been profitable enough to build their capital bases to the \$1bn-plus level simply out of retained earnings.

Mr Robert Linton, chairman of Drexel Burnham, recently reaffirmed to staff the firm's intention to remain private for the foreseeable future.

emphasises the advantages of freedom from the constraints of public reporting, and

appeared to relish the mystique generated by secrecy.

"Obviously, there could be a

one-time gratification from

selling shares at a premium to book value," he told staff. But it was a temptation that would be resisted.

In an interview Mr Linton

claimed that Drexel has generated

by far the highest return

on capital in the business. It

has achieved a 50 per cent per annum increase in book value

over the past eight years.

There has been a rapid rate

of physical expansion, with

total personnel

growing at

15-20 per cent each year. "As long as we can hire the most talented people we will continue to grow at this rate," said Mr Linton.

Mr George Ball runs one of

the major retail

groups

Prudential-Bache

Securities

and he is also planning sub-

stantial expansion

involving an

increase of a fifth or a quarter

in the numbers employed.

But Mr Ball is content to stay

as the smallest of the big five

retail groups and will not try

to compete with

Merrill Lynch or

Dean Witter. "Our

decision is to stay smaller than

the rest in the belief that we

can operate our business more

personally," he says.

Like several other securities

industry bosses, Mr Ball is now

giving a good deal of attention to

international operations, especially in London where Prudential-Bache has already invested some £75m and has now decided

US FINANCE & INVESTMENT 5

Insurance

Shares up but profits dawdle

THE US stock market began to anticipate a turn-round in the property and casualty insurance sector in the third quarter of 1984, pushing up share prices in the following year by 50 per cent.

In the first quarter of this year insurance shares have risen by a further 22 per cent driven by the perception of recovering prices, a reduction in the cut-throat competition of recent years, and the likelihood of favourable legal reforms.

Despite this powerful surge in share prices, however, the insurance companies are still not generating a marked rise in profits. Even though Wall Street is forecasting some improvement in earnings this year, the consensus view is that the profits recovery in the current cycle will begin to show through decidedly only in 1987.

Last year, pre-tax operating losses amounted to a record \$4.96bn, as net investment income, at \$1.46bn, failed to keep pace with underwriting losses of \$24.56bn—the previous year's record of \$21.46bn.

The 1985 results emphasise how difficult it is for the industry to pull out of the prolonged crisis which began back in 1979.

Over the past seven years, insurance companies have gone through a potentially destructive cycle in which short-term

How the top diversified insurance companies performed in 1985

	Revenue (\$m)	%-change on year	Net income (\$m)	% change on year
Actua	18,612.1	+20.8	273.7	+194.2
Cigna	18,186.9	+2.6	(732.5)	n.m.
Continental	6,119.2	+10.3	613	-79.9
American General	5,677.1	+5.9	508.4	+10.5
Fireman's Fund	3,350.0	n.a.	(44.0)	n.a.
St Paul Companies	2,671.6	+13.2	94.2	n.m.
Chubb	2,394.8	+17.7	70.5	-15.0
General Re	2,123.0	+15.2	135.8	-13.1
Safeco	2,164.9	+11.5	170.4	+49.9
Geico	1,219.4	+22.6	170.5	+29.9

profits were maximised for a time through a process of underwriting business at almost any cost, as to pull in premiums which earned exceptional profits in the period of sky-high interest rates.

Long term, this policy was always bound to prove damaging because prices had been cut to a level where they simply did not reflect the underlying risk being undertaken.

The increased in damages awards made in the US courts in a variety of areas—on pollution claims, medical malpractice and hazardous waste—is only one—have landed the industry with payments and legal costs that it had no way of forecasting on standard actuarial judgements only a decade ago.

The process of recovery from this period of acute difficulty (A. M. Best, the insurance industry monitoring group, is predicting a fall in the industry's pre-tax operating deficit this year from \$1.5bn) hinges on the insurance companies' ability to make the new structures that have applied in the past two years stick in the market place.

They are trying to achieve this turnaround in a four-pronged approach.

First, price increases are being pushed through at an

unprecedented rate, reinforced by a fall in competition (about 20 commercial lines withdrew from the US dropped out of the market last year, several of them through insolvency) and a realisation of many companies to continue to offer lines where they see no prospect of profit.

Commercial malpractice premiums in 1985, for example, rose by 15 per cent, and medical malpractice by 20 per cent. General liability insurance went up by even more—a whopping 81 per cent—while medical malpractice prices were raised by 47 per cent.

Second, the industry is introducing widely a new form of "claims-made" policy to replace the traditional occurrence-based coverage. The advantage of this change is to limit liability to claims to a specific period of time, the policyholder does not make the insurance company liable unless a claim is made at the appropriate time.

Third, the companies are excluding certain types of coverage entirely from their commercial general liability policies, particularly those covering pollution liabilities.

Uncertainty over environmental issues has been one of the industry's biggest headaches in recent years, when insurers have been hit by large and unpredictable claims for their use or production of hazardous materials—for example, asbestos, where health-related claims forced the Manville group into the bankruptcy

ring. Fourth, the industry is stamping up its efforts to push through reforms of the tort liability system in the hope of ending the rapid escalation of damages awards coming out of the courts. Some states are already establishing limits on some kinds of awards as a result, while the White House has put comprehensive reform plans before Congress.

These moves to knock the insurance industry back into shape, however, may still leave the broader question of the future adequacy of insurance in the US unanswered.

Terry Dodsworth

Fund Managers

Happy figures hide gloomy truths

THE US investment management industry appears to be enjoying an unprecedented boom.

The inflow of investors' money into mutual funds, the most visible part of the industry, and growth in the assets under their management have exceeded in real terms even the records set in the late 1960s.

The fund management companies that have been publicly floated on a stock exchange this year, such as T. Rowe Price, American Capital Management and Research, a subsidiary of American Can, and Templeton, Galbraith and Hansberger (on the London market), have been rated on price-earnings multiples of around 20.

Similarly, multiples, which amount to around 10 or 8 per cent of assets, have been paid for many of the independent companies that have recently sold out to financial conglomerates.

The broad statistics, however, conceal several gloomier features.

First, the rapid growth of mutual fund assets, from \$95bn in 1979 to \$540bn in March 1986, has been due mainly to the growth of bond and income funds and short-term money market funds. The management fees are only between 0.3 and 0.5 per cent of assets, about half the rate for equity funds, whose share of total assets has fallen from 34 per cent in 1979

to 22 per cent. Over the same period the share of bond funds has risen from 17 to 31 per cent.

Second, much of the growth in money market and bond fund sales has come from institutional investors and thus represents merely a redeployment of assets within the industry. Institutions now own about 40 per cent of mutual fund assets, compared with just over 10 per cent in 1960.

The main reason is that pension plan sponsors and trustees are no longer insisting that their assets be managed personally rather than through a pooled fund. According to Mr Stan Eigner, of Neuberger and Berman Management of New York: "Many sponsors are realising that the only attention their fund managers give them is to look at their list of stocks in the elevator on the way to their quarterly meeting."

The two forms of retirement

plans have been another important source of mutual fund sales over the past five years.

However, the tax reform Bill now passing through Congress is likely to entail many of the tax breaks that have boosted their growth.

Another gloomy development has been the diminishing inflow of money into traditional corporate pension plans, a consequence of demographic changes and the buoyant stock market over the past four years

which has thrown up large actuarial surpluses.

Figures compiled by the Employee Benefit Research Institute show that the aggregate contributions of large pension plans fell by 15 per cent in 1983, 2 per cent in 1984 and a further 13 per cent in 1985.

The managers were over-invested in high-technology stocks in 1983 and missed the glamour stocks in 1984-85. Many stayed too heavily in cash last year and let the market run away from them.

One consequence of the poor performance has been a slowdown in the trading of stocks. The average turnover of a pension plan equity portfolio, after rising from 20 to 60 per cent between 1976 and 1983, has now stabilised at around 60 per cent.

A more serious consequence has been an upsurge in the popularity of passively-managed index-tracking funds which now have about \$100bn under management. Wells Fargo, the California bank which pioneered these funds in the mid-1970s, saw its assets more than double last year.

It now has about \$35bn in passively-managed equity and bond funds, making it the largest manager in the US, although its operation is so highly computerised that it employs only 90 people. For large plans over \$500m its fees can be less than 0.02 per cent of assets.

Clive Wolman

Corporate Finance

A pause in the takeover boom

WALL STREET'S mergers and acquisitions specialists are still totting up the bumper bonuses they have earned out of last year's amazing takeover boom when the value of deals rose by nearly half to some \$180bn.

They are unnerved by the slackening of the pace so far in 1986, arguing that it could be only temporary and that the apparent slackening of volume is exaggerated by the absence of last year's unprecedented sequence of multi-billion dollar megadeals. In a slightly smaller bracket the flow of transactions is still comparatively high.

"The economics of deals are in a state of transition," says Mr Jeffrey Rosen, head of international M & A at First Boston. He points out that with stock market up 50 per cent higher than in 1985, stocks no longer sell at a significant discount to assets. But on the other hand the cost of capital is much lower.

"One of the reasons for the pause is that no one has sorted out how it should all wash through the system," he suggests, and he thinks there is a psychological factor: people just got worn out by the end of last year.

Mr Martin Siegel, a well-known M & A practitioner who recently moved from Kidder Peabody to Drexel Burnham Lambert, also expects a revival in activity. "As the market adjusts to lower oil prices and lower inflation, values will be recalculated," he considers.

Meanwhile, he points out that smaller deals carry a proportionately higher fee and there are many industries where a wave of consolidation is bound to involve many M & A transactions.

Mr Siegel points to the recent Burroughs/Sperry merger, the only recent megadeal, at some \$4.5bn, as an example of rationalisation in the high technology sector. Similar restructuring is common in the troubled energy and banking sectors.

The theme is echoed by Mr John Haskell of Dillon Read, who also points to restructuring in the tobacco and food sectors. "I don't think there will be a large decrease in activity," he says, adding that although the rise in the stock market has discouraged cash bids, it expects the number of bids using paper will increase.

Moreover, there is scope for greater investment in the US by foreigners. The recent purchase of White Consolidated by Electrolux of Sweden was a case in point.

Mr Haskell thinks such bids could be encouraged by the fall in the dollar.

At First Boston Mr Rosen is also looking at the potential of foreign bids, which are now often bigger than before, having climbed into the \$1bn range with the White deal.

The fall in the dollar has particularly increased the buying power of Japanese and German companies. He considers that Japan may become a significant source of M & A business in 18 months to three years' time, and First Boston plans to send an M & A team to Japan later this year.

Coupled with the opportunities for growth in Europe, Mr Rosen looks forward to what he describes as "a globalisation of the M & A product," with a general increase in the velocity of assets worldwide.

One of the few foreign experts in the US takeover game is Sir Gordon White, head of Hanson Industries, the US arm of the UK-based conglomerate Hanson Trust. He has been taking over US companies for



THE ONE ADDRESS
MORE FOREIGN BUSINESSES
HAVE IN COMMON.
NEW YORK STATE.

It's simple. The state that has more foreign business is the state that offers foreign business more.

A lot more. In fact, only New York State offers foreign businesses the greatest single source of capital. And, you'll find the largest and richest markets at your doorstep.

Moreover, you'll find an unsurpassed transportation system, a variety of quality lifestyles, and a great diversity of locations—from the brisk city to quiet rural lands.

Best of all, you'll find a total environment where foreign business is welcomed and thrives. So, if you want to do more for your business, it only makes sense to come to the state that offers business more.

NEW YORK STATE...
THE #1 STATE IN ATTRACTING FOREIGN BUSINESS.

To find out how New York State can do more for your business.

PLACE YOUR CARD HERE.

Call and send to:
New York State Department of Commerce,
Attention: Richard Kline—Director—Europe
70 State Street, Albany, NY 12247
London SW1A 2EN England • Tel: 01-839 5079
Fax: 0171-27721-NYCOM 5



Barry Riley



What's London doing at the Philadelphia Stock Exchange?

Trading Foreign Currency Options. Foreign Currency Options are an important alternative to the spot, forward and futures markets. They offer individuals, financial institutions and companies with foreign exchange exposure new trading and hedging opportunities with limited risk. PHLX is America's oldest and most innovative exchange. We conceived, developed and are the leading market in Foreign Currency Options.

We give you the opportunity to trade in seven of the world's major currencies with unmatched liquidity. In fact, the open interest in our seven foreign currency contracts is now \$13.5 billion. No wonder investors from all over the world are at the PHLX trading options on British pounds, Deutsche marks, Japanese yen, Swiss francs, Canadian dollars, French francs and the ECU. Shouldn't you be there, too?

PHLX Philadelphia Stock Exchange Since 1790

1-800-THE PHLX

The Philadelphia Stock Exchange, 1900 Market Street, Philadelphia, PA 19103, Telephone: (215) 495-5165, Telex: 4761031, European Office: Basildon House, 7-11 Mooregate, London EC2R 6AD, Telephone: 01-606-2348 Telex: 892735 PHLXUK G

Capital For Commercial Banks

2,250,000 Shares
Bank of New England Corporation
Common Stock
Price \$35.50 Per Share

550,000 Shares
Multibank Financial Corp.
Common Stock
Price \$25 Per Share

1,500,000 Shares
Central Fidelity Banks, Inc.
Common Stock
Price \$10.00 Per Share

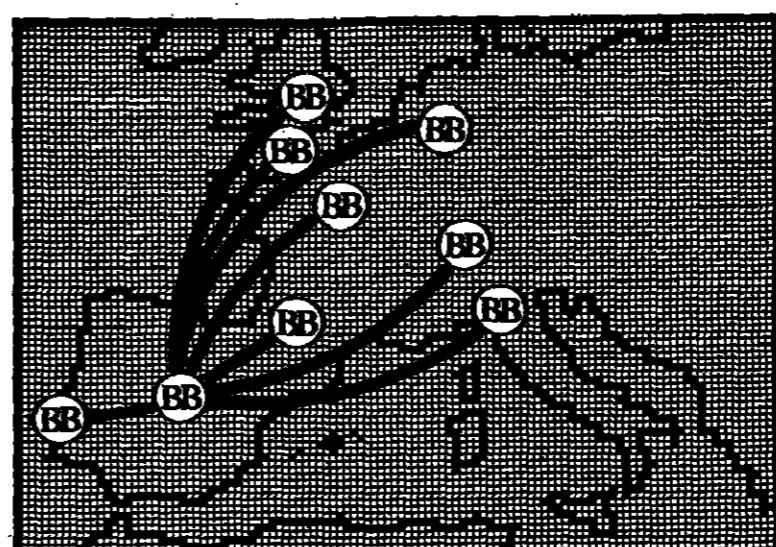
400,000 Shares
Fort Wayne National Corporation
Common Stock
Price \$24.75 Per Share

For further information contact:
C. Edward McCosell
Sr. Vice President, Manager, Capital Markets
(212) 349-4321 • (800) 221-3245

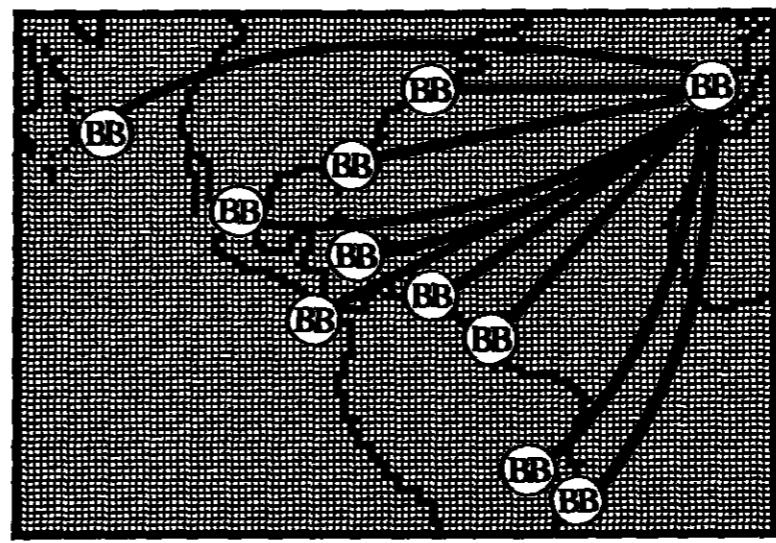
Roselind A. Weisz
Vice President

KBW
KEEFE, BRUYETTE & WOODS, INC.
The Banking Industry Specialists
Two World Trade Center, 85th Floor, New York, New York 10048
NEW YORK HARTFORD SAN FRANCISCO LONDON

Banco de Bilbao Group: routes of success in International Banking.



Europe
 • Spain: over 1,700 branches.
 • United Kingdom: London, 5 branches.
 • Bilbao International Bank (Jersey) Ltd. (Affiliated Bank).
 • France: Paris, 6 branches.
 Bayonne, 2 branches.
 Perpignan, 3 branches.
 Lyon, 1 branch.
 • Italy: Milan, branch.
 • Andorra: Banc International-Banca Mora (Associated Bank).
 • Germany: Frankfurt/Main
 Banco de Bilbao Deutschland, A.G. (Affiliated Bank).
 • Switzerland: Zurich
 Banco de Bilbao Suisse, S.A. (Affiliated Bank).
 • Portugal: Lisbon
 Representative office.



America
 • U.S.A.:
 New York branch*
 Miami, agency.
 • Grand Cayman: Georgetown, branch.
 • Panama: Banco de Bilbao (Panama), S.A. (Affiliated Bank).
 • Argentina: Buenos Aires Representative office.
 • Brazil: Rio de Janeiro Representative office.
 • Colombia: Bogota Representative office.
 • Mexico: Mexico D.F. Representative office.
 • Venezuela: Caracas Representative office.

Asia
 • Japan: Tokyo
 Representative office.

London Principal Branch
 100 Cannon Street
 London EC4N 6 EH
 Tel: 01-623 30 60
 Telex: 881 1693 BB LONG

New York Branch
 General Motors Building, Suite 603
 757, Fifth Avenue, 6th Floor
 New York, NY 10153
 Tel: 826 13 20 Telex: 424705

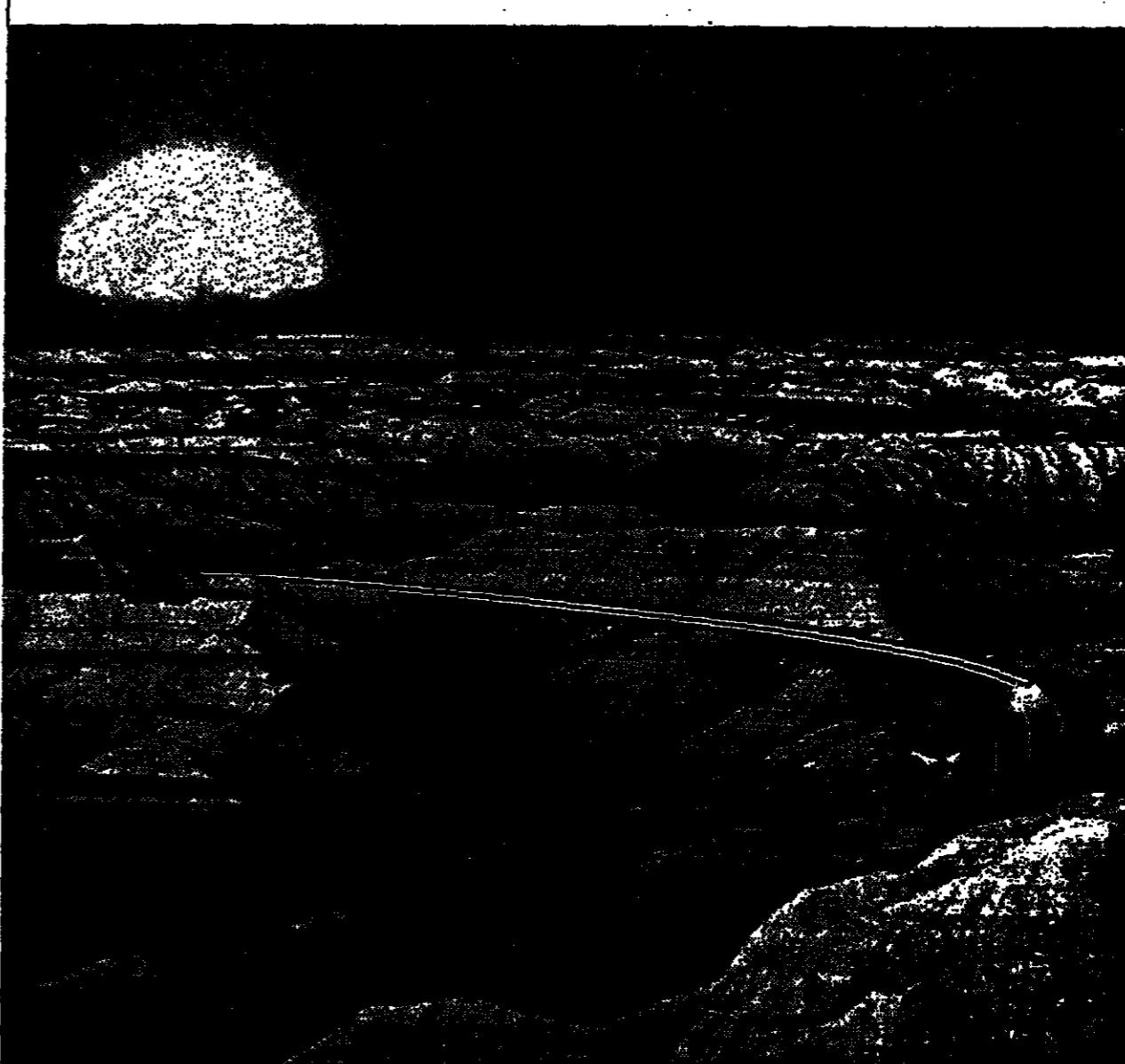
International Headquarters
 Paseo de la Castellana, 81
 28046 Madrid Spain
 Tel: 455 60 02 Telex: 44458 BBAL E

(* Member of the Federal Deposit Insurance Corporation.



BANCO DE BILBAO

Well-steered



Steering an international business venture to the peak of its potential requires a bank that is highly qualified in global money matters.

In more than a century of financing business enterprises around the world, HongkongBank has climbed to a position that commands an unbeatable view of the road to success, and of the possible pitfalls along the way.

Our international network of 1,200 offices in 55 countries is ever-expanding.

And with new branches opening continually, HongkongBank is in an ideal position to put you in the driver's seat.

So whether you require the full financial services of the world's 14th largest bank, or simply an informed overview, contact us today at our London office at 99 Bishopsgate, London EC2P 2LA; New York office at 5 World Trade Center, New York, NY 10048; or offices at Chicago, Houston, Los Angeles, Portland, San Francisco, Seattle or Washington DC.



HongkongBank

The Hongkong and Shanghai Banking Corporation
 London Midland Bank • Hongkong Bank of
 Canada • Hongkong Bank of America
 The British Bank of the Middle East
 Hongkong Bank Limited • Whistler Limited
 HongkongBank Limited

Fast decisions. Worldwide.
 CONSOLIDATED ASSETS IN DECEMBER 1985
 EXCEED US\$100 BILLION

US FINANCE & INVESTMENT 7

Banks

A banner year, with the help of oil

GREAT pressures are reshaping the fragmented banking industry, leading some commercial banks deeper into the traditional territory of securities firms and the global capital markets while others jostle for advantage in the emerging interstate domestic market.

Mergers like Wells Fargo's \$1.06bn acquisition of Midland Bank's Crocker National unit coupled with interstate acquisitions made possible by the changing state banking laws within the US are throwing up new "super regionals" with the capital and financial muscle to challenge some of the money centre banks.

Meanwhile, certain factors have combined to create a dynamic environment. These are: the rapidity of technological advance, financial instruments innovation, the completion of the process of interest rate deregulation, key court rulings on bank power and geographic reach, and the shifting regulatory framework.

Not all banks are in a position to take full advantage of these changes. Many in the mid-West are struggling to contain the credit problems caused by sharply lower oil and com-

modity prices, while many of the majors face the threat of renewed liquidity problems among some of the oil-producing less developed countries (LDCs).

But on the face of it 1985 was a banner year for most US banks. Profits, capital and loan loss reserves have been bolstered and the collapse in oil prices will help most bank customers. Overall, the 25 largest banks in the US have increased their capital base by \$40bn in the past three years while charging off \$138m in bad debts.

Loan loss reserves have been lifted from under 1 per cent of total loans to around 1.6 per cent.

Helped by declining interest rates and higher fee and trading income, profits of the 15 largest US banking groups—excluding the troubled BankAmerica and Continental Illinois, which is still in the "recovery ward" following its near-collapse in 1984—rose 11.6 per cent to \$4.97bn.

Among the 200 largest banking groups profits jumped 29 per cent and the key profitability measures, long decline because of thinner spreads, have improved and higher

capital requirements, showed a welcome upturn.

But the banking landscape is dotted with exceptions. BankAmerica, the second largest UK banking group, posted a \$33m loss last year and was forced to fight off an unwelcome takeover proposal by Mr Sandy Weill, American Express's former president, and the equally unwelcome attentions of its rival MidWest Interstate.

Meanwhile, the banks in the southern-western energy-producing states of Texas, Oklahoma and Louisiana have been hard hit by the collapse in crude oil prices. While the assumption is that the US regulators will be able to handle a financial crisis among these banks, their problems have nonetheless cast a pall over the banking industry.

Provided by the regulators, Dallas-based First City Bancorp have cut their dividends. Most of the Texas banks have announced big loan write-offs and some substantial losses. Even so, most of the Texas banks have strong capital bases and larger-than-average loan loss reserves.

The bank regulators have

appeared ready to take a significantly more sympathetic approach to the problems banks.

After the Continental Illinois near-collapse, bank regulators pushed up capital requirements, toughened accounting procedures and called for greater disclosure.

The "fallout" from the banking crisis in Middle America is already apparent. So far this year over 54 federally insured banks have failed and earlier this month Mr William Seidman, chairman of the Federal Deposit Insurance Corporation (FDIC), predicted that failures this year would rise to a post-depression record.

Mr Seidman, one of a new generation of Federal bank regulators, predicted that between 140 and 160 FDIC-insured institutions would be closed or require assistance this year compared with last year's post-depression record of 120 failures. There are now over 1,300 banks on the FDIC's "problem bank" list compared with 1,140 at the end of 1985 and 200 five years ago.

Similarly, the Comptroller of the Currency's list of nationally chartered banks with problems stands at around 300, four times the number at

the end of last year. Almost three-quarters of these banks are in the Mid West and South West.

"It is an unfortunate fact that the current high rate of bank failures is expected to be with us for some time," said Mr Robert Clark, Comptroller of the Currency, in Congressional evidence last month.

The sheer pace of failure and the keen awareness that confidence in the banking system is a fragile commodity has forced the regulators to adopt easier accounting rules for institutions which are considered to have a chance of recovering in the medium term while scrambling to put in place safety-net emergency legislation that would make it easier to arrange an out-of-court rescue for a failed or failing bank.

Mr Paul Volcker, the Federal Reserve Board chairman, said two weeks ago that such legislation was "urgently needed."

At the same time the regulators are seeking to refine bank capital adequacy rules by linking them more directly to risk. Proposed new risk-based capital adequacy guidelines—which would supplement the existing 5.5 per cent primary capital

Commercial paper outstanding (\$m, seasonally adjusted)

	All issues	Financial total	Dealer-placed total	Directly-placed financial	Non-financial companies
January 1985	245,322	172,814	59,713	113,101	72,508
February 1985	247,095	175,010	60,186	114,824	72,085
March 1985	250,575	178,924	60,893	118,029	71,651
April 1985	255,236	181,246	62,495	117,841	73,998
May 1985	258,943	181,257	61,283	119,975	77,586
June 1985	254,637	180,784	61,602	118,432	74,593
July 1985	262,769	186,141	67,419	118,722	76,528
August 1985	273,324	186,029	67,816	128,213	77,295
September 1985	271,760	201,705	69,904	131,891	74,854
October 1985	276,241	199,442	68,378	131,064	71,458
November 1985	288,648	202,769	71,191	131,578	85,879
December 1985	303,108	214,828	79,268	135,412	88,488
January 1986	302,160	213,632	79,048	134,584	88,528
February 1986	297,562	212,579	78,136	134,443	85,293
March 1986	301,110	215,561	84,071	135,510	81,529
April 1986	297,168	219,672	83,871	135,891	77,436

rule—were proposed by the Fed in January and described recently by Mr Gerald Corrigan, president of the New York Fed, as "the single most important supervisory initiative on the table."

The regulators believe the proposed guidelines are necessary because of the rapid surge in off-balance-sheet commitments, particularly among other features, which among others, would amend the Glass-Steagall Act to allow bank holding companies to engage in underwriting and distributing municipal revenue bonds, commercial paper, mortgage-backed securities and mutual funds while also closing the non-bank loophole.

He warned the Congress that

"the safety and soundness" of the banking system could be eroded by continuing legislative delay and said: "Congress has the capacity to choose the kind of system that we are to have. The time to act is now."

Congressional failure to lead and a failure to create an orderly environment for the conduct of financial business "would have consequences that are both serious and real," he declared.

Paul Taylor

Thrifts

Record profits despite closures

US SAVINGS BANKS had their most profitable year in their history in 1985, which might come as a bit of a surprise given all the adverse publicity that some of the more troubled institutions attracted during the year.

Last year's run on the deposits of privately-insured savings banks in Ohio and Maryland sent tremors through the financial markets after state officials declared the temporary bank "holidays" and thousands of depositors found that they were unable to gain access to their funds.

The mounting economic problems of the south-western oil states also caused a growing number of savings banks to close their doors; but these well-publicised failures masked the steady improvement in finances of most US savings banks.

Sharply lower interest rates and continued progress in reducing their balance sheets with new mortgage loan instruments that better match liability maturities means that many of the 4,000 savings banks have been doing well lately.

Although some institutions are still burdened with older, unprofitable fixed-rate loans, and complete recovery still has some way to go this year looks like being a good one for most members of the US thrift business.

Shearson Lehman Brothers, a New York brokerage firm, noted that the stock market valuation of the 75 biggest publicly-traded savings institutions jumped by more than 50 per cent to \$12bn. This is still small compared with other financial sectors but the fact that more and more sophisticated investors are prowling around the sector looking for undervalued assets is a sign that the industry is at last on the mend.

Mr Warren Buffett, for example, is a highly-regarded financier, who helped put together a rescue package last year for the 151-year-old Bowery Savings Bank in New York. In return for injecting \$100m of new capital the group took control of the \$3.2bn savings bank and put in a new management team.

The Bowery is just one of several mutually-owned savings banks which have converted to public ownership, so as to strengthen their balance sheet.

Experienced people like Mr Buffett obviously believe that it is a good investment.

The American Banker, a specialist newspaper, noted last month that 52 per cent, or 155 of the top 300 US savings institutions are now publicly-owned. This compares with 32 per cent, or 96 savings banks, two years ago. Only 10 years ago less than 15 per cent of US savings institutions were owned by the public.

Some of the bigger companies like Great Western Financial Corporation or H. F. Ahmanson have stock market capitalisations of over \$2bn, which makes them a lot larger than many commercial banks and gives them the financial muscle to diversify both into new types of business like mortgage banking and new markets, such as Florida.

While institutions like Great Western are building up a loyal following on Wall Street and are expected to play an important role in the rapidly-changing financial services industry, the industry's regulator, Mr Edwin Gray, chairman of the Federal Home Loan Bank (FHLB) board do not underestimate the continuing structural problems within the savings bank industry.

A most urgent problem for the regulators is that despite

Top Ten US savings institutions	
	Deposits
Home Savings	\$ 19.5
Great Western	17.5
American Savings	17.4
Calif First	13.8
First City	13.0
Glenvale	11.0
Midamerica	9.7
First Nationwide	8.5
World Savings	7.6
Home Federal	7.4

Source: American Banker

Salomon Brothers: Setting the pace in a record financing quarter.

- \$20.1 billion in new public issues lead managed*
- First in total equities lead managed
- First in total debt lead managed
- First in volume of mortgage-backed issues lead managed
- First in volume of financial institution issues lead managed
- First in total long term tax-exempt issues lead managed
- First in the global market in volume of total securities offerings lead managed worldwide.

January-March 1986

Salomon Brothers Inc

Market Makers and Investment Bankers

One New York Plaza, New York, New York 10004
Atlanta, Boston, Chicago, Dallas, London, Los Angeles, San Francisco, Tokyo, Zurich
Member of Major Securities and Commodity Exchanges

*Source: Securities Data Company, Inc. All data calculated giving lead manager full credit for net proceeds of offerings.

William Hall

US FINANCE & INVESTMENT 8

Foreign Investment

Japanese move into takeovers

The deals are becoming progressively larger as the foreigners begin to build on established practices and develop confidence in their ability to survive in the market

single language, without significant product differentiation between different geographical areas.

At the same time, the US's political maturity is a strong plus-point, following the round of debt crises in the Third World and continuing social unrest in much of Africa. Currency considerations also are a significant factor from time to time—the slide in the dollar over the last 12 months is, at this moment, beginning to have an effect on the price of some foreign products. While, for the Japanese in particular, US investment is a way around the unofficial quota system established in the motor industry.

The impact of the voluntary restraints on Japanese vehicle exports is illustrated in the particularly heavy investment schedules in the US, announced recently by both car manufacturers and their suppliers. Virtually all of the large Japanese car companies, and some of their truck manufacturers, now have production facilities in the US or are planning to build plants.

Japan's sudden rise to leading investment status in the US may also be partly due to the vigorous promotional efforts by several states to attract more foreign companies. Over the last few years, as Japan's industrial strength has turned the country into the US's most important overseas trading partner, almost 30 states have opened up offices in Japan to campaign for investment.

Many governors now visit Tokyo regularly. Consequently Japanese investment has spread steadily beyond the Californian littoral, where it first tended to lodge, moving up to Oregon and Washington, and out to the South and the Mississippi Valley, plus additional inland territories of Georgia, the Carolinas, Tennessee, Alabama and Kentucky. All offer plentiful land and cheap labour forces, which frequently have virtually no trade unions.

While these southern, "sunbelt" states have emerged from virtual obscurity to carve out a place for themselves in the foreign investment game, New York and California, as befits their size, still dominate the lists. According to the Conference Board, New York captured 48 new investments from overseas companies in 1984, followed by California with 33, North Carolina (20), Georgia (17), Texas (16), and New Jersey and Illinois (15).

The most attractive industry for foreigners was chemicals, a sector which has faced a shake-up in the US, but which attracted 62 transactions involving overseas companies. This was followed by electrical machinery (45), non-electrical machinery (42), food products (25), stone, clay and glass (23), and transportation equipment (22).

Most states seem to believe that the investment surge from overseas will continue for some time to come, although prospects would probably change if the country went into a sharp recession—not a deeply held fear among economists at present.

Following in the steps of the Japanese, a new influx from the Far East is developing, in the shape of investments from Taiwan and South Korea. The South Korean companies of Gold Star, Hyundai and Samsung all now manufacture in the US. And the US remains for the time being a market where most of the developing international companies believe they have to have a significant presence.

Terry Dodsworth



Japanese car manufacturers have invested heavily in the US. Above: General Motors chairman Roger Smith and Toyota chairman Eiji Toyoda exchange pens after signing a deal, in February 1983, to build a Japanese-American car in California. Below: imported cars in store at Aurora, Illinois



imported cars in store at Aurora, Illinois

"Vite" "Rapido" "Beeilen Sie sich" "今直ぐ" "Hurry."

The demand for fast international correspondent banking is the same in any language.
So is the response. PNB.

Every day you may be losing thousands of dollars in interest or the business of good customers. Why? Because your U.S. correspondent bank delays collections or payments, or it fails to respond to inquiries.

Put a stop to it. Switch to Philadelphia National Bank or our Edge Act affiliate Philadelphia International Bank. Because our European and Asian offices have online, real time access to our mainframe in Philadelphia, we can answer your inquiries in minutes as opposed to days. We can even give you information about transactions in other PNB offices—in your language, without time zone delays.

Our error ratio is one of the lowest in the industry—as low as one-tenth of

what some banks advertise. One reason for that is your account officer, who personally follows up every inquiry you make. And only PNB gives you a monthly status report of all outstanding investigations, thanks to our on-line Investigations Tracking System.

To find out more, call the PNB representative office nearest you. Or contact Steven S. Nichols, Senior Vice President, via telex at 84-5297. We'll tell you how we can improve your correspondent banking—fast.



Philadelphia National Bank
A CareStates Bank Member FDIC

London • Paris • Luxembourg • Hamburg • Tokyo • Bangkok • Hong Kong • Manila
Singapore • Sydney • Bogota • Buenos Aires • Panama City • São Paulo • Nassau



PRIMARY DEALERS IN U.S. TREASURY & FEDERAL AGENCY SECURITIES

NEW YORK, LONDON, TOKYO, SINGAPORE

LONDON

6 Bevis Marks
London, England EC3 7JQ
Securities: Tel. 441-621-1226
Futures/Options: Tel. 441-621-0792
Telex: 919968

TOKYO

Kokusai Building
11, Marunouchi 3-chome
Chiyoda-ku, Tokyo 100 Japan
Tel. 813-2620-6411
Telex: 2223489

SINGAPORE

CM&M Futures (Singapore) Ltd.
20 Collyer Quay
#6-03 Tung Centre
Singapore 0104
Tel. 65225-6722
Telex: R555102

CARROLL McENTEE & McGINLEY INCORPORATED

A CM&M GROUP COMPANY

40 WALL STREET, NEW YORK, NY 10005

Securities: Tel. 212-825-3859
Telex: 127578
Futures/Options: Tel. 212-825-9302
Telex: 960354

A wholly owned subsidiary of Marine Midland Banks, Inc.

SENSATIONAL insider trading cases on Wall Street are also catching the attention of the Securities and Exchange Commission from relative obscurity back into the business page headlines.

The Washington-based regulatory agency could do with the publicity. For several years it has looked out of fashion, in an era of deregulation and budget cutting. Numbers have been drummed into senior staff that have been lured into much more lucrative careers with law firms, and morale has suffered.

Economies have been made. For instance, the SEC no longer attempts to scrutinise as a matter of routine all the company registration documents filed with it, most importantly the 10K forms which public companies have to compile each year.

Yet all the signs are that regulation is needed more, not less. Recent prosecutions have come after a wave of presumed insider trading in the stock markets, as indicated by extraordinary trading activity and sharp price movements ahead of takeover offers and other major corporate developments.

And meantime the rapid growth of international trading of securities is posing urgent problems for the SEC, which fears that market operators will find it increasingly easy to escape into foreign jurisdiction in order to carry out prohibited activities.

Even at home, the proliferation of new products and instru-

ments, and the increase in competition between markets, are posing problems, ranging from the distortions of so-called "program trading" to the competitive erosion of listing standards in areas like the voting rights of shareholders.

Mr Richard Ketchum, director of market regulation, is spending a good deal of his time on international regulatory issues. The SEC is under pressure to come up with solutions, because the markets are racing away with their own plans for international linkages.

"Already between 2m and 5m US shares are traded daily out of hours in the UK," says Mr Ketchum. "This figure could rise, because of investment by US securities firms in the London markets. But this is taking place in an information vacuum."

Recently the SEC gave a temporary go-ahead for a two-year pilot link-up between the over-the-counter market NASDAQ and the London Stock Exchange.

This was on the basis that it had been agreed that the SEC and the UK regulatory authorities would have access to shared surveillance information. But the SEC noted at the time that

the UK had blocking statutes and it indicated that it would not give approval to a permanent linkage unless the UK Government were to give assurance that the blocking powers would not be applied except in the most unusual of circumstances.

These international developments are having domestic consequences; for instance, in that the SEC is considering whether to challenge the restrictions on out-of-hours trading which the New York Stock Exchange imposes on its members—restrictions which could have the effect of encouraging the growth of overseas trading in US stocks.

A year ago the SEC issued a discussion paper on global securities trading, and received 30 submissions from commentators in six countries. The staff of the SEC are now at the stage of discussing the issues with the commissioners, but it could be some time before firm proposals emerge.

Officials emphasise that the SEC does not want to try to determine the structure of international markets. But it is concerned about customer protection, for instance in areas such as the exchange of information.

An important constraint is that the SEC is not in a position to negotiate treaties with foreign governments. It is looking for informal agreements, such as one it has already worked out with Canada. Its power lies essentially in its ability to withhold approval for rule changes by the bodies in the US which it regulates.

International problems have also loomed large on the enforcement side, where accounts or companies in countries like Switzerland or Panama are often used by people wishing to contravene US securities laws.

The SEC has now dropped the controversial "waiver by consent" principle, whereby it claimed that persons using US markets effectively made themselves subject to US laws.

But the enforcement division, now headed by Mr Gary Lynch, has had considerable success in forcing Swiss banks to divulge information. The US courts have taken a helpfully robust view of the penetration of US markets by secretive foreigners, and it has been possible to threaten unco-operative foreign institutions with damaging losses of privileges in the US.

But although a number of the actions have been successful, they have often been expensive and long-drawn-out. In pursuing the headline-catching cases, the SEC may be tempted to neglect its more routine responsibilities.

Barry Riley

Expansion in information vacuum

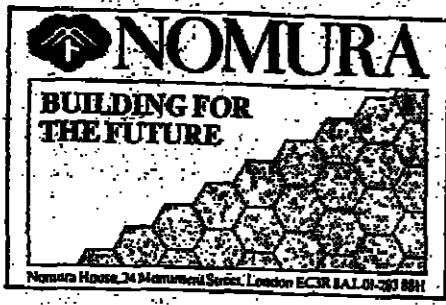
Growth of international trading is posing urgent problems for the SEC, which fears that operators will find it easy to escape into foreign jurisdiction

the UK had blocking statutes and it indicated that it would not give approval to a permanent linkage unless the UK Government were to give assurance that the blocking powers would not be applied except in the most unusual of circumstances.

These international developments are having domestic consequences; for instance, in that the SEC is considering whether to challenge the restrictions on out-of-hours trading which the New York Stock Exchange imposes on its members—restrictions which could have the effect of encouraging the growth of overseas trading in US stocks.

A year ago the SEC issued a discussion paper on global securities trading, and received 30 submissions from commentators in six countries. The staff of the SEC are now at the stage of discussing the issues with the commissioners, but it could be some time before firm proposals emerge.

Officials emphasise that the SEC does not want to try to determine the structure of international markets. But it is concerned about customer protection, for instance in areas such as the exchange of information.



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday, June 25 1986



Steyr-Daimler-Puch doubles its losses despite restructuring

BY PATRICK BLUM IN VIENNA

STEYR-DAIMLER-PUCH, Austria's troubled vehicles and weapons group, doubled its losses last year, the company announced yesterday. Losses rose from Sch 255m (£16m) in 1984 to Sch 618m (£40m) last year on slightly increased sales of Sch 15.3bn.

Initial results for 1986 suggest that the group is unlikely to show much improvement in its financial position this year. Mr Johann Feichtinger, Steyr's deputy director general, said that sales in the first five months of this year had declined by 17 per cent compared with the same period in 1985, with new orders also markedly lower than in the past year. He said he hoped that increased sales later in the year would help partly to compensate for the poor performance so far.

Falling profits among Steyr's customers had adversely affected the group, the annual report showed yesterday. Domestic sales also fell by about 8 per cent last year to Sch 5.6bn although foreign sales

rose from 58 per cent to 63 per cent of turnover to Sch 9.7bn.

The results are a disappointment for Steyr, which last year started to implement a sweeping new programme of rationalisations and restructuring to overcome difficulties in its military vehicles and defence divisions.

The group has also faced a decline in international orders for trucks and tractors, and it recently announced that it would be laying off some 600 workers in addition to 700 workers laid off since the beginning of the year to cut costs.

The group faces a major reorganisation which will now have to be undertaken under a new managing board chairman and director general following the unexpected departure of Mr Rolf Strehmel, who was appointed to lead the group in January but who has now taken on the job of chairman responsible for the nationalised industries following a government reshuffle earlier this month.

Semperit bounces back after asset disposal

BY OUR VIENNA CORRESPONDENT

SEMPERIT, the Austrian special rubber products group which sold 75 per cent of its tyre operations to Continental Gummi-Werke of West Germany last year, ended 1985 with a profit of Sch 251.5m (£15.9m), on sales of Sch 3.7bn compared with a loss of Sch 126.4m on turnover of Sch 10.7bn in 1984.

Dr Hannes Androsch, chairman of Semperit's supervisory board and the chief executive of Creditanstalt Bankverein, which has a majority shareholding in Semperit, said he expected further improvement this year.

He said the new, slimmed-down group will seek to consolidate its

position as a producer of specialised products. It now consists of four large-scale divisions and its production programme includes 50 per cent new products.

Investment last year reached a record level of Sch 178m and this provided the basis for a new expansion policy for the group, he said.

Semperit Technische Produkt, the largest of the subsidiaries, which manufactures conveyor belts and specialised products including surgical rubber gloves, reduced its losses by about half from Sch 126.4m in 1984 to Sch 54.6m last year.

SCOTT PAPER FORESEES MARKET EXPANSION OUTSIDE US

Giving tissues hard sell in Europe

BY TONY JACKSON IN LONDON

SCOTT Paper of the US has plainly decided to go all out for the European tissue market. Its 260m purchase of the outstanding 50 per cent of Bowater Scott, the UK manufacturer of Andrex toilet paper and Scotties paper handkerchiefs, is only part of a European spending plan which looks likely to amount to several hundred million dollars.

Scott is a company with a patchy but improving earnings record. In recent years, it has moved from a defensive posture to a more positive strategy. Its two big priorities are the coated paper market in the US - now receiving \$200m of investment on a new paper machine - and European tissues. Of the two, Europe if anything takes priority.

Mr Raymond Dinkin of Scott's international division explains the thinking. "Europe's consumption of tissue is low, but growing. Per capita consumption in the US is 15.2 kg a year in the home, whereas in the UK it's 3.3kg and in Spain 1.1kg. And whereas growth in the US is around 2 per cent a year, in Europe it's 4-5 per cent overall, and a lot more in the less mature markets like Spain and Italy."

Scott is already Europe's biggest

producer of tissues, with sales running at around 450,000 tonnes a year, worth \$500m. Next, Scott reckons, comes PWA of Germany, with nearly 200,000 tonnes.

Lower down comes the US producer Kimberly-Clark, whose strong position in the US market makes it the world's second biggest tissue maker after Scott.

Scott's theory is that geographical barriers in the tissue market are breaking down. Mr Dinkin says:

"The traditional behaviour that regarded country barriers as the end of the world are starting to disappear. We can supply the south of France from Italy, the north of France from Belgium and Portugal from Spain. It's a question of the radius from the plant rather than of borders."

This, in turn, is expected to favour the big operator. "You can still survive as a small producer in a fragmented market," Mr Dinkin says. "But it's getting harder to match the big producer on price, and compared to 15 years ago the consumer is also demanding quality that the smaller company finds hard to match."

There may be a touch of optimis-

ticism here. Bowater, which through the sale is moving out of European tissues altogether, says: "The cultural differences between European countries perhaps seem larger from here in London than from Philadelphia."

There is no doubt, though, that Bowater Scott's own UK operations have suffered from cheap imports, largely from Spain and Portugal. Indeed, the company's recent financial performance has been fairly wretched. Pre-tax profits last year of £3.2m on sales of £200m scarcely seem to justify a purchase price of £30m for half the business.

However, both sides point out that the past two years have been exceptional. In particular, Bowater Scott has spent heavily on bringing in new Scott technology to make base sheet for toilet paper which is at once stronger and softer. The company took advantage of the changes to bring in new converting and finishing machinery too, leading to some 600 redundancies from a workforce of 3,000.

Now, Scott says, there is no reason in principle why the UK operation should not eventually match the operating margin of 10 per cent

achieved by its tissue operations elsewhere in Europe.

In Belgium, meanwhile, Scott is to spend \$60m on a replacement paper machine at Duffel, and is planning to spend up to \$60m at a brand new site in France. In both cases, the French market is the target.

Scott's 10 per cent share of the French tissue market is well behind the 28 per cent share of Beghin-Say, the French producer. "That's our only number two position in Europe," Mr Dinkin says. "It's a very important strategic principle for us to have leadership, and the Duffel investment is the first part of our strategy to get it."

Next comes the push into the Portuguese market, which will be supplied from Scott's existing Spanish capacity, in the first instance at least. And simultaneously, there is much to be done in making the business more coherent across Europe.

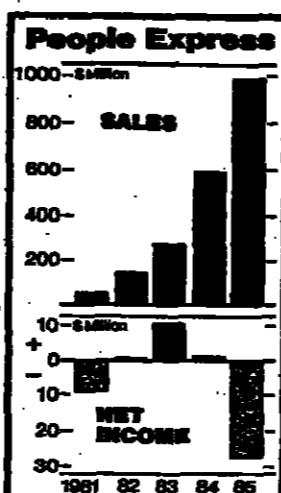
"The key idea," Mr Dinkin says, "is moving from a series of excellent but independent businesses to an integrated European operation which can afford and employ better R & D and technology, and can afford to introduce new products."

Why People Express nosedived

Paul Taylor charts the troubles of a cut-price airline



Mr Donald Burr



peared to abandon its internal growth strategy in favour of acquisitions. Over the next few months three regional carriers - Frontier Airlines, Brit Airways and Princeton-Boston - were acquired.

The airline's meteoric growth, which turned it into the fifth largest US carrier, may be over. On Monday night the airline, responding to a collapse in its share and Eurobond prices, said all or part of the company might have to be sold.

The announcement sent People Express shares tumbling to a record low of \$1.50 a share - valuing the group at a mere \$193.5m - while other airline stocks soared, reflecting the hope that the latest round of price cutting may be over.

There is little doubt on Wall Street that People Express is in trouble and may not be able to survive as an independent entity. The carrier has been plagued by losses as it struggled to cope with recent acquisitions and rapid growth, and as its longer-established rivals learned to fight back with low fares.

People Express made a big splash, but they have never made any money. They have overextended themselves," one analyst said.

In the age of US airline deregulation, Newark-based People Express, which began operations on April 30, 1981 with just three jets, seemed to many to epitomise the new order. Wages for the non-union workforce were low - but they shared in any profits - management was lean and aggressive, and most important, passengers paid bargain basement fares for a no-nonsense service.

Along the way Mr Burr was hailed as a hero by business schools and management gurus for his "humanistic" concept of a company in which every employee is an owner-manager. Admirers described him as a "new-wave capitalist and an entrepreneurial entrepreneur" as he built the People Express empire.

Mr John Neishoff, author of *In Search of Excellence*, described People Express as a "well-entrenched corporation" while Harvard Business School students watched with

plains per 100,000 passengers more than double its closest rival, Pan Am.

To make matters worse People Express' basic low fare strategy appeared to be faltering as other carriers learned to match it by selective price cutting on a restricted basis. Early this year People Express made a new bid, boosting fare prices sharply across the board. But when fares rose, business slumped.

The result was a dramatic collapse in load factors, which even for People Express, still the lowest cost carrier in the industry, meant serious problems. Last month its aircraft were flying under 54 per cent full compared with 66.9 per cent in April and 63.5 per cent a year ago. Last year the airline's break-even point was 62.4 per cent.

In response, People Express made another U-turn, cutting fares by almost 30 per cent a few days ago - taking fares back to the levels of a year ago. The load factor is thought to have sunk as low as 40 per cent ahead of the latest cuts, but the airline claims they are already generating substantial new traffic.

Passengers began to complain about lost baggage, delays and overbooking, leading some to rechristen the carrier People Disaster. US Transport Department figures show People Express, which flew over 3.3m passengers last year, leaving the passenger complaints table last year with 10.36 complaints per 100,000 passengers more than double its closest rival, Pan Am.

Until this week, Mr Burr had consistently denied that the carrier might be put on the auction block and is expected to do everything possible to avoid that option. Indeed it is not clear whether People Express would find any ready buyers.

The company insists that it has "sufficient resources" to meet its current obligations and executives say they remain hopeful about the airline - despite its current woes. But for the first time there is a real question over whether the daring of deregulation will survive in its present form.

National Medical sells 9 hospitals

By Roderick Orman in New York

NATIONAL Medical Enterprises, a

leading US health care group, has

sold nine of its hospitals to a num-

ber of other medical care groups for

\$120m and taken several other

steps to improve its financial per-

formance.

The Los Angeles-based group

said the restructuring, which will

result in a \$30m fourth-quarter af-

ter-tax write-off, will help redirect it

into more profitable areas of health

care.

Norwegian bankers quizzed over role in Laly bid for Kosmos

BY FAY GESTER IN OSLO

FIVE Norwegian banks, including

two of the country's three largest,

Christiania and Bergen Bank

were quizzed by the official Credit

Inspectorate concerning their role

in the recent, unsuccessful bid by

Laly to acquire Kosmos, a leading

Norwegian shipping, offshore and

industrial group.

The task of the inspectorate is to

see that the country's banks and in-

surance companies follow "sound"

business practices.

Laly, an Oslo investment firm

which is the vehicle of two local

and previously successful corpo-

rate raiders, the brothers Wilhelm

and Arne Blystad, borrowed exten-

sively to finance its prolonged bat-

tle for control of Kosmos. In several

cases, the banks that lent it money

accepted as security the Kosmos

shares which the Blystads were

buying - often with borrowed

funds.

Laly also proposes to change its

name - to Consent - and to seek

shareholder authorisation to ex-

pand share capital by 50 per cent,

after the write-down, from Nkr 50 at

present. The shares have been

suspended from trading on the Oslo

stock exchange since late May,

when the company had to relinquish

its Kosmos shares to its credit-

ors.

Meanwhile Laly is asking its

shareholders to accept an 80 per

cent cut in the par value of their

shares to Nkr 10 (\$1.32) from Nkr

50 at present. The shares have been

suspended from trading on the Oslo

stock exchange since late May,

when the company had to relinquish

its Kosmos shares to its credit-

ors.

Christiania Bank has issued a

statement denying that it ever lent

any customer money specifically to

finance the purchase of Kosmos

shares. It says it granted each of

the Blystads an unsecured Nkr 5m loan, to help refinance the

troubled Trosvik yard. "These per-

sonal loans have not been repaid and the bank will probably have to

write them off," it said.

In addition, Laly borrowed mon-

ey from the bank, with Kosmos

shares as security, to finance a

building loan to Trosvik in connec-

tion with the rig project.

INTERNATIONAL COMPANIES and FINANCE

Zilkha buys 5% of US textiles group

BY WILLIAM HALL IN NEW YORK

MR SELIM ZILKHA, former chairman of Mothercare, the UK retail group, who has moved his base of operations to Los Angeles, has bought a 5 per cent stake in J.P. Stevens, one of America's biggest textile companies.

Mr Zilkha has disclosed in a filing with the US Securities and Exchange Commission (SEC) that he holds 875,000 common shares in Stevens, a New York-based company, which has been undergoing considerable restructuring in recent years. He bought 300,000 shares between April 30 and June 13 at prices ranging from \$30.25 to \$34.625 a share.

Mr Zilkha says he bought the shares because he thinks they are undervalued. He intends to communicate with Stevens officials and others about the company's operations, finances and opportunities to increase shareholder value.

In its last financial year to November 2, J.P. Stevens reported a \$15.5m loss on sales of \$1.7bn, after charging off \$73.9m after tax to cover write-downs on sales of assets and other reorganisation costs. In the first six months of the current year, the company earned \$10.8m or \$1.13 per share, on sales of \$228.8m.

Since he left Britain, Mr Zilkha's business fortunes in the US have not been a great success. One of his first ventures, Tower Petroleum, was forced to file for Chapter 11 in 1984 and has just emerged from the bankruptcy courts.

Georg Fischer looks for further advance

BY OUR ZURICH CORRESPONDENT

GEORG FISCHER, the Swiss engineering concern, expects a further improvement in corporate results this year, according to the prospectus for a 2.75 per cent warrant bond issue of the Schaffhausen-based parent company.

Last year, company profits rose from SFr 400,000 (\$217,000) to nearly SFr 5m, permitting the resumption of dividend payments at a rate of SFr 25 per share.

Group-wide, consolidated turnover had improved from SFr 1.75bn

German retailer hopes to halve loss

By David Brown in Frankfurt

HERTIE, the West German department store chain, hopes to halve its losses from the DM 91.7m (\$41m) deficit in 1985 - as a result of its current rationalisation scheme - and expects to return to profit by 1987.

The group said turnover in the first five months declined by 2.5 per cent to DM 2.25bn because of several department store closures, and that a much-heralded upturn in German consumer demand did not make itself felt in its retail sector until May.

It has decided on the shutdown of 15 department stores, employing 2,800 people, as part of a dramatic restructuring process, now underway, which will shave some DM 62m off annual turnover.

The units were responsible for a combined DM 360m loss since 1979.

The management will take measures to focus its products selectively on individual markets, to rationalise its buying programme and to cut head office costs.

It also hopes to increase the amount of department store space leased to outside companies.

The management has no plans for further closures in the Hertie division, although it will now seek to restructure its low-price Bilka chain, which lost DM 6m on a turnover of DM 475m last year.

Although conditions are said to have become more difficult outside Europe, new orders for the group were up by more than 10 per cent in the first five months and production units report good levels of employment.

E. Merck will offer first public shares

BY JOHN WICKS IN ZURICH

WORKING through its Swiss holding subsidiary, the family-owned German chemical group E. Merck is to make its first public share offering.

The Zug-based holding company Merck AG is to raise SFr 120m (\$65m) by the issue of 200,000 new priority bearer shares, each with a face value of SFr 100 and priced at SFr 500. At the same time, 100,000 further shares have been subscribed by Union Bank of Switzerland and are to be reserved for future convertible and warrant loans, placements or other "purposes in the interest of the company".

The priority shares have a right to an 8 per cent dividend before any dividend is paid to holders of registered shares. However, E. Merck's managing partner, Dr Hans Joachim Langmann, said in Zurich yesterday that he expected a dividend of some 14 per cent on bearer shares for 1986.

The Zug company, which holds almost all Merck's participations outside Germany, has hitherto been owned by Von Glenc, of Aldorf.

This second Swiss company is itself almost a 100 per cent subsidiary of the German family holding Merck Betreibungen.

Dr Langmann explained that the Zug company's international commitments meant it now needed adequate capital of its own and added that its financial requirements could no longer be met by constant injections from Von Glenc and Merck Betreibungen.

Merck AG plays an important role within the German group, almost three-quarters of whose turnover is made outside the Federal Republic. Last year the Merck group reported consolidated sales up by 8.2 per cent to DM 3.29b (\$1.48bn), including consolidated world turnover of Merck AG of SFr 1.54bn.

Group profits were higher by almost 80 per cent in 1985 at DM 132.5m. Dr Langmann stressed the important contribution of foreign subsidiaries. This was, he said, reflected in a jump in Merck AG earnings by more than 81 per cent to SFr 75.8m.

Group profits were higher by almost 80 per cent in 1985 at DM 132.5m. Dr Langmann stressed the important contribution of foreign subsidiaries. This was, he said, reflected in a jump in Merck AG earnings by more than 81 per cent to SFr 75.8m.

The Zug company, which holds almost all Merck's participations outside Germany, has hitherto been owned by Von Glenc, of Aldorf.

The management will take measures to focus its products selectively on individual markets, to rationalise its buying programme and to cut head office costs.

It also hopes to increase the amount of department store space leased to outside companies.

The management has no plans for further closures in the Hertie division, although it will now seek to restructure its low-price Bilka chain, which lost DM 6m on a turnover of DM 475m last year.

Although conditions are said to have become more difficult outside Europe, new orders for the group were up by more than 10 per cent in the first five months and production units report good levels of employment.

Group-wide, consolidated turnover had improved from SFr 1.75bn

Strong gain for Corning Glass

CORNING Glass Works, the US specialist glass maker, lifted sec-

ond-quarter operating net earnings to \$53m from \$42.1m, or to \$1.24 from 99 cents a share.

Revenue was up at \$448m against \$425.3m.

For the half-year to June 15, operating net profit was \$88.7m compared with \$89.4m, or \$2.06 against

\$1.84. Sales were \$870.5m.

In the latest six months, there was a tax credit of \$6.9m, or 16 cents a share, which made the final net \$95.5m or \$2.22.

In the first half of the previous year, a tax credit of \$3.8, or 9 cents, and a credit of \$20.1m, or 47 cents, from a change in accounting methods, made the final net \$93.3m or \$2.20.

NOTICE OF REDEMPTION

NOVA SCOTIA POWER CORPORATION

9 1/4% Sinking Fund Debenture
Due 15th May 1989

Notice is hereby given that pursuant to the provisions of the above described Debentures (the "Debentures") Nova Scotia Power Corporation has elected to redeem all of the outstanding Debentures totalling US\$33,500,000 on 30th July 1986 at the redemption price of 101% of the principal amount thereof, together with accrued interest to 30th July 1986.

On 30th July 1986 the Debentures shall become due and payable. Debentures should be presented for payment together with all unmatured coupons, failing which the amount of the missing unmatured coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at the offices of the Principal Paying Agent and paying agents listed below.

On and after 30th July 1986, the date fixed for redemption, interest on the Debentures will cease to accrue.

For Nova Scotia Power Corporation.

The Bank of Nova Scotia Trust Company Channel Islands Limited

St. Helier,
Jersey,
Channel Islands

FISCAL AGENT

PRINCIPAL PAYING AGENT

The Bank of Nova Scotia London
Scotia House
33 Finsbury Square
London EC2A 1BB

PAYING AGENTS

The Bank of Nova Scotia Trust Company of New York

67 Wall Street
NEW YORK, N.Y. 10005

The Bank of Nova Scotia
66 Boulevard de L'Imperatrice
B-1000 BRUSSELS

Banque de Paris et des Pays Bas

P.O. Box 141
3 Rue D'Antin
75002 PARIS

The Bank of Nova Scotia
An der Hauptwache 7-8

6000 FRANKFURT-MAIN 1

Union Bank of Switzerland
Bahnhofstrasse 45
CH-8021

ZURICH

The Bank of Nova Scotia
Westblaak 28-32

ROTTERDAM

25th June, 1986

NEW ISSUE

This announcement appears as a matter of record only.

June, 1986



HANWA CO., LTD.

U.S.\$80,000,000

3 1/4 per cent. Guaranteed Notes Due 1993

with

Warrants

to subscribe for shares of common stock of Hanwa Co., Ltd.

Payment of principal and interest being unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

S. G. Warburg & Co. Ltd.

Mitsui Trust Bank (Europe) S.A.

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

County Bank Limited

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Generale Bank

KOKUSAI Europe Limited

Lloyds Merchant Bank Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Sanwa International Limited

Standard Chartered Merchant Bank Limited

Swiss Volksbank

Yamatane Securities (Europe) Limited

Algemene Bank Nederland N.V.

Banco di Roma Spa

Bankers Trust International Limited

Genossenschaftliche Zentralbank AG

Lombard, Odier International Underwriters S.A.

New Japan Securities Europe Limited

Pierson, Heldring & Pierson N.V.

Taiyo Kobe International Limited

Tokyo Securities Co. (Europe) Ltd.

Wako International (Europe) Limited

Baer Holding Ltd.

has bought from the

Lawi/Kadoorie Group

a 40% interest in Barclays Bank (Suisse) S.A. which was renamed

Société Bancaire Julius Baer SA
Genève

We initiated this transaction and acted as financial adviser

SODITIC S.A.
Geneva

May 1986

In London

Paul W. Soldatos
Vice President

Manufacturers Hanover Trust Company
7 Princes Street
London, EC2P 2EN
Telephone: 01-600-4585
Telex: 884901

Investment Banking Sector

MANUFACTURERS HANOVER
The Financial Source. Worldwide.

INTL. COMPANIES and FINANCE

Kenneth Gooding on the recovery at the Dutch truck maker
Daf returns to smoother running

DAF of the Netherlands expects to boost commercial vehicle production by about 11 per cent, from 14,382 to around 16,000 this year. Profitability will at least match the 1985 level and probably be higher, says Mr Aart van der Pad, chairman of the management board.

The company, one of Europe's medium-sized heavy truck producers, fell into loss in 1983 but more than doubled net profit to F120.4m (\$30.6m) last year, from F19.7m.

The healthier financial climate has helped take some of the pressure off the Daf management team as it looks for ways to ensure survival as an independent company in the 1990s.

Another important element in the management confidence is that two years ago Daf was able to put together a F1600m financial package to cover a six-year product renewal programme and investment in advanced production methods.

However, Mr van der Pad says the company is still actively seeking more co-operative deals on a wide range of key components such as engines, gearboxes and transmissions, to gain advantages of economies of scale available to bigger rivals.

Daf is also near to completing the formalities of its deal with BL for the distribution and servicing of the UK group's Sherpa heavy vans and Roadrunner light trucks in Continental markets.

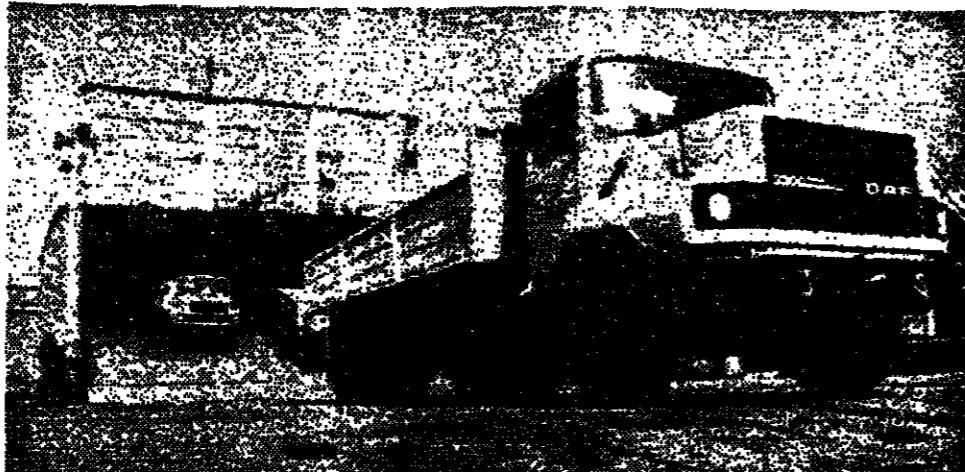
Some cosmetic changes will be made to the vehicles to meet their distribution from the BL versions. They will bear Daf badges and help strengthen its network by giving dealers vehicles to complement the Daf trucks which are mainly above 15 tonnes gross weight.

Mr van der Pad met Mr Graham Day, the new BL chairman, recently for discussions about the joint venture—which is equally important to the state-owned UK group.

Daf's venture with another state-owned company, Enasa of Spain, for the joint development and production of a cab for trucks over 14 tonnes is on schedule, reports Mr van der Pad.

He also hopes the so-called Club of Four joint venture for medium-truck cabs shared between Daf, Volvo of Sweden, Iveco of Italy and Renault of France, will ultimately be extended to include a new co-operative cab.

Mr van der Pad suggests that the members of the partnership



A Daf NAT 3300 DRX rigid truck, part of a recent order for famine relief in Ethiopia

might well change at that point with perhaps Volvo dropping out and other companies joining the Club.

He stresses, however, that the current Club cab "is still well-suited to today's market" and replacement is some way ahead.

The group was approached, like nearly every West European heavy truck group, by Borsig Motor which has been seeking a partner for its Bedford subsidiary in the UK. But F1250m will be found from Daf's own resources.

Mr van der Pad says the use of "they offered nothing of interest to us."

Daf no longer feels threatened by outside predators. A 37.5 per cent shareholding previously owned by International Harvester, now called Navistar International, has been put up for sale when the US company group ran into major financial difficulties. This was picked up in 1984 by a Dutch consortium.

The consortium included Daf itself, the van Doorne family trust (Hub and Wim van Doorne founded Daf in 1928), the Netherlands Investment Bank and the state-owned Dutch State Mines. This increased the involvement of the Dutch Government in Daf because the State Mines already had 25 per cent. The van Doorne trust had 37.5 per cent.

The original intention was for the consortium to find another buyer for the shares and pass them on as quickly as possible. But Mr van der Pad says that, as Daf is now doing so much better financially, the consortium will probably retain the stake.

Daf's capital spending this year will be higher than the F1106m in 1985 in line with the demands of the six-year

Have you got a few words to say to your Bank Manager?

RATHER SURPRISINGLY QUITE A FEW BANK MANAGERS HAVE MORE THAN A FEW WORDS TO SAY TO THEIR BANK MANAGERS ALSO!

banking jargon it is called CORRESPONDENT BANKING and the people who say it are politely called "Calling Officers".

Remember they are managers and their job is to sell the services and facilities of their own bank to other banks.

As with any consumer, industrial or commercial product, awareness of the corporation behind the product, and its management, is an essential factor in sales. Contacts and legacies built up over many years can dissolve rapidly when new managers in THE BANKER regularly informs and influences the international banking community far beyond the capacity of your personal calling programme.

Over 70,000 readers in 130 countries read THE BANKER each month.

Say a few words to them regularly through the pages of the journal they read, respect and rely upon for essential management information.



Wall Street, Montgomery Street, Threadneedle Street: all on the same wavelength.

Now that the Financial Times is printed in the U.S. and available in major business centers at the start of each day—the world of international finance is more closely knit than ever before.

When executives on different continents operate from a shared body of knowledge, the kind found in the FT, there can only be one result. Greater opportunities to profit from that knowledge.

To order your subscription call the FT direct: 212-752-4500. From 9am to 6pm New York time. The Financial Times, 14 East 60th Street, New York, NY 10022.

FINANCIAL TIMES

Because we live in financial times.

New issue



FUJI HEAVY INDUSTRIES LTD. (SUBARU)

U.S. \$200,000,000

3 1/8 per cent. Guaranteed Notes due 1993
with
Warrants

to subscribe for shares of common stock of Fuji Heavy Industries Ltd.
The Notes will be unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

IBJ International Limited

Citicorp Investment Bank Limited

Fuji International Finance Limited

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Bank of Tokyo International Limited

Baring Brothers & Co., Limited

Commerzbank Aktiengesellschaft

Credit Suisse First Boston Limited

Daiwa Europe Limited

Goldman Sachs International Corp.

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

Morgan Stanley International

New Japan Securities Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Saitama Bank (Europe) S.A.

Salomon Brothers International Limited

J. Henry Schroder Wag & Co. Limited

Société Générale

Swiss Bank Corporation International Limited

Taiyo Kobe International Limited

ANZ Merchant Bank Limited

Dai-Ichi Europe Limited

Robert Fleming & Co. Limited

Hill Samuel & Co. Limited

EBC AMRO Bank Limited

KOKUSAI Europe Limited

Kredietbank S.A. Luxembourgeoise

Kleinwort, Benson Limited

Marusan Securities Co., Ltd.

Mitsui Trust Bank (Europe) S.A.

Lloyds Merchant Bank Limited

Nippon Kangyo Kakumaru (Europe) Limited

Nippon Credit International (H.K.) Ltd.

Sanyo International Ltd.

Tokyo Securities Co. (Europe) Limited

Okasan International (Europe) Limited

Universal Securities Co., Ltd.

Wako International (Europe) Ltd.

Westdeutsche Landesbank Girozentrale

Yamatane Securities (Europe) Ltd.

Yasuda Trust Europe Limited

NEW ISSUE

This announcement appears as a matter of record only.

24th June, 1986



FUJI HEAVY INDUSTRIES LTD. (SUBARU)

U.S. \$200,000,000

3 1/8 per cent. Guaranteed Notes due 1993

with

Warrants

to subscribe for shares of common stock of Fuji Heavy Industries Ltd.
(Asian Tranche)

The Notes will be unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Singapore Limited

IBJ Asia Limited

Bayerische Landesbank Girozentrale

Chuo Trust Asia Limited

Singapore Branch

First Chicago Asia Merchant Bank Ltd.

DBS Bank

Jardine Fleming (Securities) Limited

Fuji International Finance (HK) Limited

Kidder, Peabody International Limited

KDB International (Singapore) Ltd.

Kuwait International Investment Co. s.a.k. Singapore International Merchant Bankers Limited

Standard Chartered Asia Limited

United Merchant Bank Limited

Wako International (Hong Kong) Limited

Yamaichi International (H.K.) Limited

UK COMPANY NEWS

Racal falls £42m as expected

Racal Electronics yesterday unveiled its 1985-86 results revealing profits down by some £42m at the pre-tax level, the first reduction in 31 years.

However, the figures were spot on analysts' estimates and by the close of business the company's shares were showing a 4% rise at 200p.

The year to March 31 saw group turnover push ahead from £1.11bn to £1.27bn but profits fall by 32 per cent from a peak £12.31m to £8.21m pre-tax.

A final dividend of 2.288p holds the net total at 3.045p.

The directors, headed by Sir Ernest Harrison, the chairman and chief executive, say the results were in keeping with the interim statement of last January and were mainly affected by:

- The recession in the data communications industry in the US where trading profits were reduced by 24% compared with the previous year.

- An Cellular Radio losses, including interest charges, which amounted to £12.5m (£11.34m).

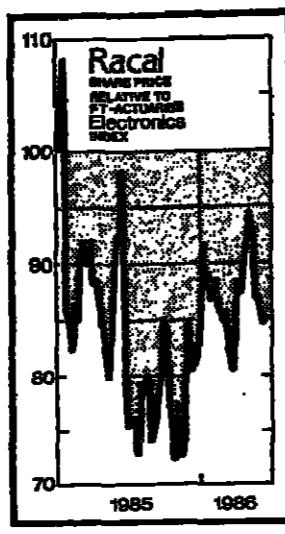
With the exception of strategic radio, communications security and marine electronics the remaining businesses were generally ahead.

Shareholders are told that the current year will benefit from turn-round in the performance of the data communications companies in the US resulting from the rationalisation and cost reduction programmes introduced last autumn.

The directors say that at Racal-Milgo, Florida, order intake, revenues and financial performance for the start of this year were considerably better than those for the comparable period a year ago. The order book, at \$236m (£157m), was showing an increase of over 50 per cent.



Sir Ernest Harrison, the chairman of Racal



They add that Cellular Radio is expected to achieve a trading profit of over £5m compared with a trading loss of £2m and after charging interest the pre-tax loss should be reduced to 27m against £18m for 1985-86.

Other benefits expected in the current year are: reduced interest charges resulting from a current cash flow and lower interest rates; a continued improvement by Racal-Chubb, whose profit contribution (after certain loan stock interest) should, the directors say, increase from £16m to approximately £20m after increased development expenditure.

Having regard to these points and after making allowance for a continuation of the weak oil price, they expect group profits for 1986-87 to be substantially ahead of those for 1985-86. In a statement following the

results, Mr David Ebsley, deputy chief executive, dismissed any idea of an imminent rights issue, saying this had not been discussed and was not planned for the foreseeable future.

Racal was not looking to make any major acquisitions in the current year. It also planned a significant fall in capital spending this year after spending just under £100m last year, an increase of almost £20m.

Referring to Cellular Radio, Mr Ebsley said just over £100m had been invested so far and this will rise to approximately £110m by the end of this year.

He revealed that Vodafone now had more than 37,000 subscribers making an average of 1.6m calls a week. On the marine side, radar made a profit and is forecast to continue to do so. But, Mr Ebsley said, the directors would have been 27m higher.

See Lex

US protest group steps into Lloyds bid battle

By Nick Barker

A RELIGIOUS anti-apartheid group in the US has stepped into the middle of Lloyds Bank's £1.2bn takeover battle for Standard Chartered Bank by filing an eleven-hour objection with federal authorities in San Francisco.

He said he wanted the Navigator to be broken even in a year's time and cautioned that otherwise the directors would have to ask the question: "Do we continue or not?"

Group tax for 1985-86 accounted for £23.4m (£46.16m) and left net profits at £62.07m, compared with £82.15m.

Extraordinary provisions rose from £9.01m to £14.18m with almost all of the charge in respect of closure costs (including redundancy and severance pay), of which over 50 per cent was in respect of closure of the office network division at Racal-Milgo, Florida.

Group turnover, excluding Racal-Chubb and Cellular Radio, amounted to £876.48m (£939.36m). Racal-Chubb's turnover totalled £355.29m (£168.33m for half year) and that of Cellular Radio £45.66m (£42.83m). His exchange rates remained unchanged during the year group turnover would have been 27m higher.

Group trading profits, excluding Racal-Chubb, Cellular Radio and oil and gas, declined from £141.35m to £90.53m. Racal-Chubb contributed £27.17m (£14.86m for half year) and oil and gas interests including disposals swung from losses of £1.86m to profits of £8.22m.

At year-end the debt/equity ratio was 57 per cent, compared with 65 per cent at the six months' stage. With a positive cash flow forecast for 1986-87 the directors say the ratio will fall still further.

On the marine side, radar made a profit and is forecast to continue to do so. But, Mr Ebsley said, the directors would have been 27m higher.

See Lex

Hambros ahead 59% to £43m

By DAVID LASCELLES, BANKING CORRESPONDENT

Hambros, the financial services and estate agency group, reported a strong 59 per cent gain in pre-tax profits yesterday — its first results since the recent changes in ownership structure, and the departure of several members of the Hambros family.

The group achieved £43.4m for the year ending March 31, up from £27.3m with much of the increase coming from the banking side. Profits after tax were £28.5m, equivalent to 25.9p per share, up from £17.3m (£16.2p).

Mr Charles Hambro, the chairman, described the year as "extraordinarily very successful" and said the board was recommending a total dividend for the year of 7.2p, against 6.5p.

At 3.30pm, the Federal Reserve Bank of San Francisco received an objection from California-Nevada Interfaith Committee on Corporate Responsibility, calling for a 90-day moratorium on official action regarding the bid.

It said Lloyds had failed to make clear whether it intended to dispose of Standard Chartered's South African interests, including its 30 per cent stake in Standard, the country's second largest commercial bank.

The Interfaith Committee, which represents the Roman Catholic and leading Protestant churches, said Lloyds should spell out its policy on its role in the South African economy. It should also obtain independent valuation of Standard and Standard Chartered's cross-border loans to South Africa.

Mr John Lind, the committee's director, said the objection came as a surprise from the New Zealand David Hulme, a British Methodist clergyman and prominent anti-apartheid campaigner.

The full prospectus for an offer for sale of 9.14m shares in Tibbet and Britton, the transport and distribution group which specialises in supplying clothing to the retail sector, in particular Marks and Spencer, will be published tomorrow.

A price of 120p a share has been put on the issue, equalling the company at 51.5m.

Of the shares on sale, 1m are coming from 31 and 18.8m from the existing directors and management. The balance will be 5.9m for the company, after expenses, to finance capital expenditure on two new regional distribution centres to supply M and S with a wide range of goods.

The group is coming to market with a forecast profit of £3.35m for 1986, compared to £1.94m indicating a prospective p/e of 13.4 after an estimated tax charge of 36.25 per cent.

Hill Samuel and brokers James Capel are handling the issue.

Harrison Inds. to raise £5m

Hill Samuel is arranging an offer for sale to raise about £5m for Harrison Industries, which will be joining the full market early next month. The market capitalisation will be about £16m.

Harrison was founded in 1971 to supplies the automotive, aerospace, defence, off-road vehicle, chemical and utility industries.

Despite the recent spate of small and medium-sized acquisitions, Hawker has yet to find a sufficiently attractive major corporate acquisition at an

Hawker Siddeley makes further move in US

BY CHARLES BATCHELOR

Hawker Siddeley, the electrical and mechanical engineering group, is buying Daytronics Corporation, a privately-owned US manufacturer of measurement and control instruments for \$22.5m (£15m) cash.

The Daytronics purchase is Hawker's fourth US acquisition in the past 12 months and brings total UK spending to \$120m. Total turnover of its US subsidiaries now accounts for more than £250m of group sales of £1.6bn.

Daytronics is based in Miami, Florida, and has annual sales of about \$50m. It makes data acquisition and control systems, dedicated signal conditioners, digital indicators and controllers and electromechanical transducers.

Hill Samuel is arranging an offer for sale to raise about £5m for Harrison Industries, which will be joining the full market early next month. The market capitalisation will be about £16m.

Harrison was founded in 1971 to supplies the automotive, aerospace, defence, off-road vehicle, chemical and utility industries.

Despite the recent spate of small and medium-sized acquisitions, Hawker has yet to find a sufficiently attractive major corporate acquisition at an

Tibbett offer values company at £32m

BY CHARLES BATCHELOR

The full prospectus for an offer for sale of 9.14m shares in Tibbet and Britton, the transport and distribution group which specialises in supplying clothing to the retail sector, in particular Marks and Spencer, will be published tomorrow.

A price of 120p a share has been put on the issue, equalling the company at 51.5m.

Of the shares on sale, 1m are coming from 31 and 18.8m from the existing directors and management. The balance will be 5.9m for the company, after expenses, to finance capital expenditure on two new regional distribution centres to supply M and S with a wide range of goods.

The group is coming to market with a forecast profit of £3.35m for 1986, compared to £1.94m indicating a prospective p/e of 13.4 after an estimated tax charge of 36.25 per cent.

Hill Samuel and brokers James Capel are handling the issue.

Habit Precision profits up

Habit Precision Engineering

lifted taxable profits by 59 per cent to £455,000 in the six months to March 31, 1986 on turnover up by 48 per cent to £5.8m. At the same time the company has announced the purchase of Mantech (Finance) for £275,000.

Earnings per 5p share came out higher at 2.3p (2.2p) and the interim dividend is being raised to 0.7p (0.6p).

Mantech is involved in the procurement and supply of subcontract engineering services particularly involving the making of components for defence systems and armoured vehicles. In the year to end July 1985 it made £35,000 profit.

Mr James Mayne, chairman of Habit, says Mantech's presence trading shows significant improvement and the company is expected to make an immediate contribution to profits.

Of the interim figures he says that the profit rise reflected a significant increase in profitability in the diamond tooling division.

Automatic Holdings has entered into a conditional agreement to acquire Norman-Sweet for a maximum £450,000. Norman-Sweet is a repairer and key cutter with 18 branches in southern England.

COMPANY NEWS IN BRIEF

A-R TELEVISION, which holds shares in Thames Television, leases property and sells programmes and films, has lifted pre-tax profits for the year to March 31, 1986 from £6.78m to £9.94m. Turnover was £44.518m (£59.753m) and the pre-tax result was after an improved 26.92m (£4.2m) from its associated companies, and £2.94m (£2.55m)

interest received. A final dividend of 18.3645p (28.3282p) is recommended, which brings the total to 71.3645p (50.2632p) per £1 share. Tax taken 54.2m (£3.13m). Its ultimate holding company is British Electric Traction.

MORGAN GRANFELL, the merchant bank, has received

requests for 80,000 prospectuses and additional printed application forms for its flotation by tender on the London Stock market, apart from the prospectuses it has placed in newspapers. Applications open tomorrow.

LPA INDUSTRIES, electrical accessories, made pre-tax profits of £412,000 (£406,000) from sales of £22.95m (£22.84m) in the half year to March 31, 1986. The interim dividend is 1.15p (1.156p) adjusted. Earnings are 4.4p (3.55p). The company's shares are traded on the USM.

INTEREST RATE for this week's issue of local authority bonds is 5.1 per cent up 1/4 of a percentage point from last week and compares with 12.2 per cent a year ago. The bonds are issued at par and are redeemable on July 1, 1987.

NASH INDUSTRIES, packaging, engineering and construction company, reported pre-tax profits of £56,000 (£187,000 losses) for the six months to end of March 1986 on turnover of £8.39m (£8.61m). Earnings per share were 1.5p (4.4p losses) and there is an interim payment of 0.5p (nil).

Argyll Grp. confident as profits rise 22%

By David Goodhart

MR JAMES GULLIVER, chairman of the Argyll Group, yesterday refused to lie down under the disastrous extraordinary loss of £34.1m arising from his unsuccessful bid for Distillers, and predicted accelerating profits over the coming period.

The retail group's pre-tax results for the year ended March 29, 1986 shows a 22 per cent rise to £54.8m. This is slightly above expectation and is not affected by the extraordinary loss. There was a 9 per cent increase in turnover to £11.9m.

Earnings per share increased by 12 per cent to 22.4p and the recommended total dividend by 24 per cent to 7.75p. The food division increased turnover by 11.6 per cent from £1.45m to £1.62m and boosted operating profit by 20 per cent to £2.1m.

Mr Gulliver explained that these results covered the first year of the three year management of change programme in the food division which aims to increase margins from 3 per cent to 4 per cent by 1987-88. Last year margins rose from 3 to 3.5 per cent.

Presto Food Markets and Food Stores, which now include Templeton, Hinton and Lipton, accounted for 74 per cent of total grocery retail turnover. Presto's grocery division increased its share of the market from 3 to 3.5 per cent in 1986.

The other improvement in efficiency is expected to come from the new central distribution centres which cut out direct delivery to stores by suppliers. More than 60 per cent of Presto's grocery volume will go through the new distribution system by the end of the current year.

Lo-Cost, the discount stores, showed an 8 per cent growth in volume. The drink division produced a 6 per cent increase in turnover to £282m. In the US Bartons Brandy was hit by the weaker dollar and operating profit grew by only 2 per cent to £10.2m.

Argyll's margins continue to lag behind several of its competitors—including Sainsbury, Asda, Safeway and Waitrose—but it ranks third, behind Tesco and Sainsbury, in the amount of new selling space opened in 1985/86.

Twenty-four new Presto stores were opened and there were 197 conversions—with another 245 planned for this year.

Aside from a 10 per cent drop in lamb sales during the recent Chernobyl scare, Mr Gulliver said that the current year has started well for the food division.

"The changes being undertaken will yield major profit benefits at an accelerating rate from the end of this year. I am able to confirm that the targets which we announced when we announced our programme of change a year ago are being met," said Mr Gulliver.

The share price remained unchanged at 318p.

See Lex

Brookmount beats forecast as profits rise 60%

By

David

Goodhart

COMPARING WITH a flotation forecast of no less than £200,000, Brookmount, Northern Ireland-based property investment and development concern, achieved taxable profits of £1.15m for the year ended March 31, 1986.

NOTWITHSTANDING

the

fact

that

the

UK COMPANY NEWS

Rothmans down by £28m as tobacco profits decline

A SHARPLY reduced contribution from its tobacco operations left Rothmans International with pre-tax profits £28m lower at £93.9m for the year ended March 31, 1986. Turnover, excluding sales taxes and duties, fell from £1.6bn to £1.47bn.

Currency movements — in particular the weakening of the dollar against sterling — had a significant effect on results and overall depressed the translation of operating profits by some £14m.

Group operating profits dropped from £140.5m to £115.9m after charging exceptional costs of £47.4m (£4.7m) for rationalisation measures. The dollar fell in 1985-86 were £28m for factory closure and other redundancies in the UK, and £1m for factory closure and other measures in Canada.

Tobacco profits declined from £151.8m to £124m, mainly as a result of the higher rationalisation costs and a downturn in UK-based businesses because of depressed demand in home and export markets.

Better results in Germany and other European operations had an offsetting effect. Associates generally produced higher profits in the other reporting currencies, but these results suffered on translation into sterling by reason of exchange rate movements.

Carling O'Keefe, the group's

Canadian brewing company, reported reduced earnings. Revenue suffered from the continuing intense competition in the Canadian beer market, and from the effect of lengthy work stoppages in the industry in several provinces. Brewing profits came to £0.3m (£4.2m).

Profits from luxury consumer products advanced from £27.5m to £49.8m, with growth in sales both in Dunhill and Cartier, although the latter was offset by exchange translation.

Other interests contributed £24.7m (£28.4m) to profits. These activities included Star Oil & Gas, which reported higher earnings, and Rowenta-Werke, the consumer appliance company, which achieved higher sales but lower profit in a very competitive environment.

The final dividend is being raised from 4.2p to 4.5p for a net total 0.3p higher at 6.7p. Earnings per share were 10.7p (17p) basic and 10p (14.2p) fully diluted.

Tax took £48.7m (£54.8m). The effective rate was higher principally because losses arising due to rationalisation measures were not relieved against profits.

Attributable profits came out at £93.9m on 149p. Net interest charges were up from £19.6m to £22m, mainly because of increased borrowing in the UK and in Carling O'Keefe.

M6 Cash & Carry to join USM

M6 Cash and Carry will be joining the USM at the end of the month following an offer for sale by brokers Kitcat and Aitken. The bulk of the shares on offer will come from the Rothschild portfolio with JRE Group reducing its stake from 92.5 per cent to 29.4 per cent and raising about £4m. A further £2m of new money will be raised for the company.

Govett Strategic

Brokers de Zoete and Bevan have arranged a placing of debenture stock to raise £30m for Govett Strategic Investment Trust managed by John Govett and Co.

The debenture is dated 2016 and is priced at £99.054 per cent giving a gross redemption yield of 10.487 per cent. The stock is payable as to £40 on acceptance with the balance by September 12.

Owen & Robinson shares soar after agreed offer

SHARES IN Owen & Robinson, a small Yorkshire-based jeweller, soared yesterday when two private investors, Mr Harry Davies and Mr Richard Ratner, launched an agreed £6m bid for the company, which they are expected to use as a shell vehicle.

Mr Ratner is a stockbroker with Kitcat and Aitken, while Mr Davies is a former director of Raybeck.

Owen & Robinson shares closed at £34, up £26 on the day, which compares with an offer price of £23 in cash for each A voting and B non-voting share.

Pentland calls off US deal

Reebok International, the highly successful US associate of Britain's Pentland Industries, announced yesterday that Stride Rite Corporation of Cambridge, Mass., had rejected a takeover offer from it. Reebok had decided not to proceed with a bid.

Reebok said it was not involved in any other acquisition negotiations. Its business continued to be very strong, which would be reflected in an excellent second quarter.

Fairbriar 7% ahead of forecast

Despite abnormal weather conditions in the latter part of the year, Fairbriar, the Surrey-based property developer which came to the market last October, has beaten its prospectus forecast by 7 per cent.

Pre-tax profits for the year to March 31, 1986 increased 53 per cent from £2.17m to £3.23m, against the forecast £3.1m. Turnover rose by 24 per cent from £7.38m to £9.15m.

The final dividend is 2.25p per share with a forecast 2p, making a total of 3p per share. Earnings increased 63 per cent from 7.13p to 11.61p per share, after tax of £1.33m (£0.98m).

New sites have been acquired at Thames Ditton, Surrey and Epsom Heath, Weybridge, together with a substantial extension of the existing site at Uckfield, Sussex.

Planning consent for the site at Kingwood, Surrey was granted on appeal.

Comment

Fairbriar's profits exceeded the forecast made at October 1985's ill-received flotation as margins were pushed up to 36 per cent in a booming property market. This year, although volume is unlikely to increase substantially, the Richmond development will continue to increase the value of units sold and keep the margins healthy. The shares at 16.4p up 4p have now substantially overtaken the 120p issue price but the prospective multiple, based on profits of £4m and a 35 per cent tax charge is still only 11, well below the most comparable company, Berkeley Group. The company depends on its expertise in finding the right sites for its up-market housing developments and may be tempted into an acquisition this year to increase its 2.3 year land stock.

However, the low rating of the shares may tempt the company into a cash purchase, thereby pushing the gearing (currently 59 per cent) to a worrying level.

The bidders said yesterday that they intended to retain an aggregate of 46.6 per cent of the ordinary shares, and the balance acquired would be placed by Kitcat. The plan is to maintain the company's listing, improve the trading performance of its retail jewellery business and "seek to develop its activities where opportunities arise."

The offer has been accepted in respect of 67.8 per cent of the A shares and 68.2 per cent of the B shares by Mr J. L. Blenkinsopp, chairman, and other members of the Blenkinsopp family.

HAMBROS PLC ANNUAL RESULTS

"A very successful year"

Charles Hambros, Chairman

Profits up 59%

Highlights of the year from the Chairman's statement

1986 Increased final dividend of 5p per new 20p share

1985 Major reorganisation completed and capital structure simplified

1985 1985 strategy review reflected in the year's profits and acquisitions

1985 Strong performance of banking, reinforced by improvement in profits of non-banking activities

1985 Establishment of largest UK residential estate agency creates a strong base for retail financial services

1985 Acquisition of loss adjusters Cunningham Hart complements Group's successful insurance interests

1985 Liberalisation of European financial markets will open up important new areas of business



HAMBROS
HAMBROS PLC

The annual report for the year ended 31st March 1986 will be despatched to shareholders on July 4th.
If you would like a copy please write to: Pauline Lock, Hambros PLC, 41 Bishopsgate, London EC2P 2AA.

Dataserv in £8.6m cash call

AGGRESSIVE expansion of computer maintenance services is the reason for Dataserv's £8.6m rights issue which was launched yesterday morning.

The

UK-listed, but US-based

computer leasing and

service

company

is

making a one-for-four

issue at 145p a share, underwritten by Samuel Montagu. In the market the shares eased 3p to 175p.

At the same time each of the four directors have placed 70,000 shares each at an undisclosed price and will not be taking up their rights entitlements. They will hold 31 per cent of the enlarged capital.

Mr James Carr, chairman, says that the extra funds will allow Dataserv to chase after niche markets in the service area which is becoming increasingly important to the company.

From 34 engineers based in 17 cities in the US 24 years ago the group now has 345 representatives sited in 61 cities and Mr Carr's target is to have 500 working by the end of this year.

Because of the lead times involved in new contracts such expansion could not be covered by self-generated funds. Capital gearing is already running at about 700 per cent and even after the issue it will be around 300 per cent. This is typical for a service company in the US according to Mr Carr.

He believes that the company is now one of the three largest independent third party maintenance companies for IBM in the US and is targeting the Fortune 1,000 list for new business.

No forecast is offered for the current year but the group is looking for substantially higher revenues from maintenance. In 1985 profits amounted to £6m (£3.8m). Brokers are Panmure Gordon.



1986

£43.4 millions

1985

£27.3 millions

Group profits before tax excluding extraordinary items in £m for years ended 31st March 1985 and 1986.

Horace Clarkson PLC

(Incorporated in England under the Companies Acts 1948 to 1967 No. 1190238)

Introduction to the Official List arranged by The British Linen Bank Limited**SHARE CAPITAL**

Authorised
£7,250,000

Issued and
ordinary shares of 25p each

to be issued fully paid
up to £5,046,875

PRINCIPAL ACTIVITIES

Horace Clarkson PLC is the holding company of a group engaged in shipbroking, insurance broking, financial services and shipowning.

Listing particulars relating to Horace Clarkson PLC are available in the Exetel Statistical Services, and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays), up to and including 27th June, 1986 from the Company Announcements Office of The Stock Exchange (for collection only) and, up to and including 9th July, 1986 from:

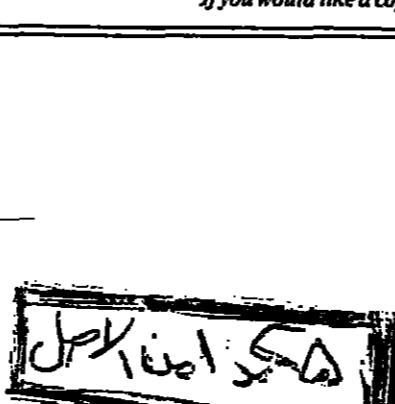
Cazenove & Co.
12 Tokenhouse Yard
LONDON EC2R 7AN

The British Linen Bank Limited
4 Melville Street
EDINBURGH EH3 7NZ

Horace Clarkson PLC
12 Camomile Street
LONDON EC3A 7BP

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange.
It does not constitute an invitation to the public to subscribe for or purchase any shares.

25th June, 1986



UK COMPANY NEWS

Calor boost helps IC Gas to £89m

A SHARP fall in interest payments helped Imperial Continental Gas Association to increase pre-tax profits by 12 per cent from £80.05m to £88.37m for the year ended March 31 1986. Results were also boosted by a substantial rise at Calor.

Comparison between the two years' results was however affected by the £78m sale of CompAir in July 1985. The directors say this largely accounted for a reduction in group turnover to £498.1m (£649.88m) and trading profits to £72.72m (£79.68m).

The 1985-86 figures included turnover of £70m and a £200,000 loss in respect of discontinued operations, being CompAir's results for the first four months of the year. In the previous year, turnover of £21.7m and £1.6m pre-tax profit related to discontinued operations.

In accordance with the IC Gas Association Act 1928, the £11.6m loss on the sale of CompAir was charged direct to capital reserve, partly offset by gains of £1.18m on the sale of investments and other capital assets.

The substantially lower interest charge of £9.56m (£22.37m) reflected a marked reduction in the group's borrowings, as a result of the divestment of CompAir and the strong cash flow generated by oil sales at Calor.

After tax of £83.2m (£89.36m) and minorities, group attributable profits were up 20 per cent from £42.22m to £50.65m. Earnings per £1 share came to 38.5p (32.3p) and the final dividend of 10.5p for a higher net total of 16.75p, against 14.5p.

Earnings from the group's Belgian operations showed continued growth, but the performance of oil operations was affected by the sharp decline in oil prices during the year.

Turnover of Century Power and Light, operating in the UK and Ireland, fell to £70.74m (£88.16m) and pre-tax profits were £22.99m (£20.33m). These results reflected the impact of lower average selling prices and also of a slight reduction in oil production from the Mauree and Forties fields.

IC Gas Amcana, operating onshore in the US, increased turnover by 51% to £646,000.

KLP advances by 51% to £646,000

KLP Group, the USM-quoted sales promotion company, raised pre-tax profits by 51 per cent from £129,000 to £646,000 in the half year to March 31, 1986. Turnover was 76 per cent higher at £12.39m, against £7.03m.

The directors say that at a result of increased expenditure from existing clients and the impact of new clients gained, the second half has started well, giving rise to an optimistic outlook for the current period.

Stand profit came per 5p share rate to 7.45p (4.85p) basic and to 6.83p (4.32p) fully diluted. The interim dividend is increased from 1.3p to 1.5p net on capital increased by the 22.85m rights issue in February.

Last year's final was 1.8p.

During the period the group confirmed the recruitment of associate director in Kinsland Lloyd Petersen. While the cost of this new senior management has held back profit in the subsidiary, the recruitment has resulted in significant new business, providing a solid base for growth in the second half, the directors say.

The group's international operation has recently won major business for Johnstone, Walker and Guinness (Distillers). The division has also won consultancy assignments in the Middle East and to strengthen its links with the region, has recently formed a joint venture company in

Cyprus, trading as KLP (Middle East).

Odhams Systems Market Link, the marketing teams and KLP Scotland have all met bar expectations. During the period Odhams increased 22% in a successful marketing campaign and in February acquired 51 per cent stake in Livre Leisure Limitee, a similar direct marketing company based in Montreal, Canada.

• comment

Even allowing for March's two-for-nine rights issue, KLP shares have suffered unduly from litigation with Asda, once a major client. Although KLP has made no provision against

over to £5.3m (£3.56m) and pre-tax profits to £1.01m (£0.82m). Calor Group lifted pre-tax profits by 41 per cent from £28.6m to £40.55m on turnover of £323.88m (£309.99m). Sales of Calor gas and appliances were higher, helped by a cool summer and a cold winter.

In addition, further progress was made in extending the domestic and industrial use of Calor's products. High levels of operating efficiency and, towards the end of the year, more favourable trading conditions also contributed to the result.

Group capital expenditure on continuing operations rose from £50.81m to £74.9m, as a result of additional investment in oil exploration and development. Net borrowings at March 31, 1986 were cut sharply to £74.7m (£203m).

• comment

IC Gas rather confused the City ahead of these figures, some expected the tax charge to make much bigger inroads into profits than turned out to be the case. In the event Century, while it only provided a seventh of net income, did not

become an undue tax burden. Calor was the group's star performer providing almost half of the group's income and profit from the year from further strategic gains as lower LNG sterling input costs were passed through the system. In Belgium, the utility investments and Petrofina (in which ICG's stake has increased) continued to provide a solid tax-efficient base to earnings. The £75m sale of CompAir has eliminated the group's fourth leg and cut gearing back to a low 15 per cent level. There is talk of finding a replacement activity for CompAir but the record on major acquisitions to date has not been good. This year with oil prices at around \$10 a barrel, Century will probably only just make a profit and there will be a heavy reliance on Calor to produce the forecast net income of £55m for the group. What is clear is that the oil price fall is the main factor in the pre-tax profit fall to £6.97m (£7.52m).

Earnings per £1 share came out at 27.5p (29p) and the final dividend is being maintained at a proposed 6p for an unchanged total for the year ended March 28 1986.

• comment

Century Power and Light, operating in the UK and Ireland, fell to £70.74m (£88.16m) and pre-tax profits were £22.99m (£20.33m). These results reflected the impact of lower average selling prices and also of a slight reduction in oil production from the Mauree and Forties fields.

IC Gas Amcana, operating onshore in the US, increased turnover by 51% to £646,000.

Acquisition costs hit Mansfield Brewery

IN A year dominated by the £42m acquisition of North Country Breweries, Mansfield Brewery saw pre-tax profits fall by 11 per cent from £28.6m to £24.55m on turnover of £323.88m (£309.99m). Sales of Calor gas and appliances were higher, helped by a cool summer and a cold winter.

In addition, further progress

was made in extending the

domestic and industrial use of

Calor's products. High levels

of operating efficiency and,

towards the end of the year,

more favourable trading con-

ditions also contributed to the

result.

Group capital expenditure on

continuing operations rose

from £50.81m to £74.9m, as

a result of additional invest-

ment in oil exploration and

development. Net borrowings

at March 31, 1986 were cut sharply

to £74.7m (£203m).

• comment

Century Power and Light, operat-

ing in the UK and Ireland, fell

to £70.74m (£88.16m) and pre-

tax profits were £22.99m (£20.33m).

These results reflected the impact

of lower average selling prices

and also of a slight reduction in oil

production from the Mauree and

Forties fields.

IC Gas Amcana, operating on-

shore in the US, increased turn-

over by 51% to £646,000.

Halma profit increases 36% to record £5.3m

AS PREDICTED at the interim stage, Halma, the safety, security and environmental products group, made record profits in the year ended March 29 1986. Pre-tax figures climbed 36 per cent from £2.8m to £3.28m, on turnover up 25 per cent at £31.15m.

Stated earnings per 10p share increased from 6.57p to 9.07p and the final dividend is 'in effect' raised to 1.05p (adjusted 0.875p) for a total payment up from an equivalent £1.4205p to 1.704p.

Turnover improved from £72.38m to £94.24m and operating profit, reflecting the start of improved earnings from the £10.2m, was up 28.4% to £13.94m.

Interest payments were much higher at £3.31m (£7.67m), being the main factor in the pre-tax profit fall to £6.97m (£7.52m).

Earnings per £1 share came out at 27.5p (29p) and the final dividend is being maintained at a proposed 6p for an unchanged total for the year ended March 28 1986.

• comment

At a time when the City has

ripped with the rhetoric of

mass mergers, the Halma Group

has slowly but surely turned the

science of the small acquisition

into an art. Halma swooped on

five companies in its last

financial year—which collec-

tively contributed half the

growth in both turnover and

profits—and has swerved on two

so far this year. The Halma

style is to use its position as a

cash rich company with a high

multiple, to catch smaller

up in high margin niche markets

with smaller multiples. Thus far

it has done so with considerable

success without jeopardising

organic growth, which is still

strong across almost every area

of activity. This combination of

organic and acquisitive growth

produced yet another record set

of profits for these results and

looks likely to do so again in

the current financial year. The

City expects profits of at least

£7.2m fuelled by the first

contribution from A and G and

the return to profit of the trou-

blesome US subsidiary, Acquionics.

On yesterday's

share price, which profit takers

dove down by 12p to 268p, this

would reduce the multiple to a

more manageable 21.

Health Care expands to £0.5m

Health Care Services reported a five-fold increase in pre-tax profits in the year ended March 1986. And as forecast at the interim stage, the company is paying its first dividend of 0.5p to 2.5p.

The hospital division achieved significant increases in turnover and profits im-

proved from £11,000 to £241,000

with the major part of the in-

crease coming from Gardens

Hospital, Hendon.

The personnel division increased profit from £90,000 to £264,000. The range of per-

sonnel provided has been

extended and the company is

now a preferred provider for

locum doctors with seven

district health authorities.

Health Care Services profit came out at £505,000 last year. Earnings per share for this USM-quoted company improved from 8p to 2.5p.

The hospital division achieved significant increases in turnover and profits im-

proved from £11,000 to £241,000

with the major part of the in-

crease coming from Gardens

Hospital, Hendon.

The personnel division

increased profit from £90,000 to £264,000. The range of per-

sonnel provided has been

extended and the company is

now a preferred provider for

locum doctors with seven

district health authorities.

Watson & Philip 28%

up halfway and confident

Watson & Philip, food distributor, has improved pre-tax profits by 28 per cent in the first half of 1986. Although all divisions face continued stiff competition, Mr James Hadden, the chairman, says the progress made enables the group to beat the rest of the year with confidence.

On turnover up 33 per cent ahead from £54.89m to £72.56m, the pre-tax result rose to £578,000 (£452,000) in the six months to April 25 1986. The Dundee-based group achieved £1.11m pre-tax in the year to October 25 1985.

The chairman says the current trading performance is encouraging and accordingly the interim dividend is increased to 2p (1.7p) per 10p share. Stated earnings moved ahead from 3.4p to 3.8p.

The cash

EQUITIES

Issue Price	Amount Paid Up	Last Reported Date		1986		Stock	Closing Price	+ or -	Net Div.	Times Cov'd	Gross Yield	P.E. Ratio
		High	Low	High	Low							
\$125	F.P.	247	162	136	102	#Accord Publications 5p	162	\$63.3	2.6	3.1	17.9
150	F.P.	505	151	138	105	Alkaline Group	155	+5	\$5.25	2.5	5.5	30.4
115	F.P.	117	100	155	150	Arlington Sec. 10p	120	+5	\$1.7	4.3	1.3	24.7
150	F.P.	206	161	106	100	Barker (Capitol) 5p	150	\$3.0	3.1	28	12.8
147	F.P.	47	140	130	120	Black 5p	137	\$3.4	3.1	3.5	13.1
145	F.P.	257	175	160	160	Brodino Press	162	+2	\$42.25	2.3	3.7	13.8
450	F.P.	206	61 ^{1/2}	54	56	Bruyl. Ind. Alloys 10p	56	-1	\$26.25	2.1	7.1	7.8
\$110	F.P.	175	115	108	105	CB Bell & Armstrong 5p	110	\$3.91	1.9	5.0	14.0
\$130	F.P.	47	147	158	158	Clarke Hooper 5p	151	\$2.3	2.9	22.7	22.7
104	F.P.	26	26	25	25	Coated Electrodes 5p.	26	\$3.9	1.6	6.4	13.4
125	F.P.	56	128	123	123	Com. Lease Fin. 50p	127	\$1.35	3.9	1.5	15.5
107	F.P.	276	151	113	113	Daleplex Foods 5p	128	+5	\$2.3	3.2	2.5	17.4
\$155	F.P.	56	232	172	172	Davies (D. V. 5p.	214	+2	\$2.4	2.2	22	21.1
930	F.P.	136	52	50	50	De & Bowes 5p	62	\$2.5	1.5	5.7	16.7
\$130	F.P.	66	151	133	133	Deavor 10p	136	\$4.0	2.1	4.1	12.8
856	F.P.	47	63	58	58	Deskacon Ind 5p	61	\$1.65	2.1	3.7	16.1
339	F.P.	276	62	33	33	DiEco	41	\$1.75	2.0	6.9	9.9
129	F.P.	177	123	111	111	Evans Halshaw	122	\$3.38	2.1	5.7	15.7
140	F.P.	47	130	120	120	#Fielder (P.) Inc \$0.05.	120	\$0.45	2.6	2.6	15.2
150	F.P.	256	155	150	150	Gothic Corp	153	\$5.0	2.2	4.9	9.8
148	F.P.	206	150	141	141	Haggis (John) 10p	142	\$6.0	3.2	3.5	14.7
985	F.P.	—	93	50	50	Hedgehog Hides 5p	91	\$2.13	2.3	3.3	14.5
104	F.P.	—	118	90	90	Jerry Hotel	102	-1	\$3.75	2.1	3.2	11.3
145	F.P.	167	120	125	125	Lopez 5p	127	\$4.5	2.5	4.4	13.6
111	F.P.	—	62	49	49	Martin Instl Props	53	-1	\$0.35	2.5	3.5	39.3
157	F.P.	266	157	145	145	Monotype Corp 10p	154	\$4.4	1.6	4.8	15.5
165	F.P.	186	190	170	170	P-E International 10p	180	\$1.8	4.4	1.4	29.0
\$100	F.P.	276	105	103	103	#Savage Group 20p	104	\$2.0	2.3	4.1	13.8
—	F.P.	—	43	43	43	Smith Newcourt War's.	—	—	—	—	—	—
500	F.P.	317	42	38	38	Soundtrack 5p	38	-1	\$1.2	2.8	4.4	11.3
555	F.P.	257	110	106	106	#Task Force 5p	106	\$1.78	2.4	2.5	15.7
122	F.P.	86	121	116	116	Tenby 5p	116	-3	\$1.68	2.6	4.9	9.0
\$100	F.P.	236	91	91	91	#Uster (Frank) 5p	93	+1	\$4.5	1.9	6.8	11.1
\$110	F.P.	266	151	123	123	#Worcester 10p	151	+2	\$3.91	2.1	3.6	14.9

FIXED INTEREST STOCKS

Issue Price £	Amount Paid up	Latest Revenue Date	1986		Stock	Closing Price £	+ or -
			High	Low			
997.947	£25	5/6	11p	5p	Ansari 8% Cum. Cum. Red. Pref.	5p	-1½
999.50	£10	2/8	25½	9	Barclays Inv. Tr. 10½% Dbl. 2016	9	+9
999.256	£10	2/8	30½	27½	British Water 9.8% Red Dbl '96	9	---
91	F.P.		97½	77	Brit. Alcan Alumina 10% Dbl. Dbl. 2011	77	+7½
994.203	£25	31/10	20½	23½	British Eng. Secs. 10½% Oct. 2011	28	+2½
109.89	£40	2/8	40	33½	British Eng. 9.5% 1st Mrt. Dbl. 2025	23	+1½
994.45	£20	31/10	29½	29½	Estates & Gen. 11½% 1st Dbl. 2018	37½	+1½
	10	4/8	7½	5p	European Inv. Bank 9% Dbl. 2001	29½	+1½
97.963	£25	24/10	25½	20½	Friendly Hotels 5½% Cum. Red. Pref.	5p	-1
105.522	£25	2/8	20½	20½	Gl. Portion 9½% 1st. Mrt. Dbl. 2016	20½	+1
999.051	£25	1/7	42	37	Land Securities 10% 1st. Mrt. Dbl. 2023	37	---
999.793	£25	2/9	24½	21½	Land. Prop. Shop 10% 1st. Mrt. Dbl. 2026	32	---
	F.P.		100½	99½	Landmark 9½ 15/6/87	97½	+1
997.50	£17	9/7	97½	97	Paragon Concrete 9.354% Dbl. 1991	97	---
999.623	£20	30/6	41½	36	Peel Hgds. 9½% 1st. Mrt. Dbl. 2011	36	---
987.179	£30	26/9	30½	26½	Portug. Tl. 1996	27½	+1½
999.288	£40	1/6	44	39½	Queens Man 10½% 1st. Mrt. Dbl. 2020	39½	+1½
6103	£10	10/10	46	44½	Smith New Cntr. 12p. Inv. Tr. 2003/22	46	+1½
999.480	£25	1/8	31½	24½	St. 10½% Mrt. Dbl. 2016	25	+1
999.50	£10	2/8	9½	8	Sand. & Sheld. Wtr. 9.5% Rd '96	8	-1
948.895	F.P.	1/8	45½	47½	Tesco 4% Use Deep Dis. Li. 2006	48½	+1
91	F.P.		125p	112p	Tomkins (F.H.) 16.5% Cum. Cum. Red. Pref.	125p	---
99.073	£25	9/8	25½	23½	Tops Inv. 10½% 1st. Mrt. Dbl. 2011/16	23½	---
91	F.P.		100p	104p	Williams Hgds. 5½% Cum. Cum. Red. Pref.	105	+1
£100	£50	12/9	50½	47½	Witam Inv. 8½% Dbl. 2016	47½	-1

“RIGHTS” OFFERS

Issue Price	Amount Paid up	Latest Reserve Date	1986		Stock	Closing Price P	+ or -
			High	Low			
40	NH	—	11pm	9pm	Anglo African Fin. 71p	9pm	---
470	NH	—	200pm	112pm	Autoglassa Hdg. Cl	112pm	-13
110	F.P.	11/7	139	132	Brizelias Arrow	138	+1
190	NH	9/5	45pm	28pm	Cliford's Dairies	28pm	—
170	NH	9/5	27pm	22pm	Do A NV	22pm	—
880	NH	—	135pm	135pm	Do Is Is	135pm	—
30	F.P.	1/7	41	34	Forster Agricultural 10p	35	-2
47	NH	1/6	11pm	9pm	Five Oaks Iss.	9pm	—
300	F.P.	2/7	345	328	Gerrard & Matl.	328	—
235	F.P.	1/7	263	240	Lee. Group 2p	243	-1
235	F.P.	1/7	242	247	McCarthy & Sons 20p	255	+2
45	F.P.	1/7	95	88	Molens 20p	90	-2
200	NH	1/7	305pm	250pm	Mo West Bank Cl	265pm	-2
18	NH	2/7	5pm	1pm	Med & Spencer 10p	4pm	+1
50	NH	—	101pm	101pm	MP Philips Dance Studios 10p	101pm	—
£14	NH	—	25pm	15pm	Prest Martens Cl	15pm	—
2	F.P.	1/7	41	24	Property Trust 'A' 1p	41	—
600	F.P.	2/7	747	748	Prudential Corp	832	-3
5	NH	1/7	26pm	14pm	Reagent 10p	22pm	—
255	NH	6/8	50pm	43pm	Scotian TV 10p	50pm	—

Renunciation date usually last day for dealing free of stamp duty. *a* Annualized dividend. *b* Figures based on prospective estimates. *c* Assumed dividend and yield. *d* Assumed dividend and yield after scrip issue. *E* Forecast dividend cover on earnings updated by latest interim statement. *H* Dividend and Yield based on prospects or other official estimates for 1967/1. *L* Estimated annualized dividend, cover and p/ratio based on latest actual earnings. *R* Forecast annualized dividend, cover and p/ratio based on prospects or other official estimates. *z* Indicated dividends; cover relates to previous dividend; p/ratio based on latest actual earnings. *u* Forecast, or estimated annualized dividend rate, cover based on previous year's earnings. *1* Issued by tender. *h* Offered holders of ordinary shares as a "rights." *II* Introduction -- issued by way of capitalization. *5* Placing price. *gg* Reinforced. *gg* Issued in connection with reorganization merger or takeover. *g* Abandonment price. *U* Unlisted securities market. *73* Dealt in under Rule 535 (3). *W* Dealt in under 535 (4) (e). *Official London Listing*. *##* Including warrant entitlement.

AUTHORISED UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar lacking support

The dollar continued to lose ground in London. Yesterday, following a sharp decline in New York on Monday, the technical considerations had pushed the dollar higher but a lack of follow-through demand prompted a sell-off as economic fundamentals continued to point towards a sluggish economy and a lower dollar.

Hopes that the US unit would be helped by a cut in interest rates elsewhere were dealt a blow as West Germany came out with another worrying rise in money supply. The one per cent fall in Japanese GNP in the first quarter would normally have put downward pressure on Japanese interest rates and so help the dollar but recent comments by Japanese officials have ruled out such a move. At the same time there was some nervousness but for most of the day sterling remained on the sidelines. Against the dollar it closed at \$1.6170 from \$1.60 but rose to \$1.6270 on Tuesday. Against DM 3.2220, the yen rose to DM 2.7225. Against the French franc it slipped to FF 10.7455 from FF 10.75 but rose against the yen to Yen 25.75 from Yen 25.75.

D-MARK — Trading range against the dollar in 1986 is 1.5655 to 1.2700. May average DM 3.2220. Exchange rate index 125.80 compared with 127.22. Against the French franc it slipped to FF 10.7455 from FF 10.75 but rose against the yen to Yen 25.75 from Yen 25.75.

D-MARK — Trading range against the dollar in 1986 is 1.5655 to 1.2700. May average 2.2224. Exchange rate index 125.80 against 130.6 six months ago.

The D-Mark was firmer against

£ IN NEW YORK

June 24	Today	Prev. close
2 spot	\$1.6164-1.6176	\$1.6176-1.6182
1 month	1.6164-1.6176	1.6176-1.6182
3 months	1.6164-1.6176	1.6176-1.6182
6 months	1.6164-1.6176	1.6176-1.6182
12 months	1.6164-1.6176	1.6176-1.6182
Forward premium and discounts apply to the US dollar		

STERLING — Trading range against the dollar in 1986 is 1.5655 to 1.2700. May average DM 3.2220. Exchange rate index 125.80 compared with 127.22. Against the French franc it slipped to FF 10.7455 from FF 10.75 but rose against the yen to Yen 25.75 from Yen 25.75.

D-MARK — Trading range against the dollar in 1986 is 1.5655 to 1.2700. May average 2.2224. Exchange rate index 125.80 against 130.6 six months ago.

The D-Mark was firmer against

FINANCIAL FUTURES
Confused trading

Trading was rather confused on the London International Financial Futures Exchange yesterday. Traders attempted to interpret the implications of various factors. Interest rate contracts finished firmer on the day, but met with some heavy profit-taking, leaving prices well below the day's highs. Dealers in London suspected the fall of the April figure to a fall of 0.9 per cent, from the previous estimate of 0.5 per cent. The UK bank base rates will fall, unless other countries take the lead in cutting rates.

produced a positive impact on dollar denominated contracts on Liffe. But after a hour of buying the market settled down to a period of indecision. The yen's price action was around the middle of a very wide range of forecasts, and had little impact, but renewed buying developed on the revision of the April figure to a fall of 0.9 per cent, from the previous estimate of 0.5 per cent.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Previous day's open interest: Calls 8,064, Puts 3,890.

Estimated volume total: Calls 864, Puts 2423.

Financial Times Wednesday June 25 1986

INDUSTRIALS—Continued | **LEISURE**

ESCAPE—Continued

Stock Price - Net

PROPERTY—Continu

INVESTMENT TRUSTS—Cont.

FINANCE,

MINES—Continued

• 67

118 Fm 13° 47.02 ... \$122 1/2
119 Arrow 312

45	CPI Hedges	45
200	Carol Teds	244
87	Dublin Gas.	53
RISN	Hall IR & H	75
36	Henton Hings.	31
£103%	Irish Ropes	116
£181%	Undone	198

nt issues" and "Rights." Page 3
nternational Edition Page 27)

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, June 24

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Bonds spark renewal of confidence

A FALL in yields in the bond market inspired renewed confidence in Wall Street stocks yesterday, writes Terry Byland in New York.

Blue chips rose sharply in active trading after brushing off some early selling. Industrial stocks were helped by gains in transportation and utility stock indices. Airline stocks responded favourably to the news of problems at People Express, a major fare discounter.

Bonds gained three quarters of a point after the latest statistics on US durable goods orders were interpreted as showing sluggishness in the economy. While orders rose 0.4 per cent, the non-defence sector showed a significant fall. Reports that Japan's economy contracted in the first quarter of the year raised hopes that Tokyo would lead another round of reductions in global interest rates.

In the stock market the downturn in bond yields again outweighed the impact of an apparently slowing economy. Initial selling, a continuation of the reaction to Friday's witching hour upsurge, soon ended, and at mid-session the mar-

ket leaders advanced strongly, powered by trading programmes sparked off by premiums in the bond and stock index futures.

At 3pm the Dow Jones industrial average was up 12.80 at 1,877.06.

The Dow transportation average, whose weakness has been a bearish factor for the industrial stock market, extended Monday's late upswing as People Express disclosed it might sell all or part of the airline. The distress at this leading discount carrier was good news for the other major airlines. Wall Street has been fearful that another fare-cutting war would damage airline industry earnings.

Stocks in People Express, down from \$8 since last week, rallied \$1 to \$54 yesterday in very heavy trading on the over-the-counter market.

Major domestic carriers which have faced price-cutting competition from People Express were also active. American gained \$1 to \$56.4, United \$1.4 to \$58.6 and Northwest Air \$4 to \$51.

On the American Stock Exchange, Texas Air jumped \$2 to \$37, in heavy trading. But Pan Am still unsettled by prospects for the equity stake held by Resorts International, eased \$4 to \$6.

Tobacco stocks rose strongly, topping the NYSE active list. Philip Morris gained \$1.4 to \$72.4, United \$1.2 to \$54.4.

In the credit market short-term yields showed little change behind federal funds steady at 6% per cent. Bonds extended early gains to just under a full point on increased retail interest.

Nabisco, at \$534, gained \$1.4 in heavy trading.

A spurt of programmed buying sent IBM ahead \$1 to \$148 with Honeywell rising \$1 to \$75. Burroughs by \$1 to \$62 and Digital Equipment by \$1 to \$85.

Oils held steady as the Opec meeting in Yugoslavia continued. Texaco weakened 5% to \$31.4 after the Supreme Court agreed to review an interior court ruling on the \$11.1bn Pennzoil penalty payment case – thus re-opening the financial threat to Texaco. Pennzoil edged up \$1 to \$52.

Associated Dry Goods traded heavily, but a gain of \$1 left the stock at \$65.4, against May Department's \$66-a-share planned offer – with the arbitragers evidently unimpressed by Associated's stated intention to seek a higher bid. May Department eased \$1 to \$52.4.

Profit-takers moved in on some of the speculative gains in retail stocks in Monday's session. J.C. Penney shed \$1 to \$80 and Federated Department Stores \$1 to \$87. K mart firmed \$1 to \$54.

In the credit market short-term yields showed little change behind federal funds steady at 6% per cent. Bonds extended early gains to just under a full point on increased retail interest.

LONDON

INTEREST shifted from equities to government securities in London following signs of a slowdown in the economy, the strength of sterling and firmness in the US bond market.

Share prices recovered small losses earlier in the session to close higher on balance. The FT Ordinary share index added 12 to 1,339.4.

Among actives Racal Electronic added 6p to 200p on the results, and GEC added 12p to 206p on revived rumours of a bid for the group.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33

SOUTH AFRICA

GOLDS closed mixed to firmer in Johannesburg while industrials ended the session higher.

Buffelsfontein added 50 cents to R82 and Free State Consolidated 25 cents to R32.25. Mining financials and other minings closed firmer.

Industrial Barlow Rand added 10 cents to R18.20.

EUROPE

Intimidated by weaker dollar

THE WEAKER DOLLAR intimidated the larger European bourses yesterday although some of the smaller exchanges managed to make modest progress.

Frankfurt oscillated further with another 2.4 decline in the Commerzbank index to 1,954.3 after Monday's gain of 2.7.

The overnight drop both on Wall Street and in the dollar exchange rate unsettled most export sectors, particularly car makers. Daimler suffered a swift DM 35 write-down to DM 1,385 while BMW closed DM 8 cheaper at DM 387. Porsche, which is heavily dependent on the US market, retreated DM 19 to DM 1,015.

Deutsche Bank was hardest hit among the universal banks with its DM 15.50 drop to DM 776.50 while Dresdner turned DM 7.20 lower to DM 415.50. Commerzbank finished the session DM 6.50 weaker at DM 307.50.

Siemens led electrics lower with a DM 9 retreat to DM 634 while Karlsruhe proved the weakest spot among the leading retailers with its DM 9.20 decline to DM 340.

The bond market was lethargic as foreign investors remained on the sidelines. Longs fell by up to 30 basis points, but isolated gains of 10 basis points were scored.

The recent 5% per cent 1996 federal loan stock dropped 25 basis points to 98.85 while the 6 per cent 2016 tranche fell 30 basis points to 97.30.

Yesterday's 6 per cent 1996 bond for the Bundespost met initial quotes of less 14, less 4% in interbank trading.

The Bundesbank bought DM 4.1m worth of domestic paper compared with Monday's purchases of DM 39.3m.

Zurich edged lower in the wake of a lower dollar, the overnight fall on Wall Street and rising local interest rates.

Swissair held steady at SF 1,650 while its registered form dropped SF 15 to SF 1,635. Among banks, Baer led the decline with its SF 1,000 drop to SF 18,000.

Profit-takers surfaced among the chemical majors while engineers saw Fischer bearer down SF 50 to SF 1,550 despite reporting more progress in 1986.

Amsterdam weakened under the force of transatlantic influences, with internationals meeting persistent selling.

Royal Dutch fell FI 1.70 to FI 167, and Akzo retreated 70 cents to FI 167.30.

Banks were mixed, with NMB down FI 4 to FI 198 and ABN steady at FI 581.50.

The bond market was pre-occupied with subscriptions for the new 6.25 per cent bullet state loan tender.

Paris was slightly higher in hesitant trading as investors were torn between the optimistic GDP growth forecasts of 2.5 per cent this year and 3 per cent in 1987 and the more immediate impact of a 1% percentage point rise in the overnight call money rate to 7% per cent.

Milan firmed, with insurers finding more support. Generali gained a further LI 700 to LI 124.700 while motor group Fiat added LI 170 to LI 1,720. Montedison, which announced a marketing agreement with the US engineering group Hercules, firmed LI 104 to LI 289.

After-hours trading, however, took most shares sharply lower.

Brussels was mixed to higher in thin trading as Petrofina bounded FI 120 to FI 350 on strong first-half forecasts.

Stockholm was quietly lower while Madrid turned down with utilities particularly weak.

HONG KONG

A BOUT of selling late in the session weakened Hong Kong where the Hang Seng index shed 13.25 to close at 1,763.90.

Among banks East Asia was unchanged at HK\$17.90, but Hongkong and Shanghai fell 5 cents to HK\$6.75 and Hang Seng lost a similar amount to HK\$34.50.

Utilities were generally lower. China Light lost 20 cents to HK\$15.90 and Hongkong and China Gas 40 cents to HK\$1540.

CANADA

THE FIRMER BULLION price continued to boost gold in Toronto which provided some of the few bright notes in an otherwise mixed session.

Among golds Lac Minerals traded CS 1/4 higher to CS 21 1/4, and Campbell Red Lake added CS 1/4 to CS 21 1/4.

Montreal was closed for a Quebec provincial holiday.

TOKYO

Institutional caution prompts fall

INSTITUTIONS continued buying low-priced large-capital issues in Tokyo yesterday, but they quickly grew cautious of a rapid advance towards the close, and prices suffered a setback, writes Shigeo Nishiwaki of *iji Press*.

The Nikkei average fell 115.49 to 17,342.40, the first drop in six sessions. Volume remained high, however, at 8,636 shares compared with Monday's 8,699. Losses outpaced gains 536 to 327, with 128 issues unchanged.

Institutional investors and businesses with surplus funds bought steel, shipbuilding and chemical stocks.

Ishikawajima-Harima Heavy Industries, popular since early this month, topped the actives with 63.37m shares traded. It advanced Y1 at one stage but closed Y10 lower at Y297 under selling pressure. Nippon Kokan, with 58.33m shares traded, lost Y6 to Y167 after an earlier Y3 rise.

Toshiba was popular, reflecting a redevelopment plan at the company's site in the Keihin region between Tokyo and Yokohama. Market observers said buyers apparently sought immediate capital gains. The stock rose Y4 to Y458 at one stage, finishing Y25 higher at Y440 on volume of 48.74m shares. Other heavy electricals also firmed, with Mitsubishi Electric rising Y9 to Y366 and Hitachi Y5 to Y875.

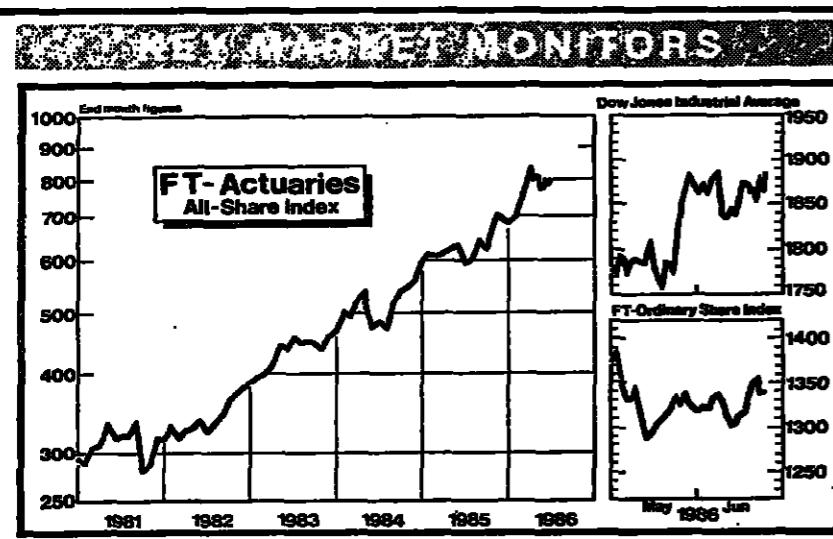
Profit-taking left Tokyo Gas down Y15 to Y491 while Tokyo Electric Power fell Y100 to Y410.

Toho Rayon rose Y37 to Y627 on hopes of increased demand for carbon fibre. This encouraged investors to buy other synthetic fibre issues, and Toray added Y6 to close at Y580.

Among trading houses C. Itoh climbed Y15 to Y524 and Sumitomo Y12 to Y672. Mitsubishi, which gained Y20 on Monday, lost Y19 to Y811.

Incentive-backed stocks showed sharp price moves. Takara Shuzo suffered a

Continued on Page 35



STOCK MARKET INDICES

	June 24	Previous	Year ago
NEW YORK	1,877.06*	1,864.26	1,820.56
DIJ Transport	765.50*	762.63	646.89
DIJ Utilities	190.88*	189.17	165.01
S&P Composite	247.34*	245.26	189.15

	June 24	Previous	Year ago
LONDON	1,339.4	1,338.2	952.1
FT Ord	1,624.9	1,622.8	1,266.6
FT-SE 100	801.84	801.50	604.08
FT-A All-share	886.12	885.34	889.43
FT-A 500	203.7	208.5	144.5
FT Gold mines	9.38	9.43	10.57

	June 24	Previous	Year ago
TOKYO	17,342.40	17,457.88	12,765.9
Tokyo SE	1,344.90	1,351.0	1,017.20

	June 24	Previous	Year ago
AUSTRALIA	1,205.9	1,214.8	857.4
All Ord.	519.2	524.4	510.5

	June 24	Previous	Year ago
AUSTRIA	117.84	117.51	102.54
Credit Aktien	117.84	117.51	102.54

	June 24	Previous	Year ago
BELGIUM	3,555.64	3,542.06	2,327.45
Belgian SE	3,55		